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1 (July 30, 1990 - 2:15 p.m.)

2 MR. SCOTT ALLEN: We are going to go ahead and begin
3 and some of the Commissioners will be coming in after
4 making telephone calls. I would like to make an
5 announcement that those that would like to speak at the
6 end, 6:00 to 6:30, if you would please sign the register
7 outside. And you get three minutes each, if you want to
8 share your concerns with the Commission.

9 Now we are returning a little behind schedule. We
10 will take the full 45 minutes that is allotted here to deal
11 with the housing programs -- a half-hour, sorry, folks.

12 Our next speakers will deal with the housing program
13 and they are Patricia McInturff, Director, Regional
14 Division, Seattle-King County Department of Public Health;
15 and Harris Hoffman, Project Manager for the AIDS Housing
16 of Washington; and is there a Harry Thomas here? I see.
17 Okay. I have been working on a different agenda here.

18 And what we are doing is having six minutes of
19 testimony, and then you will hear the buzzer, the beep,
20 and then you will have one minute to close, and then we
21 will have some dialogue time. So, Harris, if you would
22 begin, or Patricia.

23 MS. MCINTURFF: I think I'm going to get it over
24 with; it will work a little better that way. Good
25 afternoon. I would like to give you just an overview of

1 the Seattle Housing continuum of care.

2 Seattle-King County basically took a system approach
3 to all of our care systems, and housing of course is one
4 of the most critical ones, and our goal was to provide
5 housing in our community that matched the financial
6 resources and medical needs of the community.

7 Our housing program in this community has a primary
8 goal and four guiding principals. The primary goal is to
9 provide housing services for persons in need of the
10 services at various stages of HIV, ranging from
11 independent living to 24-hour nursing care. The continuum
12 goes from emergency housing, independent living, private
13 homes, adult family homes, long-term care, and hospice.

14 Our four guiding principals are that persons living
15 with AIDS should be assisted in retaining their own
16 personal living situation as long as possible; that
17 alternative living situations appropriate to client needs
18 and desires will be made available; that clients will be
19 supported in the least restrictive setting for the maximum
20 duration possible; and that housing will be centrally
21 monitored and coordinated throughout the community.

22 In Seattle-King County today we have approximately
23 625 people living with AIDS. In 1993 we will have over
24 2,500. In 1995 we will have 4,000. That gives you some
25 idea of the job we have ahead in terms of independent

1 continuum.

2 Our continuum today is coordinated through the
3 Northwest AIDS Foundation, the lead agency. In 1989, 50
4 percent of the people living with AIDS in our community
5 approached the Northwest AIDS Foundation for assistance.
6 The Foundation was able to assist 85 percent of those.
7 However, all of our current housing options remain at
8 capacity with waiting lists.

9 I will just quickly go over what our continuum looks
10 like. In terms of independent housing, we have 20 Section
11 8 vouchers that are available to people with terminal
12 illness living in approved housing. Basically, that means
13 you can get your own home or your own apartment
14 designated. All 20 of those are being used by people
15 living with AIDS, although they are available to anyone
16 with a terminal illness.

17 The person who is approved for this program must pay
18 one-third of their income for the housing. This is our
19 most requested option in our community and the waiting
20 list stays at about 30 most of the time.

21 We use Seattle Housing Authority conventional housing
22 programs which are not specific to AIDS or any illness.
23 And we just use apartment complexes owned by the Seattle
24 Housing Authority. To date, we have served over 100
25 people with this option and it is the most expedient way

1 we have of providing people with independent living
2 situations.

3 We have church-supported homes in our community.
4 DeWolfe House is one of those which we will visit tomorrow
5 and a group of apartments also owned by other religious
6 organizations. We have a cluster of apartments owned by
7 the Seattle Housing Authority.

8 In terms of 24-hour nursing care, we have traditional
9 nursing home beds, not many, but a few. We also have a
10 unique adult family home called Rosehedge which I will
11 give you a little bit of later. Also, we give people
12 direct subsidies to stay in their own homes, financial
13 subsidies, through the Northwest AIDS Foundation.

14 I thought I'd take just a few moments to tell you
15 about Rosehedge House, an adult family home. I use
16 Rosehedge because I think it illustrates the kind of
17 process we have gone through to develop each of our
18 options, the kind of pain and suffering that it takes to
19 get each of these up and going.

20 Rosehedge House is the first licensed adult family
21 home offering 24-hour nursing care. It opened two years
22 ago. It's a demonstration of an adult home model of
23 skilled nursing care. It's a private project and we are
24 looking at both the financial feasibility and the client
25 acceptance of this model.

1 Our existing law limits adult family-life homes to
2 only four people and it must be operated by the individual
3 or family who permanently resides there. The Northwest
4 AIDS Foundation Health Department spent months negotiating
5 with the State of Washington to lift those restrictions.
6 They did waive them and licensed a home that has six
7 individuals in it and allowed a nonprofit home healthcare
8 agency to run it.

9 The agency that was selected to run this was the
10 existing agency, Community Home Health Care, rather than
11 start a new agency in our community. They went out and
12 found a home to rent and then we had to raise about
13 \$77,000 to bring it up to standards. It was a
14 community-wide project to raise that money, \$35,000 coming
15 directly from the Northwest AIDS Foundation.

16 In addition, we had to get another branch of the
17 state to agree to pay community home healthcare, what we
18 call an exceptional rate of pay, to allow us to operate
19 without going in debt. And they do allow \$223 a day,
20 significantly more than they allow for other adult family
21 homes. I think that gives you some idea of the processes
22 and changing rules and regulations and people involved to
23 get any one home up and going.

24 Services provided at Rosehedge include case
25 management, skilled nursing, IV therapy, physical therapy,

1 hospice, and a strong volunteer support system. It
2 serves 74 clients, has a waiting list of anywhere from 5
3 to 15 on a daily basis and the mean length of stay is 60
4 days. I think it was first seen as a place to go and die.
5 Today it is seen as a place to come and live.

6 It is being evaluated by the Seattle-King County
7 Department of Public Health. The agency, Community Home
8 Health Care, has now located another home, second adult
9 family home. It will be opening next year, but this one
10 will be owned not rented, and it will be bought with a
11 combination of state housing trust dollars, United Way,
12 and federal money coming through the McKinney Act.

