

November 2021

Financial Analysis 2020

Ambulatory Surgery Centers

An Annual Report on the Financial Health
of Pennsylvania Ambulatory Surgery Centers



Volume Two

Pennsylvania Health Care Cost Containment Council

About PHC4

The Pennsylvania Health Care Cost Containment Council (PHC4) is an independent state agency charged with collecting, analyzing, and reporting information that can be used to improve the quality and restrain the cost of health care in the state. It was created in the mid-1980s when Pennsylvania businesses and labor unions, in collaboration with other key stakeholders, joined forces to enact market-oriented health care reforms. As a result of their efforts, the General Assembly passed legislation (Act 89 of 1986) creating PHC4.

PHC4's primary goal is to empower purchasers of health care benefits, such as businesses and labor unions, as well as other stakeholders, with information they can use to improve quality and restrain costs. More than 840 thousand public reports on patient treatment results are downloaded from the PHC4 website each year. Additionally, nearly 100 organizations and individuals annually utilize PHC4's special requests process to access and use data. Today, PHC4 is a recognized national leader in public health care reporting.

PHC4 is governed by a 25-member board of directors representing business, labor, consumers, health care providers, insurers, and state government.

FINANCIAL ANALYSIS

On an annual basis, the Pennsylvania Health Care Cost Containment Council (PHC4) has produced a series of financial reports measuring the financial condition and utilization of the Commonwealth’s hospitals and ambulatory surgery centers.

This is the second volume of a three-volume series of *Financial Analysis 2020* report. *Volume One*, released in June 2021, focused on the financial health of Pennsylvania’s general acute care (GAC) hospitals. This report, *Volume Two*, presents financial information about Pennsylvania’s ambulatory surgery centers (ASCs). *Volume Three*, to be released later this year, will focus on Pennsylvania’s non-GAC (rehabilitation, psychiatric, long-term acute care, and specialty) hospitals.

The data for the ASCs included in *Volume Two* is based on each facility’s fiscal year that ended during 2020. The fiscal year for most ASCs was calendar year ending December 31, 2020. For those facilities that do not utilize a

calendar year, the fiscal year typically ended on June 30, 2020.

Information contained in this report was derived from annual facility financial statements, supplemented with additional data supplied by each facility. Every reasonable effort has been made to ensure the accuracy of the information contained herein. Each facility had the opportunity to review its data and to make corrections. The responsibility for data accuracy lies with each facility.

Pennsylvania ASCs

There were 290 ASCs licensed in Pennsylvania that operated during at least some portion of fiscal year 2020 (FY20). There were 296 ASCs operating during the prior year.

This analysis for FY20 and the individual ASC data tables in this report is based on data collected from 279 ASCs; eleven ASCs are not included in this report.

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REPORT HIGHLIGHTS

Table 1
Ambulatory Surgery Centers Regional and Statewide Measures, FY20

Region	Operating Margin FY20	Total Margin FY20	3-year Avg Total Margin FY18-FY20	Medicare Share of Net Patient Revenue FY20	Medical Assistance Share of Net Patient Revenue FY20	Average Visits FY20
Region 1	21.61%	22.85%	20.13%	28.66%	4.67%	3,579
Region 2	19.33%	19.33%	17.78%	34.80%	5.56%	3,583
Region 3	10.02%	10.94%	12.03%	29.05%	5.55%	2,751
Region 4	44.85%	45.08%	40.46%	15.98%	10.58%	3,768
Region 5	18.70%	19.51%	24.16%	27.48%	5.00%	3,891
Region 6	29.19%	30.65%	33.06%	30.64%	3.92%	3,048
Region 7	29.23%	30.57%	30.54%	28.32%	6.54%	4,052
Region 8	18.07%	19.82%	22.22%	26.42%	4.89%	3,254
Region 9	11.54%	12.03%	13.81%	31.74%	8.61%	1,956
Statewide	22.25%	23.38%	24.19%	27.48%	5.79%	3,379

- Pennsylvania’s ASCs reported 935 thousand total outpatient visits during FY20 and \$1.3 billion total net outpatient revenue.
- During FY20, the average outpatient revenue per visit was \$1,342 for the ASCs.
- The net outpatient revenue for ASCs decreased 11.3% from \$1.41 billion in FY19 to \$1.25 billion in FY20.
- ASCs performed 849 thousand outpatient procedures in FY20 which is a 15.9% decrease from the 1 million performed in the prior year.
- The total number of outpatient surgical procedures performed during FY20 at ASCs represented 23.9% of the total outpatient surgical procedures in Pennsylvania; the remaining 76.1% were performed at general acute care hospitals outpatient departments.

STATEWIDE

Figure 1
Number of Ambulatory Surgery Centers
by Fiscal Year

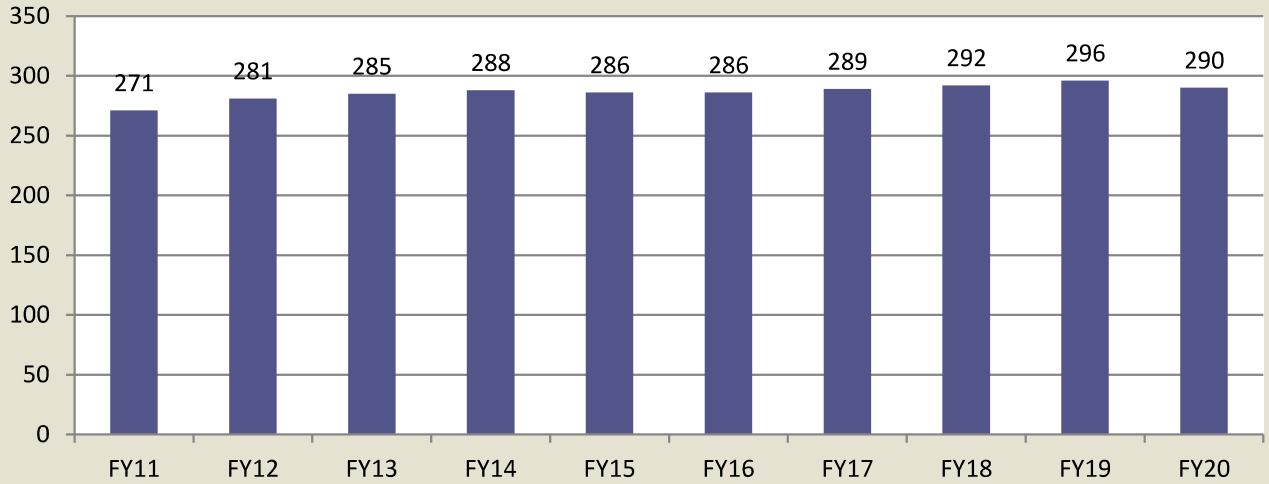
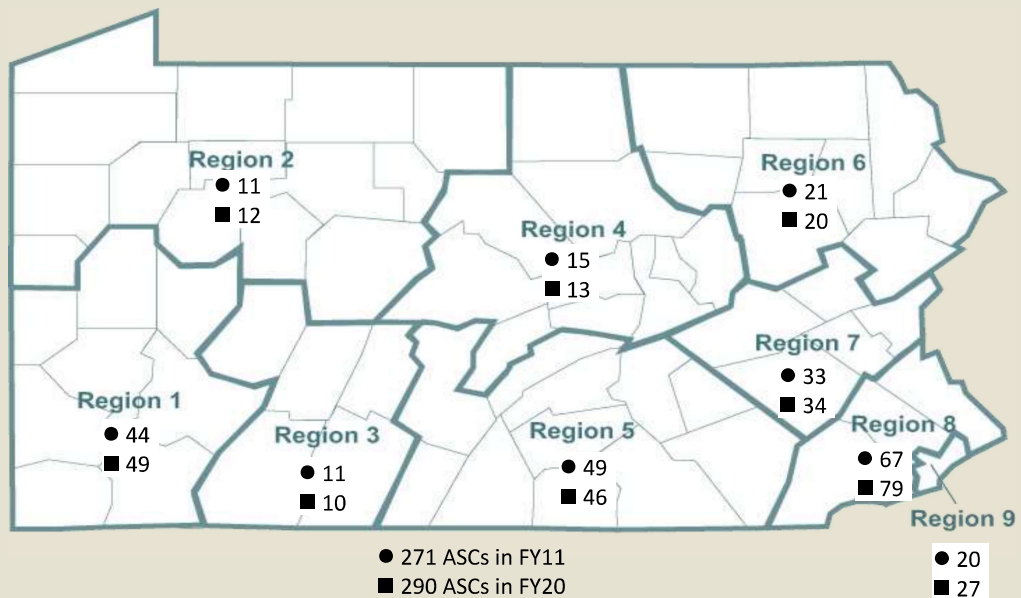


Figure 2
Number of Ambulatory Surgery Centers, FY11 & FY20
by Region



STATEWIDE

Figure 3
Statewide Average Operating Margin and Total Margin
by Fiscal Year

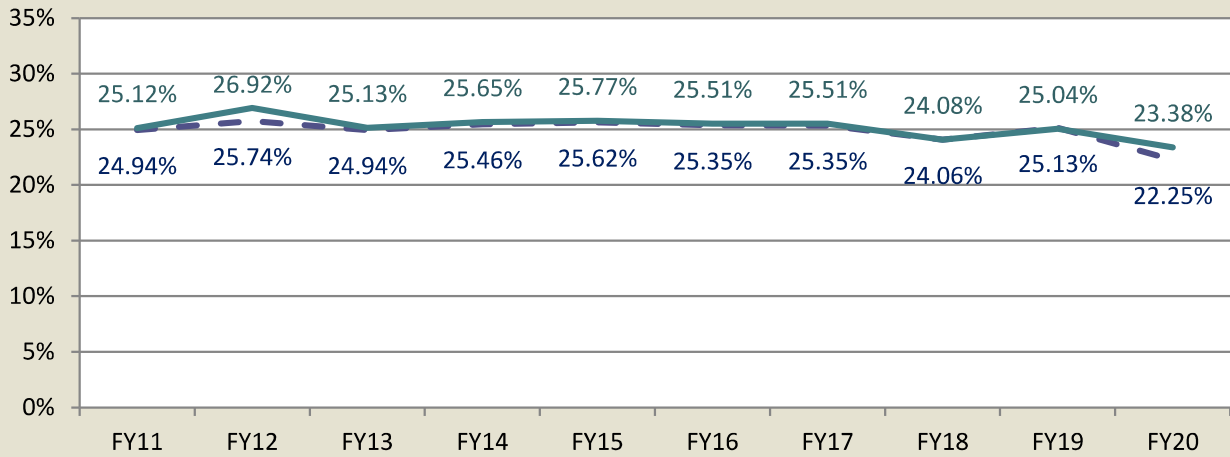
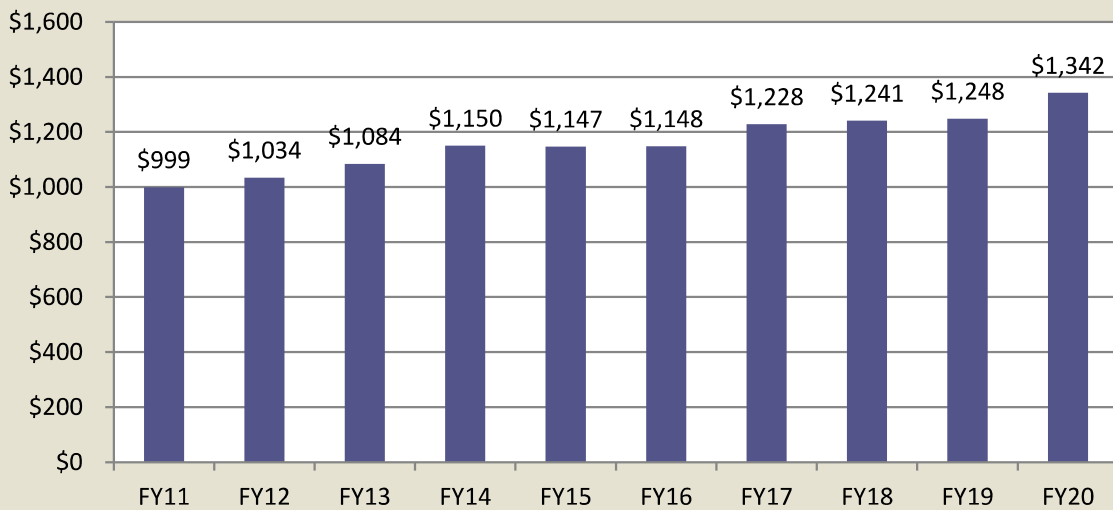


Figure 4
Ambulatory Surgery Centers Statewide Average Revenue per Visit
by Fiscal Year



STATEWIDE

Table 2
Ambulatory Surgery Centers Statewide Outpatient Visits* and Revenue
by Fiscal Year

	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20
Outpatient Visits (thousands)	1,041	1,068	1,063	1,042	1,092	1,132	1,092	1,093	1,132	935
Net Outpatient Revenue (millions)	\$1,040	\$1,104	\$1,153	\$1,198	\$1,252	\$1,300	\$1,341	\$1,356	\$1,413	\$1,254
Average Revenue per Visit	\$999	\$1,034	\$1,084	\$1,150	\$1,147	\$1,148	\$1,228	\$1,241	\$1,248	\$1,342

*PHC4 captures the total number of visits with the annual financial data submissions.

Table 3
Statewide Outpatient Procedures* (number in the thousands)
by Fiscal Year

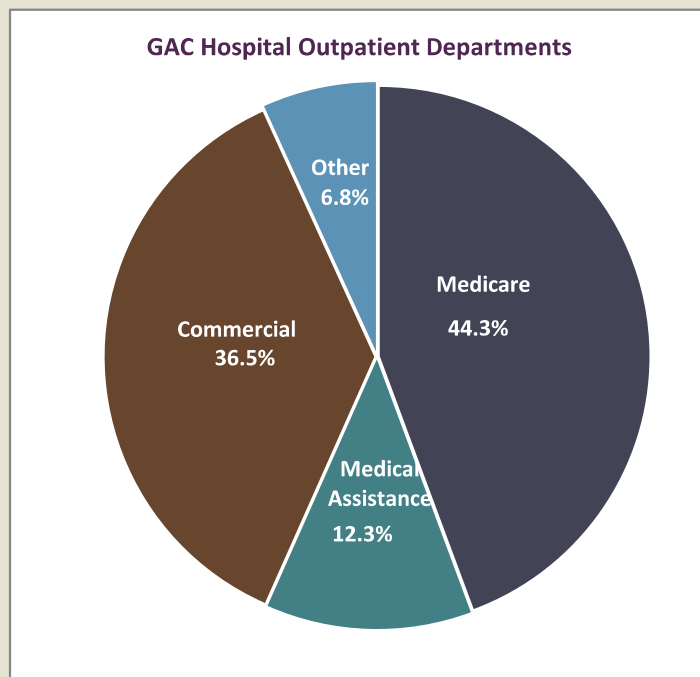
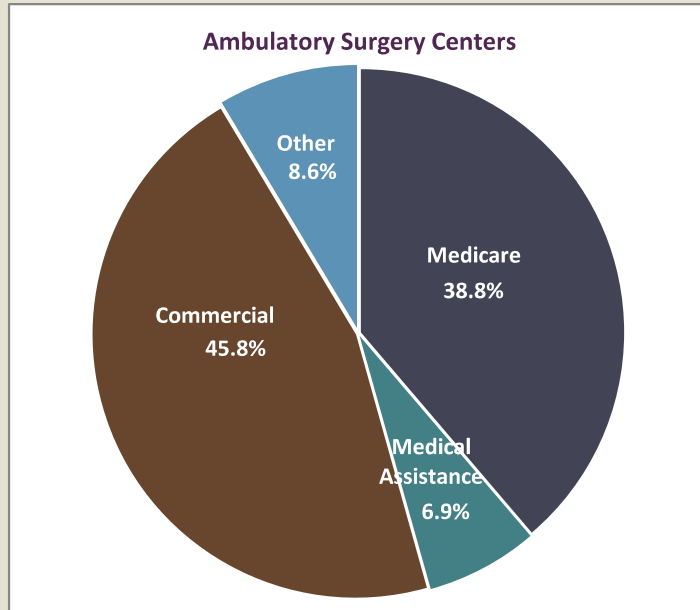
	FY16		FY17		FY18		FY19		FY20	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
ASC	975	26.4%	985	25.9%	998	25.7%	1,009	26.4%	849	23.9%
GAC HOPD	2,720	73.6%	2,821	74.1%	2,879	74.3%	2,816	73.6%	2,709	76.1%
Statewide	3,695	100%	3,806	100%	3,877	100%	3,824	100%	3,558	100%

*The outpatient procedure codes captured by PHC4 are listed on PHC4's website:

<http://www.phc4.org/services/datarequests/procedures.htm>.

STATEWIDE

Figure 5
Statewide Outpatient Procedures*, FY20
by Facility Type & Payer



*The outpatient procedure codes captured by PHC4 are listed on PHC4's website:
<http://www.phc4.org/services/datarequests/procedures.htm>.

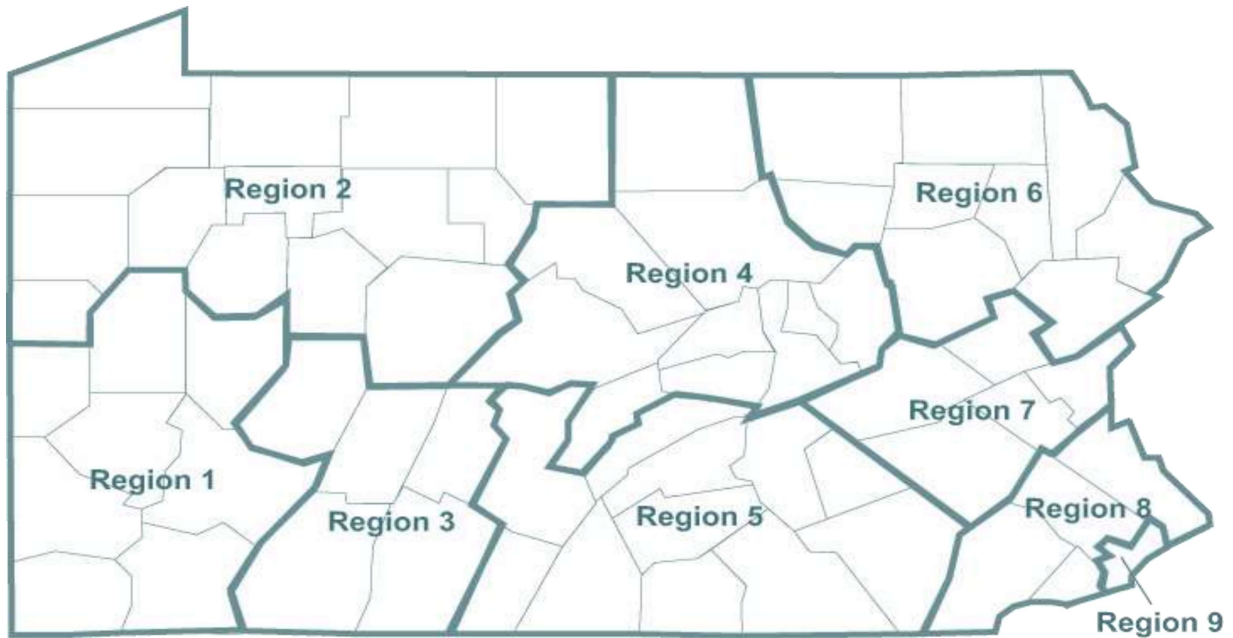
INDIVIDUAL ASC DATA

Ambulatory Surgery Center Data

The tables on the following pages provide facility-specific financial data for 279 ASCs that reported data for FY20. The ASCs are arranged by the PHC4's nine regions.

Operating and total margins for each ASC are reported. Each ASC's corresponding operating income, total income, and total operating revenue can be obtained on PHC4's website, www.phc4.org. (Note: Other operating revenue must be included with net patient revenue to calculate the operating income that is used to calculate operating margin.)

Statewide averages and regional averages for the ASCs are presented in each table. The regional averages that are expressed as a percentage (e.g., "3-Year Average Change in NPR" and "Operating Margin") are calculated as if the entire region was a single reporting entity. For example, the regional average operating margins are calculated by adding operating income and operating revenue for all hospitals within the region. The regional total operating income is divided by the regional total operating revenue to yield a regional average operating margin.



INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY17-20	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY17-20
	FY20	FY19	FY18	FY17		FY20	FY19	FY18	FY17	
Statewide Average	\$4,496	\$4,941	\$4,791	\$4,737	-1.69%	\$3,572	\$3,717	\$3,667	\$3,580	-0.08%
Region 1 Average	\$4,320	\$4,335	\$4,570	\$4,439	-0.89%	\$3,440	\$3,430	\$3,824	\$3,738	-2.65%
20/20 SC ^{1, 10}	\$3,074	\$3,420	\$2,982	\$2,986	0.98%	\$1,742	\$1,804	\$1,760	\$1,752	-0.18%
Aestique ASC ^{1, 10}	\$3,611	\$3,366	\$3,035	\$3,164	4.70%	\$3,229	\$2,981	\$2,659	\$2,751	5.79%
Allegheny Endoscopy Ctr ¹	\$1,174	\$1,375	\$873	NA	NA	\$1,264	\$1,168	\$948	NA	NA
Allegheny Monroeville SC ^{1, 10}	\$10,254	\$9,898	\$8,854	\$9,513	2.60%	\$8,096	\$7,320	\$6,765	\$6,695	6.97%
Allegheny SC Bethel Park ^{1, 10}	\$6,518	\$4,003	\$2,511	\$1,434	118.18%	\$6,029	\$4,133	\$3,381	\$2,474	47.89%
ASC Jefferson Pain Rehab ^{1, 10, 11}	\$148	\$164	\$216	\$210	-9.74%	\$213	\$224	\$297	\$284	-8.38%
Associates SC ^{1, 10}	\$5,935	\$6,756	\$7,273	\$7,523	-7.04%	\$4,334	\$4,968	\$5,124	\$5,620	-7.63%
Delmont SC ^{1, 10}	\$1,413	\$1,504	\$1,671	\$1,479	-1.49%	\$1,241	\$1,316	\$1,315	\$1,360	-2.92%
Dermatology & Cosmetic SC ^{1, 10}	\$1,990	\$2,211	\$2,077	\$1,755	4.47%	\$1,921	\$2,146	\$2,092	\$1,783	2.59%
East Side SC ^{1, 10}	\$2,185	\$2,204	\$2,483	\$2,404	-3.03%	\$2,323	\$2,279	\$2,496	\$2,345	-0.31%
Elite SC ^{1, 10}	\$3,023	\$1,995	\$2,361	\$2,192	12.63%	\$3,134	\$2,274	\$2,384	\$2,283	12.43%
Excela Health Norwin	\$5,988	\$6,163	\$5,747	\$5,368	3.85%	\$3,147	\$3,415	\$3,121	\$3,001	1.62%
Four Seasons Endoscopy ^{1, 10}	\$2,802	\$3,084	\$3,147	\$2,913	-1.27%	\$1,348	\$1,469	\$1,496	\$1,484	-3.07%
Gamma SC ^{1, 10}	\$3,863	\$3,671	\$4,631	\$3,329	5.35%	\$3,355	\$3,332	\$3,769	\$3,419	-0.63%
Heritage Valley SC ¹¹	\$4,098	\$5,927	\$5,833	\$5,084	-6.47%	\$4,149	\$5,887	\$6,128	\$5,257	-7.03%
Laurel SC Greensburg ^{1, 10}	\$5,179	\$5,249	\$4,404	\$4,188	7.89%	\$2,289	\$2,514	\$3,018	\$3,025	-8.11%
Leo R. McCafferty SC ^{1, 10}	\$541	\$599	\$567	\$544	-0.20%	\$410	\$392	\$366	\$362	4.43%
McCandless Endoscopy ^{1, 10}	\$2,570	\$3,152	\$2,969	\$2,704	-1.65%	\$1,609	\$1,587	\$1,666	\$1,486	2.76%
Mt Lebanon SC ¹¹	\$5,799	\$6,201	\$5,515	\$4,731	7.53%	\$3,180	\$3,544	\$3,559	\$3,048	1.44%
North Shore Endoscopy ^{1, 10}	\$2,688	\$3,048	\$2,820	\$2,444	3.33%	\$1,410	\$1,584	\$1,454	\$1,347	1.55%
Premier SC Pittsburgh ^{1, 10}	\$1,068	\$1,042	\$1,134	\$1,241	-4.65%	\$1,157	\$1,102	\$1,401	\$1,307	-3.83%
Radiance SC ^{1, 10}	\$4,060	\$3,651	\$3,711	\$4,142	-0.66%	\$3,753	\$3,348	\$3,352	\$3,759	-0.06%
SC at Benbrook ^{1, 10}	\$8,274	\$9,303	\$8,507	\$8,131	0.59%	\$6,524	\$6,436	\$6,367	\$6,091	2.37%
SC Cranberry ^{1, 10}	\$2,119	\$2,371	\$2,438	\$2,320	-2.89%	\$2,094	\$2,101	\$2,055	\$2,079	0.25%
SC Edgeworth Commons ^{1, 10}	\$4,771	\$5,073	\$5,318	\$5,078	-2.01%	\$4,442	\$4,482	\$4,569	\$4,355	0.66%
Shadyside SC ^{1, 10}	\$236	\$287	\$309	\$238	-0.24%	\$223	\$258	\$243	\$217	0.95%
Skin Center ^{1, 10}	\$987	\$641	\$734	\$937	1.78%	\$762	\$636	\$690	\$744	0.80%
South Hills Endoscopy ^{1, 10}	\$3,674	\$4,144	\$4,491	\$4,295	-4.82%	\$2,499	\$2,385	\$2,487	\$2,905	-4.66%
South Hills SC ^{1, 10}	\$1,853	\$2,028	\$2,684	\$2,774	-11.07%	\$1,904	\$2,057	\$2,524	\$2,362	-6.47%

See footnotes on page 28.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY20	Total Margin FY20	3-yr Avg Total Margin FY18-FY20	Medicare Share of NPR FY20	Medical Assistance Share of NPR FY20	Visits FY20
Statewide Average	22.25%	23.38%	24.19%	27.48%	5.79%	3,379
Region 1 Average	21.61%	22.85%	20.13%	28.66%	4.67%	3,579
20/20 SC ^{1, 10}	43.32%	43.32%	44.12%	44.23%	6.40%	4,238
Aestique ASC ^{1, 10}	10.57%	11.54%	11.76%	34.01%	3.17%	2,892
Allegheny Endoscopy Ctr ¹	-7.64%	-7.64%	1.36%	35.66%	0.46%	1,439
Allegheny Monroeville SC ^{1, 10}	22.39%	22.39%	24.00%	24.08%	3.86%	6,679
Allegheny SC Bethel Park ^{1, 10}	8.21%	8.21%	-3.53%	27.83%	4.19%	4,555
ASC Jefferson Pain Rehab ^{1, 10, 11}	-41.36%	-41.36%	-38.17%	38.21%	17.33%	726
Associates SC ^{1, 10}	27.09%	29.16%	27.24%	65.26%	4.06%	3,043
Delmont SC ^{1, 10}	12.20%	12.20%	15.59%	5.03%	0.06%	329
Dermatology & Cosmetic SC ^{1, 10}	5.54%	5.54%	2.59%	29.96%	0.00%	3,962
East Side SC ^{1, 10}	1.85%	1.85%	-0.55%	48.18%	2.52%	1,597
Elite SC ^{1, 10}	0.33%	0.33%	-3.89%	41.59%	4.59%	1,283
Excelsa Health Norwin	47.44%	47.44%	45.90%	25.94%	3.15%	3,638
Four Seasons Endoscopy ^{1, 10}	51.91%	52.94%	52.58%	29.34%	0.13%	4,541
Gamma SC ^{1, 10}	13.17%	13.17%	14.15%	43.77%	1.85%	2,039
Heritage Valley SC ¹¹	-1.25%	-1.25%	-1.93%	49.88%	5.49%	2,176
Laurel SC Greensburg ^{1, 10}	55.80%	55.80%	47.27%	31.94%	2.55%	4,856
Leo R. McCafferty SC ^{1, 10}	52.35%	52.35%	42.38%	0.41%	0.00%	365
McCandless Endoscopy ^{1, 10}	37.37%	37.37%	44.06%	9.25%	0.24%	3,330
Mt Lebanon SC ¹¹	45.17%	45.17%	41.29%	53.43%	1.05%	3,319
North Shore Endoscopy ^{1, 10}	47.55%	50.77%	49.07%	14.85%	1.95%	3,497
Premier SC Pittsburgh ^{1, 10}	-8.28%	-8.28%	-12.76%	2.30%	11.14%	NR
Radiance SC ^{1, 10}	7.79%	13.84%	10.98%	24.20%	0.38%	1,396
SC at Benbrook ^{1, 10}	21.17%	28.54%	28.30%	15.28%	-1.88%	8,532
SC Cranberry ^{1, 10}	1.18%	1.14%	9.86%	56.30%	0.36%	1,787
SC Edgeworth Commons ^{1, 10}	9.10%	9.10%	11.76%	29.57%	3.20%	2,385
Shadyside SC ^{1, 10}	5.46%	5.46%	13.08%	24.95%	0.00%	130
Skin Center ^{1, 10}	22.80%	22.80%	11.58%	0.00%	0.00%	218
South Hills Endoscopy ^{1, 10}	40.95%	41.01%	42.85%	18.42%	0.02%	8,303
South Hills SC ^{1, 10}	-2.90%	6.74%	3.67%	13.18%	0.68%	1,085