13 We see this demonstration project as something that
14 might be available to smaller counties throughout our
15 state or rural places in the United States that would
16 never need a large facility and also the kind of model
17 that we might use for special population groups, such as
18 women and children who are diagnosed mentally ill. We see
19 this as an option and so we are continuing to look at this
20 kind of special model in our community.

21 I think as we look at our success to date in housing,
22 we measure three things. The response of the people
23 living in those homes has been very good. We have been
24 able to reduce hospital stay about to half in our
25 community and we have been able to get support at all

1 levels of government and the private sector.

2 There are several reasons for this. One is a history
3 of cooperation and going after these options in a
4 cooperative manner. Two, time and comprehensive planning.
5 We have been able to go to people with plans, telling them
6 what we need based on facts and figures. We use the lead
7 agency approach so we don't duplicate service; we work
8 together. We have a strong centralized case management in
9 order to keep people in the least restrictive setting for
10 the maximum extent possible.

11 And we centralize our housing for efficient modeling.
12 Whether it's church housing, DeWolfe House, or Seattle
13 Housing Authority, it's all monitored through one agency
14 and the person who is in charge of that is with me today.
15 Actually, we just hired him away from the Northwest AIDS
16 Foundation -- I didn't do that.

17 I think through all of this we have been really
18 careful about talking with people involved and making sure
19 they were part of planning, making sure that they're
20 dictating self-esteem that is part of putting everything
21 together.

22 And I think working hard at the beginning brought big
23 community support, which doesn't happen because you want
24 it to happen. It happens because you spend a lot of time
25 talking to a lot of people and explaining to them why you

1 are doing it and why it needs supports and why it's
2 important in the community. That's the good news.

3 The bad news is what faces us. As we see these
4 numbers go from 625 to 4,000, we are going to have to
5 expand our systems tremendously in order to maintain them.
6 We are also going to have to start doing special
7 compilations in our communities as the demographics change
8 and that's going to be very difficult for us to do.
9 However, as an alternate, the option is more expensive
10 unless you maintain care, if we don't take on those two
11 challenges. Thank you.

12 MR. HOFFMAN: Thank you very much. Seattle's
13 response to the development of housing for people living
14 with AIDS is much like the development of other services;
15 it's a coordinated approach without the duplication of
16 services, with one agency taking the primary lead. AIDS
17 Housing of Washington was founded in May of 1988 to meet
18 the specific gap in the care system of 24-hour residential
19 long-term care and adult day care as a unit group.

20 As a result, in 1987 the Seattle-King County
21 Department of Public Health convened a long-term care
22 advisory committee to develop serious recommendations to
23 address the development of long-term care and facilities
24 for people living with AIDS. The Northwest AIDS
25 Foundation, a community-based agency, made a decision not

1 to do the housing developments. Their focus as first
2 mentioned, was providing case management services,
3 education, raising money for AIDS services, and
4 coordination and placement for people into housing.

5 AIDS Housing of Washington's sole purpose is to
6 develop a 35 bed, 24-hour care residence and an adult day
7 care center for people living with AIDS in Seattle-King
8 County. The residential facility will serve people living
9 with AIDS who need 24-hour care, yet do not need to be in
10 an acute hospital bed and cannot be appropriately cared
11 for at home. These People either do not have a home, or
12 the resources for at-home care are not available to them,
13 whether due to a lack of ability to pay or lack of
14 available at-home care givers.

15 The residential portion of the facility first applied
16 for a Certificate of Need from the State Washington
17 Department of Social and Health Services and that was
18 granted about a year ago. However, that particular
19 Certificate of Need did not provide for enough nursing
20 care to meet the needs that were going to be required in
21 this facility and a bill had to be passed through the 1990
22 Washington State legislature which established a mechanism
23 for reimbursement for about twice the number of nursing
24 hours as a standard nursing home.

25 The rate for a nursing home is about \$190 a day and

1 the rate for this facility will be \$187. The Department
2 of Social and Health Services will reimburse care for all
3 eligible residents as a result of this bill that was
4 passed and most of the people will qualify for that.

5 However, private insurance companies have also
6 expressed interest in reimbursing for care in the facility
7 because the cost of providing care in a hospital, which is
8 often the alternative to this, is often three times as
9 much.

10 The services in the residential portion of the
11 facility will include 24-hour skilled nursing care,
12 sub-acute step-down care, hospice services, as well as
13 respite care. Each residence will have his or her own
14 bedroom with space for a family member or friend to spend
15 the night. We are anticipating the average length of stay
16 to be about 45 to 50 days. And if we adhere to this after
17 this facility is up, the facility will serve over 225
18 individuals a year.

19 The adult day care center will serve people living
20 with AIDS who are still able to live in their homes but
21 require some care during the day. Transportation will be
22 provided as well as meals; therapies, including physical,
23 occupational, respiratory, and IV, and recreation and
24 social programs. The day care center is licensed
25 separately from the nursing home but also by the

1 Department of Social and Health Services and will receive
2 about \$53 a day and that will be a combined program there.

3 AIDS Housing of Washington has a 21-person community
4 board of directors that includes representatives from
5 grass roots organizations, business, governmental,
6 religious, and health agencies, as well as people living
7 with AIDS. The board meets monthly, with committees
8 meeting on a monthly basis as well. In addition, AIDS
9 Housing of Washington has an advisory committee which
10 represents many business and community leaders.

11 The facility will be operated by the Sisters of
12 Providence, which is an experienced organization, through
13 a lease arrangement with the AIDS Housing of Washington.
14 The Sisters of Providence Health Care Corporation is the
15 largest healthcare provider on the West Coast and operates
16 more than 3,000 hospital beds and long-term care beds --
17 actually, that's 3,000 each.

18 Obviously, one of the things that was necessary to
19 make this work was the raising of money and AIDS Housing
20 of Washington has so far raised \$5.1 million through the
21 efforts of the board and other members of the community.
22 And this came through the government, it came through the
23 business communities, came through the private donors and
24 private donations.

25 Funding has come from 30 major corporations and

1 foundations and over 1,500 individual contributors. We
2 need to raise \$800,000 in the next few months in order to
3 start construction of the project. I'm sorry, I went over
4 my minute.

5 In addition to the fundraising challenge, AIDS
6 Housing of Washington began community notification process
7 once the site had been selected and an option secured on a
8 parcel of land. And this involved monthly community
9 meetings which were held for ten months addressing
10 neighborhood concerns and providing educational sessions
11 on AIDS.

12 In December of 1989, AIDS Housing of Washington
13 received its Master Use Permit from the City of Seattle
14 which entitled us to apply for a building permit for this
15 facility. This Master Use Permit was challenged by some
16 developers and residents in the neighborhood because of
17 concerns they had and they started an appeal process which
18 resulted in a lengthy hearing process that also was ruled
19 in favor of the project.

20 The hearings were further appealed to the City
21 Council and Superior Court. In June, a settlement was
22 reached between AIDS Housing of Washington and the
23 project's appellants with the help of ACT UP and other
24 members of the community. All challenges were dropped and
25 in return, AIDS Housing of Washington added 500 square

1 feet of retail space and some additional landscaping for
2 the immediate neighbors.

3 Groundbreaking is now scheduled for this project on
4 October 10, 1990, and occupancy is expected in the fall of
5 1991. It has clearly been the combined community,
6 business, and government efforts that will make this
7 groundbreaking possible.

8 MR. SCOTT ALLEN: Are there any questions?

9 MR. DALTON: First of all, I'm going to ask you more
10 about the \$5.1 million, the amount of money you said you
11 raised from 30 major corporations, and I was curious about
12 how you pulled that off. Basically, one corporate donor
13 and then a spinoff off or was it because of your
14 background in Pike Place?

15 MR. HOFFMAN: Again, one of the key elements I think
16 in raising money from corporations was Seafirst Bank
17 stepping forward, and Luke Helms, president of Seafirst
18 Bank, agreed to co-chair the fund raising and also Sherrie
19 Bridge of Bridge Jeweler, and those attached validity, and
20 Paul Shell, they are all business leaders who stepped
21 forward early and said they would support this project.

22 MR. DALTON: You said 1,500 individual donors. How
23 did you do that?

24 MR. HOFFMAN: There was a whole fundraising plan that
25 was put into effect and it wasn't dissimilar to some other

1 fundraisers that I've done, but also there were added
2 elements. There's a telephone campaign that's going on
3 right now, and a lot of personal contact that was made
4 through the board of directors. There was, frankly, some
5 high visibility. We made this a high-visibility project
6 in the community and it really was just an effort. I
7 guess that's it.

8 MR. DALTON: Are you movable to the East Coast?

9 MR. HOFFMAN: I'm probably not the right one but
10 there are other members of the organization.

11 MR. DALTON: The other set of questions I have has to
12 do with the community notification process. I certainly
13 have indirect experience with AIDS advocate programs in my
14 part of the world and the struggling issue of the
15 community's phenomena of locating this housing and how to
16 relate it to the community.

17 The question I guess is that you notified the
18 community, but after securing a property. So you are
19 committed to that particular piece of property but also
20 committed to working your way through the community.

21 And I also heard you had to spend some time, both in
22 administrative hearings and in court. And I guess I'm
23 wondering, would you do this differently now?

24 MR. HOFFMAN: I think the answer is that actually the
25 community notification was done in a timely manner and I'm

1 not sure that doing it differently would have resulted in
2 less stress points. There was a lot of education done and
3 to some degree the amount of opposition was focused pretty
4 narrowly by the time it appeared in the form of an appeal.
5 We never did go to court; we avoided that.

6 And I think what is always crucial is that notion of
7 meeting people and I think that's good. The Executive
8 Director of AIDS in the very beginning met with businesses
9 on almost a daily and weekly level, meeting people in the
10 community and then those people in the community meeting
11 with other people in the community.

12 I think she had a lot of experience in getting this
13 into a place where people could be comfortable with it and
14 immediately building enough of a coalition that the
15 opposition didn't overwhelm the people in support of it,
16 and then slowly started building support from some of the
17 opponents and getting them comfortable.

18 MR. DALTON: Can you characterize the neighborhood or
19 location where this facility will be?

20 MS. McINTURFF: Actually, you will get to drive by it
21 tomorrow.

22 MR. HOFFMAN: It's been a neighborhood somewhat in
23 transition from a business point of view and probably from
24 a housing point of view also, sort of in-between downtown
25 and Madison Park.

1 And some businessmen there have struggled for
2 probably ten years trying to make this a viable business
3 community, and I think they were to some level the most
4 concerned, and it was really took some effort, that's why
5 the retail. But also saying that we would be a good
6 neighbor and not a bad neighbor that would hurt business
7 and many of their customers would be proud, for lack of a
8 better word, to have this facility there as opposed to
9 living in fear.

10 MS. McINTURFF: I think one of the things is that we
11 picked a piece of property that was zoned appropriately.
12 We didn't go in and pick a piece of property and then have
13 to go through zoning fights. We were very careful about
14 the piece of property we selected and that was one of the
15 more difficult things to locate. I think if we had to go
16 through that process we would have been fighting more
17 battles.

18 MR. HOFFMAN: Actually, as it turned out, the zoning
19 was R zoning which required retail for something
20 nonresidential on the first floor and the day care
21 facility really did affect the area well.

22 MR. SCOTT ALLEN: All right. Is that all?

23 MR. KESSLER: I think you just answered my question.
24 I was curious what the nature of the business was and it's
25 a not-for-profit day care?

1 MR. HOFFMAN: Correct.

2 MR. KESSLER: The other question, sounds like lots of
3 housing options at the moment, but is there still a waiting
4 list?

5 MS. McINTURFF: Yes

6 MR. KESSLER: Any estimate of size?

7 MS. McINTURFF: Depends on the different options, but
8 I think the statistics that we're able to take care of are
9 about 85 percent. There's probably about 15 to 20 percent
10 at any one time that we can't respond to. People that
11 always get their first option is the issue.

12 MR. KESSLER: Third question. Later on this year we
13 will be looking at the interface of organized religion,
14 for lack of a better term, and this epidemic. Do you have
15 a sense that because you have had some support from the
16 various churches, congregations, in terms of some of the
17 models, that has helped to create a better climate for
18 these options?

19 MS. McINTURFF: Yes, I think so. I think the
20 archdiocese was one of our bigger contributors to AIDS
21 Housing in Washington and DeWolfe House which you will see
22 tomorrow was purchased and bought by the Rotarian Church.