See footnotes on page 28.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY17-20
	FY20	FY19	FY18	FY17		FY20	FY19	FY18	FY17	
Statewide Average	\$4,496	\$4,941	\$4,791	\$4,737	-1.69%	\$3,572	\$3,717	\$3,667	\$3,580	-0.08%
Region 1 Average (continued)	\$4,320	\$4,335	\$4,570	\$4,439	-0.89%	\$3,440	\$3,430	\$3,824	\$3,738	-2.65%
Southwestern ASC ^{1, 10}	\$4,069	\$3,797	\$4,011	\$3,682	3.51%	\$3,514	\$3,354	\$3,349	\$3,220	3.05%
Southwestern Endoscopy	\$3,949	\$4,470	\$4,387	\$4,284	-2.61%	\$3,307	\$3,489	\$3,399	\$3,327	-0.20%
Southwestern PA Eye SC ^{1, 10}	\$5,283	\$5,575	\$5,018	\$4,689	4.22%	\$3,558	\$4,874	\$4,562	\$3,923	-3.10%
Spartan Health SC ^{1, 10}	\$3,504	\$3,729	\$3,377	\$3,297	2.10%	\$2,941	\$3,092	\$2,973	\$2,756	2.24%
Three Rivers Endoscopy ^{1, 10}	\$3,978	\$4,718	\$4,880	\$4,657	-4.86%	\$2,278	\$2,711	\$2,824	\$2,945	-7.55%
Tri-County Surgical ^{1, 10}	\$175	\$239	\$180	\$355	-16.92%	\$193	\$253	\$183	\$313	-12.76%
Tri-State SC ^{1, 10}	\$6,988	\$7,101	\$6,880	\$6,282	3.75%	\$5,817	\$6,135	\$6,000	\$5,571	1.47%
UPMC CHP North	\$16,451	\$16,856	\$17,208	\$17,245	-1.54%	\$11,843	\$11,438	\$11,246	\$11,063	2.35%
UPMC Digestive Hlth Endo	\$2,368	\$2,603	\$2,716	\$2,422	-0.74%	\$2,173	\$2,323	\$2,211	\$2,093	1.26%
UPMC Reproductive ³	\$372	\$38	\$219	\$213	24.79%	\$346	\$100	\$127	\$165	36.58%
UPMC South SC	\$9,767	\$10,471	\$9,567	\$8,986	2.89%	\$8,634	\$8,884	\$8,369	\$7,910	3.05%
UPMC St Margaret OP Ctr	\$8,400	\$8,439	\$9,314	\$8,203	0.80%	\$9,540	\$9,243	\$9,681	\$8,779	2.89%
Waterfront SC ^{1, 10}	\$5,597	\$6,628	\$6,788	\$6,537	-4.79%	\$5,491	\$5,627	\$5,490	\$5,174	2.05%
Western PA SC ^{1, 10}	\$10,942	\$11,464	\$11,005	\$11,090	-0.44%	\$7,619	\$7,853	\$8,277	\$7,732	-0.49%
Wexford SC ¹	\$13,472	\$14,448	\$13,545	\$12,289	3.21%	\$9,981	\$9,724	\$9,203	\$8,330	6.61%
Zitelli Brodland Central ^{1, 10}	\$1,637	\$1,868	\$1,991	\$2,136	-7.79%	\$1,578	\$1,860	\$1,991	\$2,136	-8.71%
Zitelli Brodland South ^{1, 10}	\$1,881	\$2,142	\$2,154	\$2,231	-5.22%	\$1,666	\$2,140	\$2,154	\$2,230	-8.43%
Region 2 Average	\$5,021	\$4,554	\$4,518	\$4,728	2.07%	\$4,076	\$3,774	\$3,748	\$3,850	1.96%
Community SC ^{1, 10}	\$1,146	\$1,876	\$1,488	\$1,747	-11.46%	\$927	\$1,446	\$1,384	\$1,274	-9.07%
Erie ASC ^{1, 11}	\$47	\$347	\$367	\$274	-27.66%	\$711	\$2,552	\$2,665	\$2,550	-24.03%
Laurel Laser Brookville ^{1, 10}	\$3,014	\$2,799	\$2,981	\$3,148	-1.41%	\$2,333	\$2,333	\$2,444	\$2,527	-2.56%
Lawrence County SC ^{1, 10}	\$1,228	\$1,104	\$906	\$1,043	5.94%	\$1,134	\$956	\$723	\$813	13.16%
Saint Vincent Endoscopy ¹	\$2,464	\$2,974	\$2,379	\$2,472	-0.12%	\$2,425	\$2,315	\$2,149	\$2,225	3.00%
Saint Vincent SC Erie ¹	\$17,346	\$18,757	\$16,844	\$17,780	-0.81%	\$11,294	\$11,114	\$11,312	\$11,282	0.03%
Surgery & Laser ^{1, 10}	\$1,343	\$1,271	\$1,326	\$1,467	-2.83%	\$942	\$1,196	\$1,093	\$1,187	-6.88%
UPMC Hamot SC ¹⁰	\$12,865	\$13,732	\$14,372	\$14,679	-4.12%	\$11,706	\$12,218	\$12,088	\$12,336	-1.70%
Village SC ^{1, 10, 11}	\$5,739	\$6,007	\$8,125	\$8,694	-11.33%	\$5,210	\$5,662	\$6,683	\$7,293	-9.52%
Region 3 Average	\$3,061	\$3,147	\$3,674	\$3,901	-7.18%	\$2,769	\$2,856	\$3,128	\$3,271	-5.11%
Advanced Center Surgery ^{1, 10}	\$7,414	\$6,747	\$7,221	\$7,043	1.76%	\$6,435	\$5,929	\$6,484	\$6,303	0.70%

See footnotes on page 28.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY20	Total Margin FY20	3-yr Avg Total Margin FY18-FY20	Medicare Share of NPR FY20	Medical Assistance Share of NPR FY20	Visits FY20
Statewide Average	22.25%	23.38%	24.19%	27.48%	5.79%	3,379
Region 1 Average (continued)	21.61%	22.85%	20.13%	28.66%	4.67%	3,579
Southwestern ASC ^{1, 10}	13.63%	13.63%	13.98%	39.41%	10.20%	2,717
Southwestern Endoscopy	16.25%	20.85%	21.79%	32.71%	14.60%	8,538
Southwestern PA Eye SC ^{1, 10}	32.65%	32.65%	18.15%	51.12%	3.00%	3,261
Spartan Health SC ^{1, 10}	16.07%	17.86%	15.72%	48.59%	9.32%	3,853
Three Rivers Endoscopy ^{1, 10}	44.10%	44.11%	42.88%	30.31%	4.65%	5,465
Tri-County Surgical ^{1, 10}	-10.70%	-10.70%	-6.05%	39.46%	0.00%	208
Tri-State SC ^{1, 10}	23.27%	23.27%	17.38%	33.64%	5.83%	6,148
UPMC CHP North	28.01%	28.01%	31.63%	0.03%	21.03%	6,999
UPMC Digestive Hlth Endo	8.27%	8.27%	12.76%	44.35%	2.50%	1,714
UPMC Reproductive ³	6.94%	6.94%	47.90%	0.00%	0.00%	197
UPMC South SC	11.60%	11.60%	13.15%	14.30%	1.57%	2,693
UPMC St Margaret OP Ctr	-13.57%	-13.57%	-8.83%	29.74%	2.45%	3,992
Waterfront SC ^{1, 10}	1.90%	18.47%	17.61%	33.50%	3.40%	6,588
Western PA SC ^{1, 10}	35.53%	35.53%	30.57%	22.82%	2.37%	6,125
Wexford SC ¹	25.96%	25.96%	30.32%	22.40%	1.56%	9,614
Zitelli Brodland Central ^{1, 10}	3.58%	3.58%	1.22%	1.10%	0.00%	5,228
Zitelli Brodland South ^{1, 10}	11.48%	11.48%	3.53%	2.18%	0.00%	5,357
Region 2 Average	19.33%	19.33%	17.78%	34.80%	5.56%	3,583
Community SC ^{1, 10}	19.11%	19.11%	16.75%	29.96%	9.04%	1,450
Erie ASC ^{1, 11}	-1348.15%	-1348.15%	-614.37%	0.00%	40.66%	57
Laurel Laser Brookville ^{1, 10}	22.59%	22.65%	19.19%	45.04%	0.57%	3,042
Lawrence County SC ^{1, 10}	7.71%	7.71%	13.16%	77.00%	0.27%	726
Saint Vincent Endoscopy ¹	1.56%	1.56%	11.86%	26.69%	2.61%	2,521
Saint Vincent SC Erie ¹	34.90%	34.90%	36.35%	35.02%	3.92%	6,685
Surgery & Laser ^{1, 10}	35.64%	35.64%	20.64%	47.44%	2.54%	1,866
UPMC Hamot SC ¹⁰	9.01%	9.01%	12.11%	21.32%	9.80%	11,408
Village SC ^{1, 10, 11}	11.57%	11.59%	12.35%	52.53%	5.42%	4,488
Region 3 Average	10.02%	10.94%	12.03%	29.05%	5.55%	2,751
Advanced Center Surgery ^{1, 10}	14.76%	14.79%	12.45%	17.72%	1.03%	2,644

See footnotes on page 28.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY17-20	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY17-20
	FY20	FY19	FY18	FY17		FY20	FY19	FY18	FY17	
Statewide Average	\$4,496	\$4,941	\$4,791	\$4,737	-1.69%	\$3,572	\$3,717	\$3,667	\$3,580	-0.08%
Region 3 Average (continued)	\$3,061	\$3,147	\$3,674	\$3,901	-7.18%	\$2,769	\$2,856	\$3,128	\$3,271	-5.11%
Allegheny Reg Endoscopy ^{1, 10}	\$5,003	\$5,029	\$5,566	\$5,303	-1.88%	\$4,091	\$4,215	\$3,799	\$3,835	2.22%
Allegheny SC Altoona ^{1, 10}	\$2,253	\$3,218	\$2,791	\$3,241	-10.16%	\$1,984	\$2,273	\$1,934	\$2,055	-1.15%
Center for Surgical Arts ^{1, 10}	\$580	\$564	\$1,036	\$1,016	-14.32%	\$582	\$553	\$897	\$925	-12.36%
Digestive Health Indiana ^{1, 10}	\$594	\$769	\$742	\$795	-8.44%	\$518	\$803	\$1,065	\$1,284	-19.89%
East Freedom ^{1, 10}	\$1,324	\$373	NA	NA	NA	\$1,271	\$1,223	NA	NA	NA
Indiana AS Associates	\$1,825	\$1,239	\$2,144	\$2,499	-8.99%	\$2,229	\$1,284	\$2,184	\$2,344	-1.64%
Laurel Laser Altoona ^{1, 10}	\$2,759	\$3,040	\$2,879	\$3,541	-7.36%	\$2,016	\$2,337	\$2,091	\$2,227	-3.16%
Ophthalmic Associates SC ^{1, 10}	\$2,502	\$3,216	\$2,976	\$2,722	-2.69%	\$1,882	\$2,522	\$2,248	\$1,975	-1.57%
UPMC Altoona SC	\$6,361	\$7,279	\$7,708	\$8,953	-9.65%	\$6,688	\$7,425	\$7,450	\$8,489	-7.07%
Region 4 Average	\$7,705	\$7,264	\$7,025	\$6,121	8.63%	\$4,259	\$4,475	\$4,427	\$3,900	3.07%
Evangelical Endoscopy Ctr ³	\$1,807	\$1,575	NR	\$2,121	-4.93%	\$1,033	\$1,085	NR	\$1,421	-9.09%
Geisinger Endoscopy	\$1,668	\$1,839	\$2,035	\$416	100.41%	\$1,573	\$1,846	\$1,843	\$512	69.12%
Geisinger Gastro Lewistown ¹¹	\$2,042	\$2,939	\$2,883	\$1,694	6.86%	\$2,020	\$2,185	\$1,992	\$1,667	7.06%
Geisinger Gray's Woods	\$8,423	\$9,603	\$8,438	\$8,920	-1.86%	\$8,726	\$11,080	\$9,934	\$9,957	-4.12%
Geisinger OP Woodbine	\$50,845	\$42,709	\$38,268	\$38,020	11.24%	\$20,320	\$19,450	\$19,176	\$19,086	2.15%
Lewisburg Plastic & Laser ^{1, 10}	\$899	\$827	\$764	\$752	6.54%	\$790	\$740	\$731	\$688	4.97%
Mifflin County Com SC ^{1, 10}	\$167	\$508	\$578	\$771	-26.11%	\$258	\$514	\$685	\$707	-21.18%
Mount Nittany SC ⁷	\$19,921	\$20,215	\$20,905	\$20,666	-1.20%	\$7,924	\$8,249	\$8,517	\$8,391	-1.86%
Penn State Hershey Endo	\$1,055	\$1,357	\$1,552	\$1,357	-7.43%	\$975	\$962	\$994	\$1,021	-1.51%
SC Central PA ^{1, 10}	\$6,610	\$6,104	\$8,304	\$8,766	-8.20%	\$5,777	\$6,057	\$7,456	\$7,385	-7.26%
Susquehanna SC ¹⁰	\$1,501	\$1,270	\$1,301	\$1,527	-0.56%	\$1,470	\$1,275	\$1,262	\$1,494	-0.54%
UOC Surgical Services ^{1, 10}	\$4,837	\$5,205	\$5,469	\$5,789	-5.48%	\$4,438	\$4,508	\$4,388	\$4,756	-2.23%
UPMC SC Lewisburg ^{1, 10}	\$392	\$276	\$253	\$304	9.64%	\$69	\$221	\$250	\$275	-24.94%
Region 5 Average	\$5,079	\$5,734	\$5,488	\$5,391	-1.93%	\$4,190	\$4,173	\$4,116	\$3,965	1.89%
Apple Hill SC ¹⁰	\$13,774	\$15,506	\$13,880	\$13,792	-0.04%	\$12,767	\$12,010	\$11,738	\$10,974	5.45%
Calcagno & Rossi Vein SC ^{1, 10, 11}	\$309	\$465	\$416	\$501	-12.77%	\$167	\$227	\$240	\$258	-11.71%
Capital Surgery & Laser ^{1, 10}	\$3,140	\$2,769	\$2,650	\$2,766	4.51%	\$2,851	\$2,309	\$2,201	\$2,181	10.24%
Carlisle Endoscopy ^{1, 10}	\$2,954	\$3,258	\$3,052	\$3,121	-1.78%	\$2,742	\$3,236	\$3,027	\$3,096	-3.81%
Chambersburg Endoscopy ^{1, 10}	\$4,124	\$4,128	\$3,815	\$3,617	4.67%	\$2,574	\$2,882	\$2,090	\$2,015	9.25%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY20	Total Margin FY20	3-yr Avg Total Margin FY18-FY20	Medicare Share of NPR FY20	Medical Assistance Share of NPR FY20	Visits FY20
Statewide Average	22.25%	23.38%	24.19%	27.48%	5.79%	3,379
Region 3 Average (continued)	10.02%	10.94%	12.03%	29.05%	5.55%	2,751
Allegheny Reg Endoscopy ^{1, 10}	18.24%	18.24%	22.40%	28.68%	6.37%	7,221
Allegheny SC Altoona ^{1, 10}	11.92%	18.95%	26.79%	36.15%	13.06%	3,169
Center for Surgical Arts ^{1, 10}	-0.42%	-0.42%	6.79%	0.16%	0.00%	204
Digestive Health Indiana ^{1, 10}	12.73%	12.73%	0.93%	34.29%	0.00%	1,198
East Freedom ^{1, 10}	4.00%	4.01%	NA	15.50%	23.73%	908
Indiana AS Associates	-20.12%	-20.12%	-8.71%	36.17%	5.70%	1,818
Laurel Laser Altoona ^{1, 10}	26.93%	28.41%	26.24%	41.61%	2.10%	2,803
Ophthalmic Associates SC ^{1, 10}	24.79%	26.63%	24.06%	60.55%	5.27%	4,614
UPMC Altoona SC	-5.14%	-5.14%	-1.00%	25.91%	6.42%	2,931
Region 4 Average	44.85%	45.08%	40.46%	15.98%	10.58%	3,768
Evangelical Endoscopy Ctr ³	42.82%	42.82%	NR	32.66%	2.76%	2,875
Geisinger Endoscopy	5.77%	5.77%	5.08%	30.01%	5.28%	3,200
Geisinger Gastro Lewistown ¹¹	9.39%	9.39%	26.02%	24.78%	7.25%	3,105
Geisinger Gray's Woods	-3.59%	-3.59%	-12.38%	27.76%	5.01%	8,204
Geisinger OP Woodbine	60.04%	60.04%	55.28%	1.85%	19.28%	14,989
Lewisburg Plastic & Laser ^{1, 10}	12.14%	12.14%	9.20%	8.67%	0.00%	411
Mifflin County Com SC ^{1, 10}	-54.17%	-54.17%	-16.25%	59.24%	8.59%	323
Mount Nittany SC ⁷	60.22%	60.22%	59.55%	21.71%	1.11%	4,751
Penn State Hershey Endo	10.43%	10.43%	26.70%	15.46%	0.37%	1,187
SC Central PA ^{1, 10}	12.84%	12.84%	10.25%	67.98%	2.72%	5,846
Susquehanna SC ¹⁰	2.11%	2.11%	1.62%	43.87%	6.47%	1,739
UOC Surgical Services ^{1, 10}	8.07%	15.54%	16.30%	14.24%	1.48%	2,325
UPMC SC Lewisburg ^{1, 10}	82.39%	82.39%	41.36%	23.22%	8.77%	35
Region 5 Average	18.70%	19.51%	24.16%	27.48%	5.00%	3,891
Apple Hill SC ¹⁰	11.11%	11.66%	17.03%	19.56%	3.75%	9,534
Calcagno & Rossi Vein SC ^{1, 10, 11}	45.93%	47.59%	47.18%	15.16%	0.00%	626
Capital Surgery & Laser ^{1, 10}	9.21%	17.86%	17.18%	28.58%	0.19%	2,901
Carlisle Endoscopy ^{1, 10}	9.20%	9.20%	3.48%	29.43%	2.91%	5,096
Chambersburg Endoscopy ^{1, 10}	42.15%	42.16%	39.15%	31.47%	2.64%	6,809