23 MR. HOFFMAN: I'll just add, it's reciprocal to the
24 fact that the churches have responded in the sense to the
25 community living with AIDS, there has been more trust back

1 and forth.

2 MS. DIAZ: I might have missed this in your
3 presentation, but are any of the housing options now
4 available for entire family units or mothers and children,
5 infants?

6 MS. McINTURFF: No. I think if you look at the
7 demographics, the reason is I believe we only have three
8 or four children living with AIDS in our community. If
9 our demographics were representative of San Francisco,
10 then we would give all the support we could to keep the
11 children in the home. We know in the future that's
12 something that we have to look it and that's why the adult
13 family home is a model that we're looking at, when our
14 numbers start looking like other cities.

15 MR. JIM ALLEN: But, one of the things that continues
16 to astound me about the AIDS epidemic is that we can make
17 our projections in the future and for almost a decade now
18 those projections have continued to be borne out,
19 unfortunately, to be borne out incorrectly. And yet the
20 planners and the funders, i.e., Congress and the
21 legislators, seem not to really understand what is being
22 said. How have you been able to do in this area with both
23 educating your own congressmen and senators and your state
24 legislative people?

25 MS. McINTURFF: Actually, I think we have done a

1 fairly good job. It's never good, but I think one of the
2 things that I said was our reason for success is that it
3 isn't something that just happens because you do good
4 works. I think you have to spend a lot of time educating
5 city council, county council, state legislators,
6 congressmen. You have to tell them why you are doing it,
7 why it makes sense, why it saves money in the long run.

8 You can't expect them to just by osmosis everytime
9 you do a good thing that they're going to support it. I
10 think it takes community-based agencies talking about it;
11 it takes constituents talking about it; it takes public
12 health officials talking about it; and I think it's a
13 long-term project which you have to keep explaining why
14 this is less expensive, why it's humane.

15 But I do think it's an ongoing battle though, that we
16 all deal with on almost a daily basis and with the numbers
17 going up the way they are, we will see how good a job we
18 have done.

19 MR. SCOTT ALLEN: I have a question on your fund
20 raising. I know that you are also losing some HRSA money
21 and your personal money for other services in the city.
22 Do you find that competing for the same dollars or the
23 same foundations or how are you cordinating that effort
24 and how do you maximize your efforts to also prioritize
25 housing or other needs?

1 MS. McINTURFF: Well, we sort of approached it as a
2 community approach and we have a five-year plan in this
3 community for services and we have gone back to that to
4 see what do we need.

5 We just went through a process of looking at our AIDS
6 Omnibus dollars which we can reappropriate and we have
7 just gone through a community process of about 25 people
8 sitting around the table, making everybody come in with
9 zero-based budgets and reappropriating dollars.

10 For things that we could give money to a year ago,
11 that we thought we could, this year we can't because of
12 losing dollars in other areas. That was a very painful
13 thing that went on for us but we really felt we had to do
14 it and it was a community process with a lot of folks
15 sitting around the table.

16 We have reappropriated our Omnibus money for this
17 year, and we have put together a strategy for state
18 dollars, and we'll be going to the state legislature in
19 January asking for additional funds.

20 We have also upped our request from the city account
21 and Northwest AIDS Foundation has upped their fundraising
22 goal next year about 20 percent, so it's really all of us
23 looking at all the different ways to bring money in and
24 starting to prioritize.

25 MR. SCOTT ALLEN: It sounds very painful and I guess

1 you're holding your breath for the Kennedy-Hatch Care
2 dollars. Any other questions? Thank you very much for
3 your testimony.

4 So the next group of people is Rene Durazzo, San
5 Francisco AIDS Foundation from California; Randall
6 Gorbette, Phoenix Shanti Group, Phoenix, Arizona; Ronald
7 Johnson, Minority Task Force on AIDS, New York City; John
8 Pacheco, Minnesota Hispanic AIDS Partnership; and Lorraine
9 Teel, Minnesota AIDS Project, Minneapolis. We will ask
10 that you present in that listing, in that priority.

11 And again, if you came in late, six minutes of
12 testimony and then we will have one minute to wrap up and
13 I'd ask that you be sensitive to the other presenters and
14 that we stay within that time frame.

15 MR. DURAZZO: Good afternoon. My name's Rene
16 Durazzo. I'm the Director of Public Policy and
17 Communications for the San Francisco AIDS Foundation and I
18 want to thank you for inviting the Foundation up here
19 today to participate in these proceedings.

20 I want to preface my testimony by just giving you
21 some short background information on the Foundation and
22 give you some examples of how we have worked with the
23 business sector in a partnership fashion to pursue several
24 different projects that have filled gaps and services in
25 San Francisco and to give you also some recommendations on

1 how the business community can continue to be involved in
2 the epidemic in the years to come.

3 Created in 1982, the San Francisco AIDS Foundation
4 was the largest provider of state services in San
5 Francisco. With a budget of about \$4.3 million, the
6 Foundation offers a wide range of services and programs to
7 the community. Through it's Client Services Department,
8 the Foundation offers housing, food, social benefits
9 counseling, and emotional support group services to people
10 with AIDS and ARC.

11 The Foundation also runs an education prevention
12 program which includes English, Spanish, and now a Tagalog
13 hotline, AIDS hotline, and year round multi-Tagalog
14 risk-reduction campaign for the community.

15 The Foundation also maintains a public policy and
16 communications program. The purpose of this program is to
17 advocate for fair and practiced governmental policies
18 related to HIV-AIDS and to foster accurate media coverage
19 of the many issues facing the epidemic.

20 The Foundation's Education and Direct Services
21 Program serves primarily gay and bisexual men, women, and
22 junkie drug users of all colors. Last year thousands of
23 men and women sought assistance from the Foundation
24 services. For example, in 1989 the agency's food bank
25 distributed over 24,000 bags of groceries to people with

1 AIDS and ARC.

2 Our emergency housing program provided over 5,000
3 days of shelter to over 400 people with AIDS and ARC. And
4 over 2,200 people received counseling on social service
5 benefit programs. If it were not for the strong support
6 of the private sector, the AIDS Foundation could not offer
7 this level of service or the depth of service.

8 Eighty cents out of every dollar that comes into the
9 Foundation comes from the private sector, from the
10 generosity of private individuals, businesses, and private
11 foundations. Clearly, our agency, and I think the entire
12 San Francisco network services, couldn't survive if it
13 weren't for the private sector, in particular, the
14 business communities. Over the past four years, the
15 business community has contributed significant resources
16 to the San Francisco AIDS response.

17 The extent the business sector is involved in is
18 substantial, but there's plenty of room for growth today
19 given the caseload projections over the next five years.
20 The businesses communitis provide a wide range of
21 resources to the Foundation from direct program grants to
22 support education activity to legal assistance on key
23 public policy issues.

24 I want to focus on a few examples which demonstrate
25 the scope of the impact of the business sector's

1 involvement with the AIDS Foundation. In 1986, the
2 Foundation teamed up with a number of San Franciscan
3 leading businesses and corporations to produce the first
4 program to address AIDS education in the workplace.

5 Working with health educators, management
6 consultants, employees, resource specialists, and other
7 experts, this business and Foundation partnership is
8 responsible for providing HIV-prevention information to
9 thousands of people across the country and establishing
10 the workplace as a major channel for sensitizing the
11 public to AIDS-related issues and to providing
12 understanding and compassion of people with HIV disease.

13 Recently, this department has expanded the AIDS in
14 the Workplace Program to include the next step and this
15 program offers employers guidelines and resources for
16 developing benefit programs for people with HIV and for
17 developing reasonable accommodation standards and
18 policies, and this has particular importance now with the
19 passage of the ADA.

20 In 1986 the Foundation, again with strong support
21 from the business communities, watched AIDS Walk San
22 Francisco which has now become a major fundraiser and
23 cornerstone to the San Francisco AIDS response.

24 Without the help from the business sector, we would
25 have not seen this event grow from a fundraiser of about

1 \$500,000 in 1986 to today of \$1.8 million in our last AIDS
2 walk a couple of weeks ago. The business communities
3 recruited over 3,000 people to enter this walk. With a
4 very aggressive recruitment drive, it has shown that it is
5 squarely behind the epidemic for the long-haul.

6 In 1988, the Foundation also formed a partnership
7 with the Westinghouse Broadcasting Company and its local
8 San Francisco affiliate, KPIX TV. This partnership
9 produced the Parent-Teenage Education Project, a project
10 developed to address the growing risk of HIV infection
11 among teens.

12 Through the resources of Westinghouse and KPIX, the
13 Parent-Teen Project offers technical assistance to
14 community groups and individuals working to promote the
15 discussion of AIDS among parents and teens, in the home,
16 and in a variety of community settings.

17 Through a natural distribution effort, the
18 teen-parent package has been disseminated in communities
19 throughout the country, many communities which have very
20 little AIDS education resources to begin with.

21 The AIDS in the Workplace, the AIDS Walk, the
22 Parent-Teenage Project have proven to be effective and
23 successful projects for partnerships between the
24 Foundation and the business communities. And they were
25 formed to really address very specific gaps in what we saw

1 as far as the services in San Francisco.

2 Looking to the future, a coalition of AIDS service
3 groups and businesses are now reassessing service needs
4 and business resources to see how this critical
5 partnership can be expanded or reshaped for the years to
6 come. This assessment is a key step in assuring and
7 sustaining the business communities involved in the fight
8 against AIDS.

9 In addition, discussions between AIDS service
10 organizations and business service providers generated a
11 long list of ways in which the business community could
12 continue to support AIDS agencies. In general, these
13 areas broke into five groups and I'll go through them very
14 quickly.

15 Volunteer recruitment: We are still looking at
16 services that are volunteer driven and could not be
17 provided unless we have a stable full of volunteers. The
18 business community can help us recruit volunteers from
19 their employee base.

20 In-kind services: I think this is an incredibly
21 important area that needs to be addressed down the road.
22 Businesses have enormous resources such as advertizing
23 space, such as printing resources, graphic design
24 resources in-house that can offload other budgets and
25 community AIDS organizations need to work with businesses

1 to see if they can take over large shares of our budget
2 around these areas.

3 Technical assistance and training: Certainly the
4 business community has marketing and promotion skills,
5 accounting skills, that can be brought to bear on
6 community agencies that really have to become efficient
7 running forces if they are going to survive in the future.

8 Public policy advocates: Corporations and businesses
9 have to become public policy advocates. We've had a
10 fairly strong support from Levi-Strauss and a number of
11 other corporations behind the Kennedy-Hatch Disaster
12 Relief Measure. We need this kind of active, aggressive
13 lobbying from the business community to support the model
14 of San Francisco. And finally, fundraising: The business
15 community can get more involved in fundraising efforts.
16 Thank you.

17 MR. SCOTT ALLEN: Thank you very much. Next speaker
18 will be will be Randall Gorbette from the Shanti Group.

19 MR. GORBETTE: My name is Randy Gorbette and by
20 profession I'm an architect, but I got involved with AIDS
21 services in our community back in 1986, and we put
22 together basically a Shanti model of San Francisco, a
23 nonprofit organization in our community that we operated
24 with volunteers. We have grown into a licensed healthcare
25 organization and we now provide medical and healthcare

1 services throughout the community.

2 I want to give you a little bit of description about
3 Arizona, because as I have listened to the other people
4 here share and as I have traveled around the country for
5 various purposes, I realized that we're real unusual down
6 there and I think we make up a little America.

7 Arizona, Phoenix, and Maricopa County, which is the
8 county in which we are based, are suburban, they're very
9 conservative, and have a kind of transient population.
10 The people that live there are very narrow minded; they're
11 very rednecked; they're very home homophobic; they are
12 very unconnected and a lot of the community is very
13 closeted, in fact, in denial. And a lot of it appears to
14 be as though there's not a community at all.

15 This is the kind of market in which we work with
16 trying to creat AIDS services. AIDS is not something our
17 community wants to look at. Therefore, there has been
18 very, very limited HIV services that have been there. I
19 call that place little America and I think that's where
20 the epidemic is moving as it moves into the rest of the
21 county.

22 Currently, just to give you a general idea of what we
23 are serving, we have 400 cases of full-blown AIDS, people
24 that we're working with in Shanti. The Arizona State
25 statistics say that there are 719 in the entire state,

1 clearly those are not accurate figures and I think the
2 epidemiology in that state is really underreported. A lot
3 of people that come there come from other parts of the
4 country, have been living in other parts of the country
5 and come home.