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY17-20	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY17-20
	FY20	FY19	FY18	FY17		FY20	FY19	FY18	FY17	
Statewide Average	\$4,496	\$4,941	\$4,791	\$4,737	-1.69%	\$3,572	\$3,717	\$3,667	\$3,580	-0.08%
Region 5 Average (continued)	\$5,079	\$5,734	\$5,488	\$5,391	-1.93%	\$4,190	\$4,173	\$4,116	\$3,965	1.89%
Children's Dental Lanc ^{1, 10}	\$5,680	\$6,420	\$5,780	\$4,867	5.57%	\$4,143	\$4,706	\$4,550	\$3,878	2.28%
Digestive Disease Inst ^{1, 10}	\$2,826	\$3,197	\$3,031	\$2,874	-0.55%	\$2,868	\$2,384	\$2,638	\$3,075	-2.24%
Endoscopy Central PA ^{1, 10}	\$1,123	\$1,177	\$1,163	\$1,284	-4.16%	\$1,026	\$1,119	\$1,144	\$1,196	-4.73%
Eyes of York SC ^{1, 10}	\$3,395	\$3,616	\$3,190	\$3,390	0.05%	\$2,839	\$2,840	\$2,534	\$3,044	-2.24%
Geisinger HolySpirit Endo ¹¹	\$940	\$1,243	\$1,384	\$1,640	-14.23%	\$1,422	\$1,978	\$2,460	\$2,117	-10.94%
Grandview Surgery & Laser ^{1, 10}	\$8,389	\$8,425	\$7,667	\$7,935	1.91%	\$6,707	\$6,545	\$5,825	\$5,984	4.03%
GSH Outpatient SC ⁷	\$6,770	\$8,839	\$5,983	\$4,664	15.05%	\$2,645	\$3,162	\$2,882	\$2,496	1.99%
Hanover SC ¹⁰	\$1,969	\$3,132	\$3,144	\$3,090	-12.09%	\$3,765	\$3,447	\$3,333	\$3,398	3.60%
Harrisburg Endoscopy & SC ^{1, 10}	\$3,663	\$3,680	\$4,474	\$4,198	-4.25%	\$3,733	\$3,680	\$4,474	\$4,198	-3.69%
Harrisburg Pain Mgmt ^{1, 10}	\$2,084	\$2,341	\$2,342	\$3,387	-12.82%	\$1,372	\$1,475	\$2,249	\$3,169	-18.90%
Hershey Endoscopy ^{1, 10}	\$3,209	\$3,961	\$3,841	\$3,913	-6.00%	\$2,769	\$2,950	\$2,691	\$2,811	-0.49%
Hershey Outpatient SC ^{1, 10}	\$11,583	\$12,812	\$11,574	\$11,558	0.07%	\$10,890	\$12,244	\$10,908	\$10,730	0.50%
Hillside Endoscopy ^{1, 10}	\$416	\$508	\$443	\$431	-1.15%	\$389	\$358	\$380	\$361	2.63%
Lancaster Ctr Spine Care ³	\$387	\$736	\$1,274	\$1,349	-23.78%	\$694	\$372	\$474	\$784	-3.83%
Ludwick Laser & SC ^{1, 10}	\$2,561	\$3,299	\$3,760	\$3,305	-7.50%	\$5,002	\$4,846	\$2,445	\$2,336	38.04%
Memorial Outpatient Endo	\$451	\$3,450	\$3,203	\$3,539	-29.08%	\$1,153	\$323	\$1,742	\$1,594	-9.22%
Memorial SC York	\$662	\$5,087	\$5,746	\$4,831	-28.77%	\$478	\$478	\$3,371	\$2,696	-27.42%
Mid-Atlan Gastro II Ephr ^{1, 10}	\$3,059	\$3,765	\$4,078	\$2,759	3.62%	\$1,546	\$1,827	\$1,831	\$1,383	3.93%
Mid-Atlan Gastro Lanc ^{1, 10}	\$8,088	\$7,164	\$3,599	\$3,456	44.68%	\$4,150	\$3,428	\$1,808	\$1,670	49.48%
Neurospine Center	\$1,822	\$1,203	\$2,919	\$3,674	-16.80%	\$5,349	\$1,319	\$2,405	\$2,647	34.02%
North Pointe SC Lancaster	\$11,988	\$12,704	\$10,758	\$11,047	2.84%	\$6,973	\$7,502	\$6,828	\$7,014	-0.19%
North Pointe SC Lebanon	\$5,224	\$4,822	\$4,068	\$2,821	28.38%	\$4,400	\$4,430	\$4,226	\$3,534	8.18%
Ophthalmology & Surgical ^{1, 10}	\$4,237	\$5,321	\$4,989	\$4,685	-3.19%	\$3,620	\$4,289	\$4,171	\$3,970	-2.94%
Ophthalmology SC ^{1, 10}	\$1,636	\$1,752	\$1,771	\$1,999	-6.05%	\$1,601	\$1,727	\$1,686	\$1,993	-6.55%
OSS Health ASC ^{1, 10}	\$21,300	\$23,156	\$19,261	\$20,803	0.80%	\$14,026	\$14,800	\$15,362	\$14,031	-0.01%
PA Eye SC ^{1, 10}	\$4,483	\$4,024	\$3,541	\$3,315	11.74%	\$2,845	\$3,258	\$2,853	\$2,768	0.93%
Physicians SC ^{1, 10}	\$4,742	\$4,981	\$5,069	\$5,245	-3.20%	\$2,932	\$2,979	\$3,051	\$2,963	-0.34%
Physicians' SC Lancaster ^{1, 10}	\$23,348	\$28,314	\$25,386	\$23,941	-0.83%	\$16,027	\$16,823	\$15,083	\$14,345	3.91%
SC Lancaster ^{1, 10}	\$8,986	\$9,687	\$10,204	\$10,114	-3.72%	\$8,741	\$8,894	\$8,380	\$7,935	3.39%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY20	Total Margin FY20	3-yr Avg Total Margin FY18-FY20	Medicare Share of NPR FY20	Medical Assistance Share of NPR FY20	Visits FY20
Statewide Average	22.25%	23.38%	24.19%	27.48%	5.79%	3,379
Region 5 Average	18.70%	19.51%	24.16%	27.48%	5.00%	3,891
Children's Dental Lanc ^{1, 10}	27.06%	27.06%	25.06%	0.00%	71.70%	2,730
Digestive Disease Inst ^{1, 10}	-1.48%	-1.48%	12.86%	27.48%	2.02%	4,686
Endoscopy Central PA ^{1, 10}	8.65%	16.09%	7.69%	28.16%	0.00%	2,080
Eyes of York SC ^{1, 10}	19.50%	19.50%	20.51%	52.39%	0.01%	2,888
Geisinger HolySpirit Endo ¹¹	-51.36%	-51.36%	-64.31%	13.52%	3.17%	543
Grandview Surgery & Laser ^{1, 10}	20.93%	20.93%	22.53%	19.28%	1.97%	3,359
GSH Outpatient SC ⁷	60.93%	60.93%	59.76%	18.32%	3.96%	3,902
Hanover SC ¹⁰	-79.25%	-79.48%	-27.20%	52.25%	0.90%	1,231
Harrisburg Endoscopy & SC ^{1, 10}	0.00%	0.00%	0.00%	19.80%	6.66%	6,735
Harrisburg Pain Mgmt ^{1, 10}	34.17%	34.17%	24.68%	22.84%	1.35%	4,131
Hershey Endoscopy ^{1, 10}	13.71%	21.10%	25.65%	14.00%	0.00%	3,475
Hershey Outpatient SC ^{1, 10}	5.98%	5.98%	5.36%	22.94%	9.83%	7,388
Hillside Endoscopy ^{1, 10}	6.43%	6.59%	17.73%	29.84%	0.00%	694
Lancaster Ctr Spine Care ³	-79.50%	-79.50%	35.73%	88.62%	9.85%	2,233
Ludwick Laser & SC ^{1, 10}	-95.30%	-95.30%	-27.68%	75.32%	1.12%	2,209
Memorial Outpatient Endo	-155.56%	-155.56%	54.68%	21.26%	1.53%	876
Memorial SC York	27.81%	27.81%	62.36%	46.77%	12.73%	274
Mid-Atlan Gastro II Ephr ^{1, 10}	49.45%	49.49%	52.30%	21.83%	0.02%	4,223
Mid-Atlan Gastro Lanc ^{1, 10}	48.69%	53.05%	51.86%	24.09%	0.02%	11,382
Neurospine Center	-190.79%	-190.79%	-52.09%	16.93%	9.20%	295
North Pointe SC Lancaster	41.83%	45.65%	41.35%	NR	NR	NR
North Pointe SC Lebanon	15.77%	18.26%	7.24%	12.55%	4.39%	1,789
Ophthalmology & Surgical ^{1, 10}	14.56%	14.56%	16.98%	42.89%	4.84%	3,715
Ophthalmology SC ^{1, 10}	2.10%	2.10%	2.69%	48.99%	1.15%	1,386
OSS Health ASC ^{1, 10}	34.15%	34.15%	30.64%	25.94%	1.06%	3,192
PA Eye SC ^{1, 10}	36.53%	37.62%	26.22%	53.77%	1.75%	4,451
Physicians SC ^{1, 10}	39.43%	39.18%	39.70%	32.18%	5.27%	3,738
Physicians' SC Lancaster ^{1, 10}	33.01%	33.01%	38.19%	27.57%	1.50%	9,856
SC Lancaster ^{1, 10}	2.73%	7.01%	12.99%	27.15%	10.91%	4,930