6 A little bit about us as an organization. I've given
7 all of you a packet, I don't know if you have it now, but
8 if you don't, you will. In there is a number of
9 enclosures about our services and programs, things that we
10 are doing. As we started, we realized that as we tried to
11 provide services that we had nothing to go on, so we had
12 to create, and being an architect, that process worked out
13 real well for me.

14 I was able to have the oversight to start pulling
15 resources together and networking in our community, with
16 Public Health of Mericopa County, in particular, getting
17 support from various individuals in starting to set up a
18 system so we could create that process. And what we
19 wanted to do was create a living center, something that we
20 consider now as it starts to open, cost-effective in a
21 fashion in the model of a continuum of healthcare services
22 delivered in one environment.

23 We have taken over property and we are in the midst
24 of remodeling that property with HRSA funding. We call it
25 the Living Center. We see it as being on the cutting edge

1 of the changes that are going on within our fragmented
2 system in Arizona and probably around the country.

3 We're not sure where it's going to go. We have been
4 plodding through a community that hasn't really been
5 giving us support so we've had to create our own support
6 as we've gone along, utilizing some parts of the county's
7 help and I will tell you in a moment what others.

8 Service-wise, we are doing a training and prevention
9 education program that goes out for all our staff and all
10 our volunteers. We run a volunteers program based on the
11 Shanti model and we train all our volunteers and staff on
12 the same kind of program. We run a centralized case
13 management program in which that hub becomes the basis
14 that we give all the people when we're serving their
15 needs.

16 We are running a counseling and daybed health
17 program. Right now the only part of that that's up is the
18 counseling. We actually haven't opened up the daybed
19 health unit which would be 24 beds when it actually opens
20 in the Living Center.

21 We have got an HIV-wellness clinic that we did in
22 partnership with Maricopa County which had received some
23 HRSA funding, and it's an asymptomatic clinic which we put
24 in tandem with physicians and a couple of other providers,
25 and it's now treating symptomatic patients as well. We

1 also have dental services in that clinic.

2 We were awarded one of the few CBOs -- I think there
3 were 18 sites named in the entire country -- that got
4 community-based research funding from NIH, so we are
5 running some of that funding through the center and we are
6 developing some research protocol.

7 We have got a home health program that currently goes
8 out of Maricopa County and provides services at home. And
9 when the full capacity of the Living Center is open there
10 will be 96 beds there serving patients from sub-acute care
11 all the way to personal care.

12 We have now opened a 24-bed hospice unit and we are
13 taking patients. That is running now. The 24-bed control
14 unit won't open until late fall. The 10-bed control unit
15 for patients with dementia will also open in the late
16 fall.

17 We have been working with HRSA to get the
18 architectural drawings approved, get all the leases
19 approved, and all the other kinds of stuff you have to go
20 through, let alone the licensing and everything that was
21 shared with you in this previous presentation. We went
22 through similar kinds of problems to get where we are with
23 this thing now.

24 It's basically a 68,000 square foot nursing home that
25 we took over. It's in Central Phoenix, right in the heart

11

1 where most of our patients are and close to county systems
2 and close to a number of other hospitals. There's 27
3 hospitals in Mericopa County, all of whom are receiving
4 AIDS patients, none of which will identify themselves as
5 doing such -- a lot of support.

6 We will have, when the center is fully open, an adult
7 AIDS healthcare program on site as well. And we are
8 currently running a program for emergency housing which
9 has been, again, very difficult because the community has
10 not been very supportive. We are currently operating
11 seven bedrooms and we just took over another triplex and
12 so we will be opening that too.

13 Populations served: Again, very conservative
14 community. Gay and bisexual men and their partners,
15 obviously, as their primary focus. Women and children are
16 becoming more focused as well as families. Arizona has
17 Native Americans, lots of them, one of the largest
18 populations in the country and yet we don't even know what
19 the population is like. We do go on reservations and we
20 have some idea. The state says like four to six
21 HIV-infected full-blown cases of AIDS. We know there are
22 22 just on one reservation.

23 Substance abusers and their partners: We're going to
24 the prisons and working with inmates. We do a lot of case
25 management and we do a lot of entitlement through our case

1 management program.

2 Funding: Arizona has no funding for HIV. They have
3 virtually given no funding for services for HIV. They
4 have done some education but that's been about it. We
5 received HRSA and NIH funding, but that's about it. We
6 have some contracts from Maricopa County and of course the
7 Living Center will have contracts for itself. So we have
8 to do a lot of fundraising within our own community which
9 is not easy and very, very limited.

10 I rely a lot on going to the federal government for
11 funding. I do a lot of lobbying and a lot of networking
12 with the state legislature and with the county to try to
13 get more funding set up, but currently, very, very little
14 funding. The state is not real willing to plan now for
15 the future. They haven't seen that as an important issue.

16 I wrote down some notes quickly about linkages,
17 partnerships, and coalitions which was what I was supposed
18 to be talking about. I painted this picture just so you
19 can see what kind of community we are dealing with. We
20 need federal, state, and local public health working
21 together with the CBOs -- almost done.

22 We need mandatory state funding and we need education
23 that's mandated, and that doesn't occur in our state. We
24 just got an Omnibus bill passed with some of those things
25 called confidentiality and others protection issues,

1 finally. Just got it passed.

2 We need incentive in the private sector for
3 corporations to get involved. It's great to hear other
4 organizations share about the corporate support. Arizona
5 gets very little of that.

6 And we need, when it comes to patients themselves,
7 the eligibility criteria in that entire process of getting
8 people entitlements and government networking and all of
9 that at a state level and county level and federal level
10 simplified so that there aren't so many papers and the
11 process moves a lot sooner.

12 And we need a time lock. There is virtually no way
13 to get people through a system very rapidly and a lot of
14 people become sick rapidly, and therefore are dying, so I
15 put down ASAP behind that.

16 Last but not least in this linkage, we spent a lot of
17 time doing the necessary educating of state, county, and
18 city authorities trying to get the board of supervisors
19 and legislators to listen to what we are saying and make
20 some sense out of it.

21 My summary of all of this is mandatory funding for
22 services whether it be federal, state, or local; mandatory
23 prevention education at all levels, including schools,
24 healthcare providers, even doctors -- and I say doctors
25 who practice with HIV disease -- early intervention

1 programs to people and their partners; treatment and
2 services connected to research, which I think is a good
3 means to get to the people in a positive way.

4 MR. SCOTT ALLEN: Can you wrap it up?

5 MR. GORBETTE: Okay. Two more. A focus on the
6 quality of life and death issues, and raise people's
7 consciousness in a positive way which would help a
8 community like ours move in a good direction. Thank you.

9 MR. SCOTT ALLEN: Let's see. Ronald Johnson.

10 MR. JOHNSON: Thank you very much. In the early
11 phase of the HIV-AIDS epidemic when medical and drug
12 therapies and treatment were limited, responding to the
13 social and human need was the principle and in some cases
14 the only way of providing care for people affected by AIDS
15 and HIV infection.

16 Starting with the Gay Mens Health Practice in New
17 York, groups across the country were formed and an
18 innovative form of providing services were developed. The
19 achievements of these groups, many of which were formed in
20 the lesbian and gay communities, will always be a hallmark
21 in the history of this epidemic and the fight against it.

22 While AIDS and HIV infection have never been a simple
23 problem, the broadening of the populations impacted by the
24 epidemic has added by significant degree to the complexity
25 of the social and human needs. In turn, the increased

1 complexity of needs has increased difficulty of providing
2 social and human services that respond to those needs in
3 any given community.

4 The task is made even more difficult when the social
5 and human services needed by one population group are
6 quite different from the services needed by another
7 population group.

8 The kinds of programs that gay and bisexual men of
9 color need to respond to their needs are often quite
10 different from the kinds of programs needed by
11 HIV-positive pregnant women and are quite different from
12 the needs of a 50-year-old homeless man or an IV drug user
13 who has HIV-related tuberculosis. In this environment, it
14 is very unlikely that any one organization can meet the
15 needs of the various groups of people impacted by the
16 HIV-AIDS epidemic.

17 Coalitions and partnerships between and among
18 organizations are not just an ideal, but a virtual
19 necessity and the multiple social and human needs of
20 people living with AIDS, HIV-related illness, and HIV
21 infection ought to be addressed in a meaningful manner.

22 I would like to quickly highlight six types of
23 coalitions or partnerships that I see as being needed.
24 I'm confident that these types of coalitions and
25 partnerships are applicable nationwide. They are based

1 upon my experiences in New York and the Harlem community.

2 The first type of coalition that I highlighted is a
3 neighborhood or small community coalition. This is a
4 coalition that is defined by a definite geographic
5 community or other recognized neighborhood. It would
6 involve community-based organizations, hospitals, and
7 other medical institutions, community health centers,
8 mental health agencies, churches, religious institutions,
9 and the various other social and human organizations.

10 In Harlem and in New York City we have three programs
11 that are being implemented on a demonstration model to
12 implement this type of coalition. One is in the South
13 Bronx, one is in Central Harlem with the participation of
14 the Minority Task Force, and the third is in the East New
15 York section of Brooklyn and we are trying to demonstrate
16 and to realize the continuum of care model much like the
17 model that you heard this morning here in Seattle. We
18 realize that it would be virtually impossible to implement
19 that kind of service delivery model on a total New York
20 basis so we are trying to implement it in three defined
21 communities.

22 The third coalition is a citywide and statewide
23 coalition. Again, made up of community-based
24 organizations, social service agencies and federations,
25 advocacy groups, where the aim is to lobby city and state

1 government for the kind of funding and planning that is
2 necessary to effect the delivery of services.

3 In New York City we have the Committee for AIDS
4 Funding which is citywide funding and the New York AIDS
5 Coalition which is a statewide group providing planning
6 and advocacy for improving the delivery of social and
7 human service.

8 A third type of coalition would be within individual
9 racial and ethnic groups in New York City. An example
10 would be the Black Leadership Commission for AIDS and the
11 Latino AIDS Commission. I would like to pause here
12 because this type of coalition represents something that
13 for me I am both simultaneously very optimistic and
14 pessimistic to the point of despair.

15 We need coalitions, particularly in communities of
16 color. We have heard much today, and I'm sure throughout
17 other hearings, about the levels of denial and the kind of
18 pervasive denial that we have in communities of color.

19 The leadership in communities of color have to be
20 more involved in this epidemic. To date they have been
21 woefully uninvolved and in fact they are adding to the
22 denial too often rather than fighting it.

23 We have to stop being polite about the lack of
24 leadership in many communities of color regarding this
25 epidemic and it would be very helpful if the Commission

1 could add its voice in urging the leadership in
2 communities of color to become far more involved in this
3 epidemic than they have been to date.

4 A fourth type of coalition or partnership are the
5 kinds of partnerships between local and state governmental
6 agencies and private sector agencies. I was encouraged,
7 hearing some of the models from Seattle and Tacoma, to see
8 the kinds of real working partnerships between local,
9 private agencies, and government agencies.

10 A fifth example would be partnerships between two
11 service agencies for the delivery of services. In New
12 York City the Gay Mens Health Crisis is working with the
13 Minority Task Force on AIDS and the AIDS Center for Queens
14 County to develop for the first time HIV and AIDS specific
15 legal services programs in communities of color in New
16 York.

17 Finally, a type of coalition would be ad hoc
18 coalitions on specific issues or problems. Again, in New
19 York we have an ad hoc committee looking at supportive
20 housing needs and we had a very good coalition that
21 developed some sound policies and a bill of rights as far
22 as HIV testing are concerned.

23 In our border discussions I hope we can perhaps get
24 at some of the recommendations for how we can improve
25 these types of coalitions and partnerships. Thank you.

1 MR. SCOTT ALLEN: Thank you very much. John Pacheco,
2 you are next.

3 MR. PACHECO: Thank you. My name is John Pacheco
4 and I'm Coordinator for the Minnesota Hispanic AIDS
5 Partnership. First of all, I want you to know that there
6 are Hispanics in Minnesota, and no, we do not wear down
7 and sell drugs. But, wherever I go nationally, it's like,
8 What are you doing down there? And when I go with
9 somebody else, they think it's an epidemic back there.

10 So what happened in Minnesota is what we have called
11 the Minnesota Hispanic AIDS Partnership and what that is
12 is a true partnership and hopefully I will differentiate
13 between the collaboration and a partnership as I go along.

14 What we have are about seven Hispanics agencies
15 statewide meeting on a regular basis and they were meeting
16 on a number of social issues -- this was in '87, early
17 '88 -- and it was an effective method because with a
18 executive director you don't have a peer, you have a board
19 or a staff.