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY17-20	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY17-20
	FY20	FY19	FY18	FY17		FY20	FY19	FY18	FY17	
Statewide Average	\$4,496	\$4,941	\$4,791	\$4,737	-1.69%	\$3,572	\$3,717	\$3,667	\$3,580	-0.08%
Region 5 Average (continued)	\$5,079	\$5,734	\$5,488	\$5,391	-1.93%	\$4,190	\$4,173	\$4,116	\$3,965	1.89%
Susquehanna Valley SC ^{1, 10}	\$6,400	\$8,408	\$8,056	\$7,509	-4.92%	\$6,322	\$6,871	\$6,542	\$6,553	-1.17%
UCPA SC ^{1, 10, 11}	\$6,010	\$5,394	NA	NA	NA	\$4,608	\$4,623	NA	NA	NA
UPMC Leader SC ^{1, 10}	\$5,351	\$5,164	\$4,161	\$3,758	14.12%	\$7,840	\$6,898	\$3,663	\$3,152	49.58%
UPMC SC Carlisle	\$2,430	\$3,396	\$3,670	\$3,472	-10.00%	\$2,109	\$2,258	\$2,242	\$842	50.13%
UPMC York Endoscopy ¹	\$2,968	\$1,766	NR	\$4,635	-11.99%	\$1,332	\$1,510	NR	\$3,383	-20.20%
Valley View SC ^{1, 10}	\$957	\$1,068	\$969	\$1,039	-2.62%	\$972	\$935	\$941	\$959	0.44%
WellSpan Dr Himelfarb SC ¹⁰	\$5,914	\$7,607	\$7,206	\$7,736	-7.85%	\$5,110	\$5,538	\$5,515	\$5,219	-0.69%
WellSpan SC Gettysburg ⁷	\$2,784	\$3,930	\$2,821	\$2,750	0.42%	\$1,219	\$1,546	\$1,553	\$1,122	2.87%
West Shore Endoscopy ^{1, 10}	\$11,893	\$13,324	\$14,868	\$15,267	-7.37%	\$9,173	\$9,425	\$10,863	\$12,083	-8.03%
West Shore Pain & Spine ^{1, 10}	\$982	\$1,138	\$910	\$513	30.40%	\$742	\$800	\$919	\$932	-6.79%
West Shore SC ^{1, 10}	\$7,568	\$9,581	\$9,332	\$9,891	-7.83%	\$6,950	\$8,390	\$7,903	\$7,648	-3.04%
York Pain Specialists ^{1, 10}	\$1,067	\$1,403	\$1,446	\$1,377	-7.49%	\$1,141	\$1,453	\$1,386	\$1,413	-6.42%
Region 6 Average	\$3,439	\$4,272	\$4,200	\$4,467	-7.67%	\$2,455	\$2,658	\$2,954	\$2,777	-3.87%
Angelina Theresa Bucci SC ^{1, 10}	\$1,302	\$1,655	\$1,559	\$1,730	-8.24%	\$1,306	\$1,373	\$1,297	\$1,474	-3.80%
Center Same Day Surgery ^{1, 10}	\$8,088	\$9,382	\$8,949	\$10,823	-8.42%	\$5,262	\$6,028	\$5,641	\$1,831	62.49%
Eynon SC ^{1, 10}	\$785	\$1,072	\$1,112	\$1,189	-11.33%	\$675	\$849	\$901	\$810	-5.55%
Gateway SC ^{1, 10}	\$2,764	\$3,568	\$3,408	\$3,568	-7.51%	\$1,587	\$1,696	\$1,689	\$1,824	-4.32%
Hazleton ASC ^{1, 10}	\$1,766	\$2,018	\$1,934	\$1,891	-2.20%	\$1,342	\$1,422	\$1,312	\$1,173	4.81%
Hazleton Endoscopy ^{1, 10}	\$769	\$942	\$711	\$868	-3.80%	\$1,101	\$974	\$775	\$868	8.96%
Hazleton SC ^{1, 10}	\$3,556	\$4,202	\$3,078	\$3,224	3.43%	\$3,320	\$3,492	\$2,697	\$2,772	6.59%
LVHN East Stroudsburg ASC	\$1,106	\$3,355	\$4,138	\$4,613	-25.34%	\$591	\$3,473	\$3,988	\$3,670	-27.96%
Mountain Laurel SC ^{1, 10}	\$2,695	\$3,525	\$3,361	\$3,368	-6.66%	\$2,413	\$2,396	\$2,261	\$2,248	2.45%
NEI AS ^{1, 10}	\$5,617	\$6,016	\$5,373	\$5,719	-0.60%	\$4,845	\$4,717	\$4,720	\$5,316	-2.95%
North East SC ^{1, 10}	\$5,081	NR	\$6,144	\$5,949	-4.86%	\$5,211	NR	\$6,517	\$6,418	-6.27%
Northeast Regional SC ^{1, 10}	\$826	\$1,084	\$892	\$988	-5.45%	\$723	\$872	\$774	\$838	-4.58%
Pain Center Wyoming ^{1, 10}	\$1,242	\$1,900	\$1,658	\$1,914	-11.71%	\$1,024	\$989	\$918	\$957	2.34%
Pocono ASC ^{1, 10}	\$4,746	\$5,940	\$6,790	\$7,244	-11.49%	\$6,100	\$6,678	\$7,417	\$6,840	-3.60%
Regional Hospital SC ^{1, 10}	\$8,962	\$10,774	\$9,532	\$9,930	-3.25%	\$1,419	\$1,771	\$1,786	\$1,672	-5.04%
Renaissance Center ¹	\$429	\$459	\$317	\$336	9.23%	\$497	\$494	\$332	\$352	13.75%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY20	Total Margin FY20	3-yr Avg Total Margin FY18-FY20	Medicare Share of NPR FY20	Medical Assistance Share of NPR FY20	Visits FY20
Statewide Average	22.25%	23.38%	24.19%	27.48%	5.79%	3,379
Region 5 Average (continued)	18.70%	19.51%	24.16%	27.48%	5.00%	3,891
Susquehanna Valley SC ^{1, 10}	7.21%	7.21%	15.12%	20.67%	0.25%	3,978
UCPA SC ^{1, 10, 11}	23.32%	26.93%	NA	48.68%	0.00%	5,674
UPMC Leader SC ^{1, 10}	-43.73%	-43.73%	-19.14%	45.45%	0.46%	3,493
UPMC SC Carlisle	13.20%	13.20%	30.40%	33.08%	3.45%	985
UPMC York Endoscopy ¹	55.10%	0.00%	NR	35.44%	4.88%	3,155
Valley View SC ^{1, 10}	6.10%	6.10%	8.75%	48.39%	0.00%	4,853
WellSpan Dr Himelfarb SC ¹⁰	13.59%	16.77%	23.28%	19.20%	14.49%	3,874
WellSpan SC Gettysburg ⁷	56.24%	56.24%	54.72%	22.88%	1.43%	2,776
West Shore Endoscopy ^{1, 10}	22.87%	25.75%	27.34%	17.53%	1.61%	9,370
West Shore Pain & Spine ^{1, 10}	24.36%	24.36%	18.72%	55.96%	0.15%	3,851
West Shore SC ^{1, 10}	15.56%	15.56%	14.51%	37.62%	3.82%	5,801
York Pain Specialists ^{1, 10}	-2.63%	-2.63%	-0.48%	54.95%	1.94%	2,253
Region 6 Average	29.19%	30.65%	33.06%	30.64%	3.92%	3,048
Angelina Theresa Bucci SC ^{1, 10}	-0.31%	-0.31%	11.96%	43.33%	0.93%	1,860
Center Same Day Surgery ^{1, 10}	34.94%	34.94%	35.91%	17.73%	3.12%	1,996
Eynon SC ^{1, 10}	14.04%	16.41%	18.91%	25.97%	6.08%	1,247
Gateway SC ^{1, 10}	42.57%	44.00%	49.33%	41.35%	4.62%	4,323
Hazleton ASC ^{1, 10}	24.03%	24.03%	28.81%	48.54%	1.94%	2,156
Hazleton Endoscopy ^{1, 10}	-43.19%	-43.19%	-17.88%	29.44%	0.00%	1,331
Hazleton SC ^{1, 10}	6.63%	1.60%	9.27%	18.60%	8.10%	3,015
LVHN East Stroudsburg ASC	46.52%	46.52%	6.35%	21.90%	1.26%	1,020
Mountain Laurel SC ^{1, 10}	10.47%	19.20%	28.44%	30.95%	9.19%	4,861
NEI AS ^{1, 10}	13.74%	20.33%	18.25%	65.76%	5.74%	6,401
North East SC ^{1, 10}	4.22%	4.22%	NR	25.93%	9.84%	5,026
Northeast Regional SC ^{1, 10}	15.29%	15.29%	16.24%	38.02%	1.03%	1,278
Pain Center Wyoming ^{1, 10}	19.12%	19.12%	39.25%	43.18%	10.59%	3,366
Pocono ASC ^{1, 10}	-24.81%	-24.81%	-14.07%	39.08%	1.27%	3,526
Regional Hospital SC ^{1, 10}	84.17%	84.17%	83.00%	12.03%	3.34%	2,260
Renaissance Center ¹	-15.94%	-15.94%	-9.92%	18.96%	0.00%	269

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY17-20
	FY20	FY19	FY18	FY17		FY20	FY19	FY18	FY17	
Statewide Average	\$4,496	\$4,941	\$4,791	\$4,737	-1.69%	\$3,572	\$3,717	\$3,667	\$3,580	-0.08%
Region 6 Average (continued)	\$3,439	\$4,272	\$4,200	\$4,467	-7.67%	\$2,455	\$2,658	\$2,954	\$2,777	-3.87%
Riverview ASC ^{1, 10}	\$3,560	\$4,982	\$4,650	\$4,701	-8.09%	\$3,343	\$4,152	\$4,975	\$4,805	-10.14%
Robert Packer Endoscopy	\$7,446	\$9,841	\$9,697	\$9,859	-8.16%	\$3,449	\$3,540	\$5,346	\$5,598	-12.80%
Scranton Endoscopy ^{1, 10}	\$3,396	\$4,470	\$4,587	\$5,055	-10.94%	\$1,443	\$1,600	\$1,761	\$1,821	-6.92%
Surgical Specialty NE PA ^{1, 10}	\$4,644	\$5,980	\$6,117	\$6,363	-9.01%	\$3,441	\$3,979	\$3,973	\$4,262	-6.42%
Region 7 Average	\$5,117	\$5,732	\$5,096	\$5,231	-0.73%	\$3,657	\$3,926	\$3,589	\$3,460	1.90%
Berks ASC ^{1, 10}	\$1,425	\$1,433	\$1,284	\$1,110	9.45%	\$1,143	\$1,153	\$965	\$995	4.98%
Berks Digestive Health ^{1, 10}	\$9,789	\$11,130	\$11,188	\$10,717	-2.89%	\$5,002	\$5,223	\$5,259	\$5,252	-1.59%
Berks Urologic SC ^{1, 10}	\$6,318	\$4,659	\$4,510	\$3,951	19.97%	\$3,909	\$2,967	\$2,573	\$2,384	21.33%
Berkshire Eye SC ^{1, 10}	\$3,732	\$4,211	\$3,482	\$3,170	5.91%	\$2,646	\$3,044	\$2,700	\$3,269	-6.36%
Bethlehem Endoscopy ^{1, 10}	\$1,424	\$2,496	\$2,479	\$2,592	-15.02%	\$1,301	\$1,712	\$1,582	\$1,774	-8.87%
Carbon-Schuylkill Endo ^{1, 10}	\$1,104	\$1,280	\$1,239	\$1,187	-2.34%	\$222	\$928	\$919	\$304	-8.97%
Center for Specialized ^{1, 10}	\$5,434	\$6,686	\$6,028	\$6,124	-3.76%	\$3,652	\$4,658	\$4,072	\$3,895	-2.08%
Children's Dental Beth ^{1, 10}	\$4,093	\$4,078	\$2,268	NA	NA	\$2,717	\$3,101	\$2,412	NA	NA
College Heights Endoscopy ^{1, 10}	\$4,252	\$5,556	\$5,039	\$5,814	-8.96%	\$2,376	\$2,590	\$2,433	\$2,629	-3.21%
Eastern PA Endoscopy ^{1, 10}	\$6,890	\$5,462	\$5,100	\$5,706	6.91%	\$3,828	\$3,601	\$3,244	\$3,103	7.79%
Fairgrounds SC ⁷	\$10,665	\$11,237	\$9,613	\$12,702	-5.35%	\$9,543	\$10,439	\$10,213	\$10,154	-2.01%
Keystone SC ^{1, 10}	\$529	\$614	\$545	\$588	-3.36%	\$570	\$591	\$558	\$561	0.57%
Lehigh Valley SC Tilghman ⁷	\$14,706	\$16,518	\$15,871	\$14,514	0.44%	\$7,061	\$7,488	\$8,364	\$6,538	2.67%
Lehigh Vly Children's SC ⁷	\$7,236	\$8,062	\$6,596	\$6,022	6.72%	\$5,086	\$6,912	\$6,783	\$5,701	-3.60%
Lifeline Valley Access ^{1, 10}	\$2,305	\$2,544	\$2,542	\$2,465	-2.16%	\$1,430	\$1,924	\$1,891	\$1,837	-7.39%
Mahoning Valley ASC ^{1, 10}	\$970	\$1,174	\$1,210	\$997	-0.93%	\$568	\$754	\$717	\$552	0.97%
Northwood SC ^{1, 10}	\$170	\$449	\$1,172	\$3,210	-31.57%	\$1,262	\$1,989	\$2,244	\$3,093	-19.73%
PA Eye & Ear SC ¹⁰	\$6,184	\$7,255	\$7,033	\$6,428	-1.27%	\$5,081	\$5,709	\$5,633	\$4,954	0.86%
Progressive Allentown ^{1, 10, 11}	\$764	\$624	\$806	\$624	7.48%	\$749	\$829	\$800	\$696	2.53%
Progressive Pottsville ^{1, 10}	\$1,441	\$1,045	\$1,013	\$1,468	-0.61%	\$873	\$921	\$882	\$1,115	-7.25%
Progressive Wyomissing ^{1, 10}	\$543	\$757	\$913	\$1,092	-16.75%	\$565	\$673	\$742	\$734	-7.69%
Reading SC Spring Ridge ^{1, 10}	\$15,252	\$19,341	\$19,592	\$20,520	-8.56%	\$13,979	\$14,713	\$14,813	\$14,054	-0.18%
Reading SC Surgical Inst ^{1, 10}	\$14,797	\$15,690	\$14,467	\$12,914	4.86%	\$6,564	\$6,131	\$5,725	\$5,378	7.35%
SC of Allentown ^{1, 10}	\$12,420	\$13,781	\$14,770	\$14,627	-5.03%	\$10,137	\$11,023	\$11,618	\$11,386	-3.66%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY20	Total Margin FY20	3-yr Avg Total Margin FY18-FY20	Medicare Share of NPR FY20	Medical Assistance Share of NPR FY20	Visits FY20
Statewide Average	22.25%	23.38%	24.19%	27.48%	5.79%	3,379
Region 6 Average (continued)	29.19%	30.65%	33.06%	30.64%	3.92%	3,048
Riverview ASC ^{1, 10}	6.09%	6.09%	5.47%	40.79%	3.13%	3,008
Robert Packer Endoscopy	53.68%	53.68%	54.29%	23.55%	3.38%	3,833
Scranton Endoscopy ^{1, 10}	57.52%	58.61%	61.69%	25.71%	0.00%	5,864
Surgical Specialty NE PA ^{1, 10}	25.89%	35.58%	35.64%	41.71%	0.05%	4,323
Region 7 Average	29.23%	30.57%	30.54%	28.32%	6.54%	4,052
Berks ASC ^{1, 10}	19.80%	24.57%	22.94%	6.68%	0.00%	594
Berks Digestive Health ^{1, 10}	48.90%	53.43%	53.99%	22.50%	1.48%	14,835
Berks Urologic SC ^{1, 10}	38.59%	38.59%	39.52%	49.85%	2.69%	6,602
Berkshire Eye SC ^{1, 10}	29.11%	29.11%	26.57%	76.45%	0.26%	2,756
Bethlehem Endoscopy ^{1, 10}	8.61%	11.64%	28.73%	40.89%	5.04%	3,442
Carbon-Schuylkill Endo ^{1, 10}	79.90%	79.90%	42.91%	23.46%	0.19%	1,693
Center for Specialized ^{1, 10}	32.79%	32.79%	31.77%	41.08%	1.26%	3,350
Children's Dental Beth ^{1, 10}	33.63%	33.63%	21.17%	0.00%	67.44%	1,892
College Heights Endoscopy ^{1, 10}	44.13%	52.25%	52.51%	42.45%	0.86%	8,430
Eastern PA Endoscopy ^{1, 10}	45.00%	45.00%	39.11%	15.29%	1.08%	4,943
Fairgrounds SC ⁷	10.52%	10.52%	4.19%	26.60%	5.46%	3,828
Keystone SC ^{1, 10}	-7.87%	-7.87%	-1.87%	25.74%	0.04%	291
Lehigh Valley SC Tilghman ⁷	51.99%	51.99%	51.35%	17.36%	3.71%	3,279
Lehigh Vly Children's SC ⁷	29.71%	29.71%	14.22%	0.00%	13.21%	2,603
Lifeline Valley Access ^{1, 10}	37.98%	37.98%	29.04%	78.56%	0.49%	2,420
Mahoning Valley ASC ^{1, 10}	41.39%	44.10%	40.02%	54.13%	7.23%	2,352
Northwood SC ^{1, 10}	-641.01%	-1423.20%	-240.58%	10.13%	0.00%	156
PA Eye & Ear SC ¹⁰	17.84%	20.17%	20.55%	32.18%	5.29%	4,995
Progressive Allentown ^{1, 10, 11}	1.90%	1.90%	-8.41%	43.05%	11.76%	1,032
Progressive Pottsville ^{1, 10}	39.42%	39.42%	23.51%	45.74%	13.81%	1,798
Progressive Wyomissing ^{1, 10}	-3.97%	-3.97%	10.59%	39.96%	25.08%	831
Reading SC Spring Ridge ^{1, 10}	8.35%	9.10%	19.94%	12.43%	17.92%	5,980
Reading SC Surgical Inst ^{1, 10}	55.64%	55.64%	59.03%	29.34%	2.20%	6,750
SC of Allentown ^{1, 10}	18.38%	22.94%	21.32%	25.53%	0.91%	8,263

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Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY17-20	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY17-20
	FY20	FY19	FY18	FY17		FY20	FY19	FY18	FY17	
Statewide Average	\$4,496	\$4,941	\$4,791	\$4,737	-1.69%	\$3,572	\$3,717	\$3,667	\$3,580	-0.08%
Region 7 Average (continued)	\$5,117	\$5,732	\$5,096	\$5,231	-0.73%	\$3,657	\$3,926	\$3,589	\$3,460	1.90%
SC Pottsville ^{1, 10}	\$5,564	\$5,950	\$6,432	\$6,718	-5.73%	\$4,634	\$4,821	\$4,836	\$5,024	-2.59%
Schuylkill Endoscopy ^{1, 10}	\$3,483	\$4,168	\$4,132	\$4,252	-6.03%	\$2,163	\$2,382	\$2,293	\$2,247	-1.25%
Spring Ridge Plastic ^{1, 10}	\$267	\$230	\$275	\$254	1.63%	\$266	\$229	\$275	\$255	1.48%
St Luke's Anderson ASC ³	\$13,327	\$14,052	\$6,376	NA	NA	\$11,079	\$10,467	\$4,904	NA	NA
State Hill SC ^{1, 10}	\$815	\$1,033	\$1,045	\$1,070	-7.94%	\$1,026	\$1,124	\$1,040	\$926	3.61%
Twin Rivers Endoscopy ^{1, 10, 11}	\$2,721	\$3,893	\$3,452	\$3,304	-5.88%	\$1,865	\$2,203	\$2,063	\$1,430	10.15%
Valley Eye SC ^{1, 10}	\$7,114	\$9,908	\$8,787	\$8,871	-6.60%	\$7,578	\$7,764	\$7,569	\$7,345	1.06%
Valley SC ^{1, 10}	\$1,557	\$1,985	\$1,811	\$2,283	-10.61%	\$762	\$417	\$406	\$1,366	-14.75%
Wyomissing Surgical Serv ^{1, 10}	\$1,584	\$1,859	\$2,019	\$1,941	-6.14%	\$1,059	\$1,090	\$1,324	\$1,574	-10.90%
Region 8 Average	\$4,137	\$4,849	\$4,727	\$4,513	-2.78%	\$3,533	\$3,793	\$3,604	\$3,504	0.28%
Abington Asplundh SC ^{10, 11}	\$317	\$64	NA	NA	NA	\$246	\$68	NA	NA	NA
Abington Endoscopy	\$3,665	\$5,466	\$5,134	\$6,034	-13.09%	\$3,832	\$4,437	\$4,259	\$4,939	-7.47%
Abington SC ¹⁰	\$9,656	\$13,235	\$14,601	\$15,299	-12.30%	\$9,710	\$13,288	\$14,522	\$14,337	-10.76%
AFP SC ^{1, 10}	\$566	\$811	\$675	\$799	-9.71%	\$704	\$937	\$805	\$885	-6.82%
ASC St Mary ^{1, 10}	\$6,960	\$9,678	\$10,345	\$8,799	-6.97%	\$6,379	\$7,178	\$7,612	\$6,871	-2.39%
Brandywine SC ^{1, 10}	\$2,111	\$2,917	\$796	\$568	90.53%	\$1,642	\$2,766	\$757	\$558	64.82%
Brandywine Valley Endo ^{1, 10}	\$927	\$1,272	\$1,353	\$1,133	-6.04%	\$780	\$910	\$908	\$933	-5.46%
Bucks County GI Endo SC ^{1, 10}	\$2,244	\$2,522	\$2,518	\$2,445	-2.74%	\$1,923	\$2,120	\$2,085	\$2,146	-3.46%
Bucks County Surg Suites ^{1, 4, 10}	\$38	NA	NA	NA	NA	\$5,561	NA	NA	NA	NA
Children's Dental Malvern ^{1, 10}	\$6,067	\$7,317	\$6,604	\$6,483	-2.14%	\$3,598	\$5,667	\$5,253	\$5,313	-10.76%
CHOP Brandywine Valley SC	\$8,438	\$8,635	\$8,009	\$6,996	6.87%	\$6,096	\$6,160	\$6,179	\$5,265	5.26%
CHOP Bucks ASC	\$8,539	\$9,980	\$9,194	\$9,045	-1.86%	\$4,551	\$4,732	\$4,478	\$4,760	-1.46%
CHOP King Prussia ASC ¹⁰	\$10,502	\$11,820	\$10,998	\$11,512	-2.92%	\$4,295	\$4,413	\$4,193	\$3,757	4.77%
Colonoscopy Ctr Lansdale ^{1, 10}	\$1,596	\$2,003	\$1,524	NA	NA	\$1,460	\$1,759	\$1,195	NA	NA
Colonoscopy Ctr Sellers ^{1, 10}	\$1,661	\$1,849	\$1,651	\$2,082	-6.74%	\$1,520	\$1,623	\$1,294	\$2,190	-10.20%
Cornerstone ASC ^{1, 10}	\$897	\$1,074	\$1,112	\$1,246	-9.34%	\$1,127	\$1,186	\$1,225	\$1,200	-2.02%
Crozer Endo ^{1, 10}	\$3,726	\$3,964	\$3,804	\$3,877	-1.30%	\$1,323	\$1,913	\$2,731	\$2,391	-14.89%
Crozer SC Brinton Lake ^{1, 10}	\$13,576	\$15,553	\$14,775	\$15,001	-3.17%	\$7,570	\$11,190	\$7,298	\$9,087	-5.56%
Crozer SC Haverford ^{1, 10}	\$11,636	\$14,797	\$13,946	\$13,119	-3.77%	\$8,515	\$10,381	\$8,784	\$8,001	2.14%

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Ambulatory Surgery Center	Operating Margin FY20	Total Margin FY20	3-yr Avg Total Margin FY18-FY20	Medicare Share of NPR FY20	Medical Assistance Share of NPR FY20	Visits FY20
Statewide Average	22.25%	23.38%	24.19%	27.48%	5.79%	3,379
Region7 Average (continued)	29.23%	30.57%	30.54%	28.32%	6.54%	4,052
SC Pottsville ^{1, 10}	22.20%	22.20%	22.07%	21.55%	3.22%	3,444
Schuylkill Endoscopy ^{1, 10}	37.90%	41.86%	43.59%	34.47%	3.49%	9,255
Spring Ridge Plastic ^{1, 10}	0.21%	0.21%	0.07%	0.00%	0.00%	170
St Luke's Anderson ASC ³	21.71%	20.99%	23.38%	34.98%	5.34%	10,921
State Hill SC ^{1, 10}	-25.96%	-7.50%	-5.26%	66.41%	3.09%	1,164
Twin Rivers Endoscopy ^{1, 10, 11}	31.46%	33.23%	22.94%	26.82%	0.00%	6,598
Valley Eye SC ^{1, 10}	-1.72%	-1.72%	15.99%	50.21%	1.41%	5,035
Valley SC ^{1, 10}	51.07%	51.07%	70.40%	38.36%	33.54%	2,211
Wyomissing Surgical Serv ^{1, 10}	33.12%	39.31%	38.26%	43.39%	9.85%	1,803
Region 8 Average	18.07%	19.82%	22.22%	26.42%	4.89%	3,254
Abington Asplundh SC ^{10, 11}	22.24%	22.24%	NA	28.12%	1.85%	261
Abington Endoscopy	-4.55%	-4.55%	12.17%	27.82%	2.54%	2,552
Abington SC ¹⁰	2.31%	2.46%	6.03%	22.51%	4.01%	6,242
AFP SC ^{1, 10}	-24.38%	-24.38%	-19.21%	55.83%	0.00%	544
ASC St Mary ^{1, 10}	8.35%	12.26%	22.72%	22.55%	4.12%	2,655
Brandywine SC ^{1, 10}	22.23%	25.34%	12.62%	0.00%	0.00%	327
Brandywine Valley Endo ^{1, 10}	15.88%	15.88%	26.86%	24.35%	7.09%	1,715
Bucks County GI Endo SC ^{1, 10}	14.31%	14.31%	15.86%	30.85%	8.64%	3,508
Bucks County Surg Suites ^{1, 4, 10}	29.07%	29.48%	NA	28.79%	0.34%	4,381
Children's Dental Malvern ^{1, 10}	40.69%	40.69%	27.37%	0.00%	66.11%	3,020
CHOP Brandywine Valley SC	27.76%	27.76%	26.50%	0.00%	12.81%	1,541
CHOP Bucks ASC	46.70%	46.70%	50.34%	0.00%	10.67%	1,473
CHOP King Prussia ASC ¹⁰	59.10%	59.10%	61.28%	0.00%	12.72%	1,775
Colonoscopy Ctr Lansdale ^{1, 10}	9.88%	9.88%	14.26%	21.11%	2.49%	4,943
Colonoscopy Ctr Sellers ^{1, 10}	9.88%	9.88%	14.44%	16.11%	1.55%	5,233
Cornerstone ASC ^{1, 10}	-25.73%	-25.73%	-14.80%	56.00%	0.39%	368
Crozer Endo ^{1, 10}	64.49%	64.49%	48.08%	16.85%	10.61%	2,298
Crozer SC Brinton Lake ^{1, 10}	44.24%	44.24%	40.65%	34.22%	11.12%	6,147
Crozer SC Haverford ^{1, 10}	26.82%	26.82%	31.45%	30.19%	8.77%	5,030

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Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY17-20	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY17-20
	FY20	FY19	FY18	FY17		FY20	FY19	FY18	FY17	
Statewide Average	\$4,496	\$4,941	\$4,791	\$4,737	-1.69%	\$3,572	\$3,717	\$3,667	\$3,580	-0.08%
Region 8 Average (continued)	\$4,137	\$4,849	\$4,727	\$4,513	-2.78%	\$3,533	\$3,793	\$3,604	\$3,504	0.28%
Dermatologic Drexel Hill ^{1, 10}	\$293	\$491	\$507	\$529	-14.84%	\$337	\$469	\$517	\$518	-11.65%
Doylestown SC	\$1,568	\$3,725	\$5,135	\$5,576	-23.96%	\$1,685	\$2,797	\$3,210	\$3,274	-16.18%
duPont Children SC Bryn ^{1, 11}	\$3,259	\$4,687	\$4,168	\$1,358	46.63%	\$3,562	\$4,176	\$3,877	\$2,094	23.36%
Einstein Endo Blue Bell ⁷	\$495	\$46	NA	NA	NA	\$358	\$755	NA	NA	NA
Einstein Montgomery SPU ^{7, 10}	\$8,142	\$10,776	\$10,006	\$9,682	-5.30%	\$6,739	\$9,342	\$8,409	\$8,171	-5.84%
Endoscopy Associates Vly ^{1, 10}	\$2,225	\$2,655	\$2,536	\$2,522	-3.92%	\$1,829	\$2,096	\$2,258	\$2,389	-7.81%
Endoscopy Bucks ^{1, 10}	\$3,218	\$5,581	\$2,213	\$2,216	15.09%	\$2,131	\$3,164	\$2,430	\$2,378	-3.46%
Endoscopy St Mary ^{1, 10}	\$3,466	\$4,757	\$4,940	\$5,180	-11.03%	\$2,188	\$2,453	\$2,570	\$2,825	-7.51%
Eye SC Wayne ^{1, 10}	\$4,567	\$6,812	\$6,395	\$6,154	-8.59%	\$3,817	\$5,480	\$4,914	\$4,823	-6.95%
Fertility Partners PA SC	\$558	\$508	\$249	NA	NA	\$266	\$244	\$107	NA	NA
Gastrointestinal Endo Ctr ^{1, 10}	\$2,518	\$2,560	NA	NA	NA	\$2,479	\$2,613	NA	NA	NA
Grand View Harleysville ^{1, 3, 10}	\$3,816	\$2,809	\$222	NA	NA	\$5,590	\$4,405	\$1,634	NA	NA
Holy Redeemer ASC ¹⁰	\$7,420	\$7,632	\$7,913	\$7,951	-2.23%	\$6,401	\$6,127	\$6,149	\$6,089	1.71%
Huntingdon Valley SC ^{1, 10}	\$6,410	\$10,035	\$10,054	\$7,278	-3.98%	\$6,587	\$8,393	\$8,487	\$6,403	0.96%
Hypertension Nephrology ^{1, 10}	\$1,269	\$1,392	\$1,416	\$1,521	-5.53%	\$878	\$950	\$1,021	\$1,042	-5.24%
Jefferson Endoscopy Bala ¹⁰	\$3,175	\$3,208	\$2,531	\$1,167	57.39%	\$2,012	\$1,882	\$1,909	\$1,377	15.36%
Jefferson SC Blue Bell ^{1, 10}	\$5,662	\$5,070	NA	NA	NA	\$7,757	\$6,602	NA	NA	NA
Keystone Kidney Center ^{1, 10}	\$651	\$516	\$455	\$1,641	-20.10%	\$547	\$458	\$384	\$1,101	-16.79%
Kole Plastic SC ^{1, 10}	\$176	\$261	\$218	\$163	2.50%	\$124	\$185	\$163	\$132	-2.14%
Langhorne Access ^{1, 10}	\$494	\$547	\$667	\$260	29.87%	\$519	\$547	\$667	\$262	32.56%
Langhorne SC ^{1, 10}	\$8,319	\$4,137	\$3,053	\$3,424	47.65%	\$6,407	\$3,275	\$2,804	\$2,933	39.47%
Main Line Endoscopy East ^{1, 10}	\$2,332	\$3,055	\$2,732	\$2,708	-4.62%	\$1,466	\$1,557	\$1,583	\$1,525	-1.30%
Main Line Endoscopy South ^{1, 10}	\$1,180	\$1,756	\$1,590	\$1,547	-7.90%	\$740	\$931	\$913	\$896	-5.82%
Main Line Endoscopy West ^{1, 10}	\$4,174	\$5,328	\$5,090	\$4,734	-3.95%	\$2,136	\$2,408	\$2,186	\$2,129	0.11%
Main Line Fertility ^{1, 10}	\$6,714	\$8,331	\$6,690	\$7,572	-3.78%	\$6,865	\$7,491	\$6,163	\$4,702	15.33%
Main Line SC ^{1, 10}	\$11,142	\$13,078	\$12,327	\$13,052	-4.88%	\$10,054	\$10,907	\$10,408	\$11,125	-3.21%
Main Line Spine SC ^{1, 10}	\$6,072	\$9,778	\$9,366	\$8,388	-9.21%	\$5,117	\$7,782	\$7,315	\$6,645	-7.66%
Main Line Vascular Inst ^{1, 10}	\$2,222	\$3,176	\$2,222	\$545	102.62%	\$3,289	\$3,631	\$3,573	\$1,327	49.25%
Montgomery SC ^{1, 10}	\$1,686	\$2,274	\$2,170	\$2,164	-7.37%	\$1,776	\$2,126	\$2,115	\$2,039	-4.30%

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Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	22.25%	23.38%	24.19%	27.48%	5.79%	3,379
Region 8 Average (continued)	18.07%	19.82%	22.22%	26.42%	4.89%	3,254
Dermatologic Drexel Hill ^{1, 10}	-14.91%	1.32%	1.27%	60.49%	0.00%	82
Doylestown SC	-7.51%	-7.51%	26.22%	41.62%	2.10%	728
duPont Children SC Bryn ^{1, 11}	-9.17%	-9.17%	4.15%	0.00%	21.06%	17,198
Einstein Endo Blue Bell ⁷	29.73%	29.73%	NA	15.70%	9.95%	320
Einstein Montgomery SPU ^{7, 10}	21.10%	21.10%	17.46%	19.53%	11.94%	3,776
Endoscopy Associates Vly ^{1, 10}	20.12%	20.12%	17.25%	22.44%	0.00%	3,901
Endoscopy Bucks ^{1, 10}	33.90%	46.52%	37.99%	24.19%	0.00%	4,514
Endoscopy St Mary ^{1, 10}	36.88%	49.43%	48.56%	24.60%	0.00%	3,439
Eye SC Wayne ^{1, 10}	16.42%	16.42%	20.05%	54.36%	4.50%	5,588
Fertility Partners PA SC	52.41%	52.41%	53.12%	0.00%	0.00%	914
Gastrointestinal Endo Ctr ^{1, 10}	1.54%	2.96%	NA	27.93%	0.00%	2,512
Grand View Harleysville ^{1, 3, 10}	-46.48%	-51.81%	-73.20%	26.32%	0.00%	2,183
Holy Redeemer ASC ¹⁰	15.52%	15.52%	19.29%	19.38%	0.00%	6,411
Huntingdon Valley SC ^{1, 10}	-2.77%	6.06%	13.41%	29.94%	0.07%	5,125
Hypertension Nephrology ^{1, 10}	30.76%	30.76%	30.10%	79.87%	1.04%	831
Jefferson Endoscopy Bala ¹⁰	36.63%	36.88%	35.00%	22.79%	4.76%	2,224
Jefferson SC Blue Bell ^{1, 10}	-34.43%	-34.43%	NA	14.59%	0.03%	2,301
Keystone Kidney Center ^{1, 10}	16.09%	16.09%	14.42%	7.33%	0.00%	175
Kole Plastic SC ^{1, 10}	29.73%	29.73%	27.87%	0.00%	0.00%	131
Langhorne Access ^{1, 10}	0.00%	0.00%	0.02%	100.00%	0.00%	77
Langhorne SC ^{1, 10}	24.63%	24.63%	20.62%	63.13%	0.14%	4,185
Main Line Endoscopy East ^{1, 10}	37.15%	42.25%	44.72%	31.89%	-0.04%	3,628
Main Line Endoscopy South ^{1, 10}	37.32%	37.43%	42.97%	33.40%	0.02%	1,755
Main Line Endoscopy West ^{1, 10}	48.83%	48.89%	53.98%	23.75%	-0.03%	6,227
Main Line Fertility ^{1, 10}	-2.25%	-2.31%	9.20%	0.00%	0.00%	2,498
Main Line SC ^{1, 10}	10.17%	12.93%	15.35%	60.16%	1.42%	6,438
Main Line Spine SC ^{1, 10}	15.71%	23.03%	21.69%	44.35%	0.00%	5,595
Main Line Vascular Inst ^{1, 10}	-48.00%	-48.00%	-37.48%	64.38%	0.00%	166
Montgomery SC ^{1, 10}	-5.33%	0.13%	3.31%	49.42%	4.44%	1,573

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Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY17-20	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY17-20
	FY20	FY19	FY18	FY17		FY20	FY19	FY18	FY17	
Statewide Average	\$4,496	\$4,941	\$4,791	\$4,737	-1.69%	\$3,572	\$3,717	\$3,667	\$3,580	-0.08%
Region 8 Average (continued)	\$4,137	\$4,849	\$4,727	\$4,513	-2.78%	\$3,533	\$3,793	\$3,604	\$3,504	0.28%
New Britain SC ^{1, 10}	\$7,132	\$8,414	\$8,855	\$8,987	-6.88%	\$5,819	\$6,181	\$6,239	\$6,207	-2.09%
Orthopaedic SC Bryn Mawr ^{1, 3, 10}	\$14,273	\$17,012	\$18,786	\$6,270	42.55%	\$12,389	\$12,881	\$12,777	\$6,213	33.13%
Oxford Valley Pain SC ^{1, 10}	\$1,130	\$1,051	\$1,109	\$1,288	-4.08%	\$661	\$601	\$861	\$788	-5.37%
Paoli SC ^{1, 10}	\$5,090	\$7,151	\$6,973	\$6,717	-8.07%	\$5,744	\$6,033	\$5,870	\$6,324	-3.06%
Penn Medicine Radnor Endo ¹¹	\$3,698	\$4,421	\$5,737	\$5,733	-11.83%	\$3,544	\$3,842	\$3,486	\$2,919	7.13%
Phila Cosmetic Surgery ^{1, 10}	\$3,466	\$2,926	\$2,817	\$2,451	13.79%	\$3,046	\$2,644	\$2,567	\$2,302	10.78%
Philadelphia Surgery Ctr ^{1, 10}	\$4,514	\$264	\$302	\$266	531.87%	\$3,356	\$264	\$300	\$268	384.46%
Phoenixville SC Limerick ³	\$3,680	\$4,243	\$3,449	\$3,302	3.81%	\$4,292	\$3,683	\$2,566	\$2,744	18.81%
Plaza SC ^{1, 10}	\$253	\$256	\$300	\$255	-0.30%	\$302	\$294	\$279	\$251	6.78%
Pottstown AC	\$1,910	\$1,729	\$687	NA	NA	\$1,302	\$1,412	\$731	NA	NA
Premier Exton SC ^{1, 10}	\$7,259	\$5,667	\$5,503	\$4,521	20.18%	\$5,251	\$4,216	\$4,382	\$4,303	7.34%
Riddle SC ^{1, 10}	\$13,928	\$16,963	\$15,656	\$16,108	-4.51%	\$9,801	\$10,701	\$10,238	\$9,585	0.75%
RMA of Philadelphia SC ^{1, 10}	\$1,428	\$2,276	\$1,084	\$1,125	8.95%	\$766	\$1,348	\$815	\$850	-3.32%
Sally Balin ASC ^{1, 10}	\$308	\$333	\$296	\$316	-0.82%	\$301	\$305	\$314	\$316	-1.51%
SC Bucks County ¹⁰	\$3,472	\$4,233	\$4,224	\$3,888	-3.57%	\$3,462	\$3,955	\$4,006	\$3,705	-2.18%
SC Chester County ^{1, 10}	\$1,819	\$2,594	\$2,901	\$154	360.42%	\$1,750	\$2,613	\$2,677	\$0	NA
SC Ft Washington ^{1, 10}	\$7,015	\$5,114	\$4,994	\$4,989	13.54%	\$6,956	\$4,543	\$4,540	\$4,193	21.97%
Springfield ASC ^{1, 10}	\$2,768	\$4,304	\$3,931	\$3,802	-9.06%	\$2,580	\$3,176	\$3,069	\$2,944	-4.13%
St Luke's Endo Buxmont	\$2,467	\$2,098	\$2,802	\$2,980	-5.74%	\$1,754	\$1,497	\$1,757	\$1,101	19.76%
Trevoze Specialty Care SC ^{1, 10}	\$3,426	\$3,636	\$4,015	\$4,294	-6.74%	\$3,768	\$3,218	\$3,452	\$3,573	1.82%
Tri-County SC ^{1, 10}	\$4,467	\$5,777	\$5,388	\$5,526	-6.39%	\$3,311	\$4,036	\$3,793	\$3,893	-4.98%
Turk's Head SC ^{1, 10}	\$5,076	\$7,909	\$7,593	NR	NR	\$6,506	\$7,482	\$7,232	NR	NR
Valley Pain Center ^{1, 10}	\$2,004	\$2,219	\$2,299	\$2,203	-3.02%	\$2,183	\$2,136	\$2,265	\$2,143	0.62%
Vascular Access DE Valley ^{1, 10}	\$1,360	\$1,578	\$1,630	\$1,525	-3.62%	\$895	\$1,038	\$1,110	\$1,105	-6.34%
Vision One Laser & SC ^{1, 10}	\$4,932	\$5,072	\$5,290	\$4,741	1.34%	\$4,229	\$4,271	\$4,067	\$3,804	3.72%
West Chester Endoscopy ^{1, 10}	\$4,054	\$5,686	\$5,327	\$6,085	-11.13%	\$3,063	\$3,456	\$3,350	\$3,024	0.43%
Wills Eye SC Plymouth Mtg ¹⁰	\$2,996	\$4,340	\$3,827	\$3,731	-6.57%	\$3,467	\$4,203	\$3,783	\$3,773	-2.71%
Region 9 Average	\$3,636	\$4,137	\$3,651	\$3,819	-1.60%	\$3,375	\$3,649	\$3,177	\$3,342	0.32%
Azura SC NE Philadelphia ^{1, 10}	\$3,951	\$3,786	\$2,362	NA	NA	\$316	\$450	\$291	NA	NA

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Ambulatory Surgery Center	Operating Margin FY20	Total Margin FY20	3-yr Avg Total Margin FY18-FY20	Medicare Share of NPR FY20	Medical Assistance Share of NPR FY20	Visits FY20
Statewide Average	22.25%	23.38%	24.19%	27.48%	5.79%	3,379
Region 8 Average (continued)	18.07%	19.82%	22.22%	26.42%	4.89%	3,254
New Britain SC ^{1, 10}	18.42%	24.30%	27.19%	25.56%	0.00%	3,729
Orthopaedic SC Bryn Mawr ^{1, 3, 10}	15.68%	15.18%	24.23%	8.12%	0.20%	3,368
Oxford Valley Pain SC ^{1, 10}	41.50%	41.50%	35.48%	10.52%	3.22%	1,557
Paoli SC ^{1, 10}	9.42%	9.42%	13.81%	18.67%	0.25%	2,617
Penn Medicine Radnor Endo ¹¹	4.15%	4.15%	21.54%	12.20%	2.10%	4,114
Phila Cosmetic Surgery ^{1, 10}	12.11%	12.11%	10.33%	0.00%	0.00%	375
Philadelphia Surgery Ctr ^{1, 10}	25.65%	25.65%	22.84%	30.31%	0.00%	1,318
Phoenixville SC Limerick ³	-16.62%	-16.62%	7.32%	45.29%	2.56%	2,366
Plaza SC ^{1, 10}	-19.52%	-19.52%	-8.15%	0.00%	0.00%	112
Pottstown AC	31.84%	31.84%	20.39%	20.05%	0.04%	6,408
Premier Exton SC ^{1, 10}	27.79%	28.40%	25.73%	15.43%	1.15%	3,788
Riddle SC ^{1, 10}	32.76%	32.76%	34.87%	9.37%	0.00%	4,529
RMA of Philadelphia SC ^{1, 10}	46.37%	46.37%	45.66%	0.00%	0.00%	3,807
Sally Balin ASC ^{1, 10}	2.30%	6.30%	3.22%	70.01%	0.00%	390
SC Bucks County ¹⁰	9.17%	9.17%	6.84%	65.15%	3.15%	2,509
SC Chester County ^{1, 10}	3.79%	3.79%	4.65%	14.17%	0.14%	723
SC Ft Washington ^{1, 10}	0.84%	0.84%	6.33%	54.01%	7.04%	3,242
Springfield ASC ^{1, 10}	6.81%	19.57%	22.80%	27.48%	-0.06%	4,846
St Luke's Endo Buxmont	29.44%	29.44%	32.20%	34.47%	5.17%	12,440
Treose Specialty Care SC ^{1, 10}	-9.99%	-9.99%	5.77%	37.78%	14.46%	2,496
Tri-County SC ^{1, 10}	25.88%	28.01%	29.50%	60.83%	0.38%	10,413
Turk's Head SC ^{1, 10}	-2.02%	0.40%	5.16%	23.00%	1.00%	3,957
Valley Pain Center ^{1, 10}	4.57%	4.57%	3.26%	12.00%	0.00%	3,047
Vascular Access DE Valley ^{1, 10}	34.17%	34.17%	33.38%	81.41%	2.54%	656
Vision One Laser & SC ^{1, 10}	14.26%	18.78%	19.28%	75.25%	0.85%	3,903
West Chester Endoscopy ^{1, 10}	24.45%	39.53%	38.65%	22.21%	-0.06%	6,555
Wills Eye SC Plymouth Mtg ¹⁰	-3.20%	-3.20%	1.44%	62.70%	2.82%	2,280
Region 9 Average	11.54%	12.03%	13.81%	31.74%	8.61%	1,956
Azura SC NE Philadelphia ^{1, 10}	91.99%	91.99%	89.53%	82.45%	7.69%	1,713

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY17-20	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY17-20
	FY20	FY19	FY18	FY17		FY20	FY19	FY18	FY17	
Statewide Average	\$4,496	\$4,941	\$4,791	\$4,737	-1.69%	\$3,572	\$3,717	\$3,667	\$3,580	-0.08%
Region 9 Average (continued)	\$3,636	\$4,137	\$3,651	\$3,819	-1.60%	\$3,375	\$3,649	\$3,177	\$3,342	0.32%
Azura SC S Philadelphia ^{1, 10}	\$6,817	\$6,685	\$4,269	NA	NA	\$834	\$794	\$517	NA	NA
Azura Vascular NE Phil ^{1, 10}	\$624	\$918	\$4,184	\$3,248	-26.93%	\$3,888	\$4,142	\$4,272	\$4,073	-1.51%
Azura Vascular S Phil ^{1, 10}	\$1,700	\$1,872	\$2,596	\$5,222	-22.48%	\$6,184	\$6,160	\$5,749	\$5,640	3.22%
Dermatologic Philadelphia ^{1, 10}	\$116	\$182	\$210	\$219	-15.71%	\$109	\$156	\$166	\$202	-15.43%
Einstein SC	\$4,882	\$4,893	\$4,650	\$5,327	-2.78%	\$4,797	\$5,116	\$4,439	\$5,333	-3.35%
Endoscopy PA Hosp ¹⁰	\$2,317	\$2,821	\$2,956	\$3,126	-8.63%	\$2,388	\$2,156	\$2,156	\$2,868	-5.58%
GI ASC ^{1, 10}	\$1,907	\$2,499	\$2,439	\$2,477	-7.68%	\$1,947	\$2,535	\$2,474	\$2,465	-7.00%
Grant SC ^{1, 10}	\$1,417	\$2,007	\$2,291	\$2,394	-13.60%	\$1,578	\$1,818	\$1,793	\$1,942	-6.24%
HUP Reproductive Surgical	\$1,575	\$1,790	\$2,122	\$2,099	-8.32%	\$1,687	\$1,817	\$2,026	\$1,645	0.86%
Jefferson SC	\$12,486	\$14,278	NA	NA	NA	\$15,815	\$16,500	NA	NA	NA
Jefferson SC Navy Yard ^{1, 10}	\$13,868	\$16,895	\$16,743	\$16,697	-5.65%	\$10,955	\$12,957	\$12,897	\$12,307	-3.66%
Liberty Eye SC ^{1, 10}	\$1,539	\$2,092	\$2,486	\$2,554	-13.26%	\$1,712	\$2,141	\$2,420	\$2,348	-9.04%
Metro Vascular Ctr Clinic ^{1, 10, 11}	\$838	\$1,133	\$1,242	\$1,019	-5.91%	\$910	\$1,073	\$1,066	\$1,017	-3.48%
Metro Vascular Ctr Metrop ^{1, 10}	\$971	\$952	\$1,067	\$774	8.46%	\$646	\$701	\$800	\$720	-3.43%
Mt Airy AESC ^{1, 10, 11}	\$584	\$1,095	\$1,039	\$1,184	-16.89%	\$335	\$565	\$629	\$735	-18.13%
Nazareth Hlth Endoscopy ¹	\$564	NR	\$1,427	\$1,736	-22.50%	\$1,014	NR	\$1,469	\$1,735	-13.85%
PA Surgery Laser Ctr	\$2,171	\$1,389	NA	NA	NA	\$2,040	\$400	NA	NA	NA
Peripheral Vascular Inst ^{1, 10}	\$4,604	\$4,835	\$5,535	\$8,340	-14.93%	\$3,302	\$3,380	\$5,565	\$6,071	-15.20%
PGC Endoscopy ^{1, 10}	\$2,584	\$2,960	\$2,363	\$2,560	0.32%	\$2,301	\$2,458	\$1,899	\$1,842	8.30%
Philadelphia Surgi Ctr ¹⁰	\$1,419	\$1,768	\$1,737	\$1,872	-8.07%	\$1,510	\$1,802	\$1,770	\$1,912	-7.01%
Red Lion SC ^{1, 10}	\$4,605	\$4,734	\$5,212	\$5,056	-2.97%	\$3,761	\$4,036	\$4,359	\$3,975	-1.79%
SC of Pennsylvania Hosp	\$16,348	\$17,854	\$13,453	\$11,106	15.73%	\$11,399	\$13,030	\$11,443	\$9,429	6.97%
Temple Univ Podiatric ASC ⁷	\$18	\$17	\$9	\$44	-19.44%	\$457	\$482	\$483	\$494	-2.50%
Vincera SC ^{1, 10}	\$4,483	\$5,651	\$6,245	\$6,061	-8.68%	\$4,551	\$5,131	\$5,725	\$5,194	-4.13%
Wills SC Northeast ¹⁰	\$2,689	\$3,753	\$3,346	\$3,489	-7.64%	\$3,012	\$3,627	\$3,317	\$3,344	-3.31%
Wills SC Phila Stadium ¹⁰	\$3,103	\$3,902	\$3,955	\$3,701	-5.39%	\$3,663	\$3,975	\$3,894	\$3,821	-1.38%

See footnotes on page 28.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY20	Total Margin FY20	3-yr Avg Total Margin FY18-FY20	Medicare Share of NPR FY20	Medical Assistance Share of NPR FY20	Visits FY20
Statewide Average	22.25%	23.38%	24.19%	27.48%	5.79%	3,379
Region 9 Average (continued)	11.54%	12.03%	13.81%	31.74%	8.61%	1,956
Azura SC S Philadelphia ^{1, 10}	87.76%	87.76%	87.93%	88.12%	3.49%	2,593
Azura Vascular NE Phil ^{1, 10}	-522.89%	-522.89%	-114.82%	37.80%	8.74%	103
Azura Vascular S Phil ^{1, 10}	-263.81%	-263.81%	-193.29%	83.20%	0.31%	189
Dermatologic Philadelphia ^{1, 10}	6.22%	19.47%	18.27%	59.21%	0.00%	42
Einstein SC	19.79%	19.79%	15.30%	30.48%	26.17%	2,171
Endoscopy PA Hosp ¹⁰	-3.07%	-3.07%	17.22%	27.77%	1.16%	4,048
GI ASC ^{1, 10}	-0.83%	-0.83%	-1.25%	19.99%	6.50%	2,875
Grant SC ^{1, 10}	-11.36%	-8.08%	9.90%	24.00%	15.79%	2,923
HUP Reproductive Surgical	11.50%	11.50%	16.19%	0.00%	0.08%	824
Jefferson SC	-26.66%	-26.66%	NA	15.86%	4.77%	2,451
Jefferson SC Navy Yard ^{1, 10}	26.87%	26.87%	24.30%	9.02%	0.00%	4,144
Liberty Eye SC ^{1, 10}	-8.26%	-8.54%	-2.05%	64.00%	9.79%	1,236
Metro Vascular Ctr Clinic ^{1, 10, 11}	-8.59%	-8.59%	5.12%	70.21%	19.72%	439
Metro Vascular Ctr Metrop ^{1, 10}	33.49%	33.49%	28.20%	72.63%	9.71%	591
Mt Airy AESC ^{1, 10, 11}	42.60%	42.60%	43.76%	7.74%	16.50%	697
Nazareth Hlth Endoscopy ¹	-79.87%	-79.87%	NR	22.82%	0.81%	978
PA Surgery Laser Ctr	6.02%	6.02%	NA	33.80%	9.06%	1,774
Peripheral Vascular Inst ^{1, 10}	28.28%	28.28%	18.45%	95.05%	0.03%	188
PGC Endoscopy ^{1, 10}	16.00%	15.92%	17.41%	35.22%	15.42%	4,040
Philadelphia Surgi Ctr ¹⁰	-6.41%	7.21%	1.00%	10.66%	11.18%	2,528
Red Lion SC ^{1, 10}	18.32%	23.44%	18.43%	0.00%	59.60%	2,353
SC of Pennsylvania Hosp	35.94%	35.94%	31.60%	18.44%	6.52%	6,303
Temple Univ Podiatric ASC ⁷	-2404.34%	-2404.34%	-3091.76%	17.76%	24.30%	20
Vincera SC ^{1, 10}	-1.52%	-1.51%	5.96%	2.21%	0.00%	1,303
Wills SC Northeast ¹⁰	-5.47%	-5.47%	0.11%	53.52%	5.31%	2,784
Wills SC Phila Stadium ¹⁰	-3.18%	-3.18%	-0.91%	54.59%	13.64%	3,505

See footnotes on page 28.

EXPLANATION OF TERMS & MEASURES

3-year Average Change in Net Patient Revenue (NPR) or Total Operating Expenses (TOE): The average annual change in the facility's NPR or TOE that occurred from the end of FY17 through FY20.

$$\left(\frac{((\text{NPR}_{20} - \text{NPR}_{17}) / \text{NPR}_{17}) / 3}{\left(\frac{((\text{TOE}_{20} - \text{TOE}_{17}) / \text{TOE}_{17}) / 3 \right)} \right)$$

3-year Average Total Margin: The average total margin realized by the facility during FY18 through FY20.

$$\left(\frac{\sum \text{revenue over expenses}_{20, 19, 18}}{\sum \text{total revenue}_{20, 19, 18}} \right)$$

Ambulatory Surgery Center (ASC): A licensed facility by the Pennsylvania Department of Health that provides specialty or multi-specialty surgical care to patients who do not require an overnight stay but require medical supervision following a procedure. An ASC does not include individual or group practice offices of private physicians or dentists.

Commercial Third-Party Payers: Commercial insurers encompass all indemnity and managed care health insurance plans, including Blue Cross and Blue Shield plans, and hospital and health care system plans. Government-funded programs, such as Medicare managed care, are not included even if a commercial insurer administers the program.

Net Patient Revenue (NPR): Net patient revenue (net of bad debt) reflects revenue for patient care only and does not include revenue from other operations such as cafeteria, parking, rent, research, and educational activities. Revenue from those operations is included in total operating revenue. NPR may include retroactive adjustments from third-party payers for care provided during a previous fiscal year.

Other Third-Party Payers: Third-party payers other than health insurance companies and managed care organizations. These include direct payments by employers or associations, auto insurance, workers' compensation, and government programs (other than Medicare and Medical Assistance).

Operating Income: The amount by which total operating revenue exceeds total operating expenses.

$$(\text{total operating revenue} - \text{total operating expenses})$$

Operating Margin: The ratio of operating income to total operating revenue. This measure places operating income in perspective with the volume of patient services realized by the facility.

$$(\text{operating income} / \text{total operating revenue})$$

Operating Visits: The number of visits to the surgery center or an individual outpatient department of the hospital during the fiscal year.

Total Margin: The ratio of total income to total revenue. This measure puts income from all sources in perspective with all revenues received by a facility.

$$(\text{revenue over expenses} / \text{total revenue})$$

Total Net Income (Revenue over Expenses): Total net income reflects the sum of operating income and non-operating income. Total net income may also include an extraordinary item.

Total Operating Expenses (TOE): All costs associated with operating the entire facility such as salaries, professional fees, supplies, depreciation, interest, and insurance. The acquisition of durable equipment and other property is not considered expenses and is reflected on the facility's balance sheet as assets. However, the cost to finance equipment (interest) as well as the depreciation, operation and maintenance costs of capital equipment are operating expenses.

Total Operating Revenue (TOR): All revenues allocated by the facility to meet operating expenses. It includes revenue sources such as net patient revenue, investment income, contributions, and revenue from other operations (e.g., cafeteria, parking, rent, research, and educational activities). Individual facilities may also allocate investment income, contributions, etc., as non-operating income.

Total Revenue: Operating revenue plus non-operating income. The non-operating income component typically includes unrestricted contributions, investment income, and net investment gains and losses on marketable securities.

FOOTNOTES

Footnotes

1. The end of the fiscal year is not June 30. The data reflects the fiscal year that ended prior to June 30.
 2. FY19 data is less than 12 months; therefore, a three-year comparison is not appropriate for some of the measures.
 3. Prior year(s) reflect less than 12 months of data; therefore, a three-year comparison is not appropriate for some of the measures.
 4. This is the first reporting year for this facility. Expenses are often higher than operating revenue during the start-up period.
 5. The hospital has specialty units such as psychiatric, rehab, long-term care, skilled nursing, etc., which are included in the data presented for the facility.
 6. Extraordinary item is included in the calculation of total margin.
 7. Balance sheet ratios are for the parent organization.
 8. Acquired or merged with another licensed facility during the FY20 reporting period.
 9. Acquired or merged with another licensed facility during the FY19 or FY18 reporting periods.
 10. For-profit facility: total margin for hospitals includes *pro rata* share of the parent corporation's federal income taxes.
 11. Facility is referred to by a different name, or it closed after the FY20 reporting period.
 12. Facility failed to satisfy the financial filing requirements.
 13. One or more of the required financial submissions was filed late.
 14. Facility submitted incomplete or inaccurate data.
- NA Not applicable.
NR Information necessary to report or calculate this measure was not reported by the facility.

No Submission

No Submission: The following ambulatory surgery centers are not included in this report:

- Ambulatory Care Cranberry (*closed 4/2021*)
- Ambulatory Endo SC Bucks (*closed 1/2021*)
- Best Impressions SC
- Bryn Mawr Med Specialists
- Del Valley Laser (*closed 4/2021*)
- Greater Erie SC (*closed 5/2021*)
- Mt Pleasant SC (*closed 11/2020*)
- Penn Highlands Elk SC (*closed 3/2020*)
- Pine Grove ASC
- Valley ASC
- Vascular Access Pgh (*closed 4/2021*)

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