20 So we were meeting on just what different funding
21 levels, different things that we were doing in the
22 communities -- I will speak fast because I know that time
23 is of the essence -- so what happened is that as we looked
24 at what we were going to do with ARC-AIDS and how do we
25 achieve what we need to achieve. We decided for once that

1 we were not going to compete, that we would try to put
2 together a model of partnership in these areas.

3 So we called a conference of all Hispanic agencies
4 together and brought in a couple of different health
5 professionals throughout the country, and in some states
6 the prevalence was much higher than in Minnesota, and
7 looked at what kind of response we could have. From that,
8 seven agencies decided we would try and put this
9 partnership together. I was hired subsequently and what
10 we have here is a partnership of seven Hispanic agencies.

11 One accomodates the Hispanic Battered Women's
12 Shelter; two, Minnesota Migrant Council that handles all
13 the upstate and rural Minnesotans; Hispanics in Minnesota
14 which is a chemical dependency and drug outpatient
15 treatment center; La Clinica, which is a full service
16 clinic, both dental and medical;

17 CLEWS, (phonetic) which is channeled through United
18 Good Service, which is mental health and employment; the
19 other is Sancho Pro Chicano which is a multiservice
20 organization; and the last one is the Spanish Human
21 Affairs Council which is a state agency and because it was
22 a state agency did not provide direct service. That's
23 where I was hired on, because the state agency then did
24 not compete, and we were really looking at trying to form
25 a model that would not compete with each other, and we

1 chose not to do the lead agency.

2 Our partnership was built on two principles. One,
3 the overriding fact of the devastation of the disease
4 outweighed any political, corporatic, and competitive
5 differences that we had. Two, we were not looking to
6 create a new organization. We had some very skilled
7 organizations that had long histories of working with the
8 Hispanic communities and we didn't see the need to create
9 another organization.

10 With the partnerships coming together, we then looked
11 at how do we do this. And, again, we did not go the lead
12 agency role. What was called together was every
13 designated staff person from the particular agency,
14 meeting on a weekly basis, and we set one agenda to work
15 with AIDS in the Hispanic communities.

16 And so once you do that, then we quit with the
17 boundaries. So if I wanted to send somebody to Duluth,
18 Minnesota, which is quite different than Minneapolis, any
19 staff that we chose from any organization would go. All
20 the staff were trained at the same time. All staff, we
21 use one brochure with all of the organizations named. We
22 use one set of videos, depending on -- we have one set for
23 the organization but we have different videos for rural
24 Hispanics versus for urban and the different communities
25 within.

1 We have one of the executive directors of the
2 organization serve on the board and so they meet monthly.
3 Again, the staff meets about weekly right now. And so in
4 a sense we have an organization but without an
5 organization. We don't compete for funding. We are
6 fortunate in the state of Minnesota where the legislature
7 did allocate \$400,000 just for people of color in AIDS.
8 Because they didn't quite know how to divide it, we're big
9 enough competition, and so they just basically divided by
10 color. And so \$100,000 to Asians, \$100,000 to Indians,
11 \$100,000 to Blacks and \$100,000 to Hispanics.

12 Because we were in a partnership we received all of
13 the \$100,000 and we were aching to decide what we wanted
14 to do. In some sense they had no option. If you are
15 going to fund the Hispanic community in the area of AIDS
16 then you are going to fund this partnership.

17 We have no bias within the Hispanic partnership and
18 when we want to look at other efforts, we partner outside
19 that. That's the partnership within the organization and
20 we provide education, we provide -- we just started
21 providing case management support services and the person
22 from Minnesota AIDS Project will talk more about that.

23 An example of partnerships now. We were looking at a
24 hotline and now why create a new hotline. What we wanted
25 was bilingual services and so what we did, we partnered

1 with the Minnesota AIDS Partnership. Now I send three
2 staff a week over to them and we provide viable services.
3 I don't tie up a phone line. Why create something that
4 doesn't have to be created?

5 The National Institute on Drug Abuse funded the IV
6 Drug Use and AIDS Research Project in Minnesota and the
7 University of Minnesota had that contracted. Well they
8 needed somebody to do the Hispanic outreach so they
9 contracted with me to provide Hispanic outreach.

10 The Minnesota Department of Education provided
11 education for both teachers and principals. They needed
12 to hire some people of color, frankly, and in Minnesota I
13 think people of color represent about five percent of the
14 state, so they are sorely lacking in the Department of
15 Education with qualified people of color.

16 So instead of them looking at just their need of
17 providing education that will treat teachers and
18 principals, they looked at some ways that involved people
19 of color, so they contracted with me. What happens, I
20 send somebody a half-day and they take care of the
21 teachers, and they in turn take care of my kids, and so
22 that's a partnership where we both win.

23 Another one is the Minnesota AIDS Project. We are in
24 partnership with the case management with the Indian AIDS
25 Task Force and the Turning Point which is an

1 African-American drug treatment center. So those are the
2 partnerships that we have formed.

3 I think the other point I will make is there are
4 little barriers to these types of partnerships. First and
5 foremost, most of them don't understand it. They really
6 love the idea of partnership. They think it's wonderful
7 that you can collaborate and become a partner. But when
8 they send you an RMP that says, Who's your board? and you
9 try and explain that and then they send you an RMP that
10 gives you eight pages to explain something when you have
11 seven agencies, it's real difficult.

12 I think I have one minute. The reasons that we are
13 where we are today -- sorry, I can't provide enough
14 information -- but I think from some of the testimony we
15 have heard today we are a low-prevalent state. And so
16 this has been accomplished, which you heard from
17 Washington, it's very similar to Minnesota. We have real
18 good support from the philanthropic community.

19 But because we are a low-prevalent state we have the
20 time to look at these types of partnerships. We are not
21 in a crisis mode. But what's happening is now the
22 legislature is -- as the nation looks at funding only
23 high-prevalent states, it's cutting back money to the
24 State of Minnesota. You lose the model when you do that
25 and I think we have been allowed to put this model

1 together and look at some real innovative ways to do this.

2 Finally, I think the assumption is that if you have a
3 partnership, it's going to cost less. What you do with
4 partnerships, you put together an efficient model and it
5 doesn't cost any less. When they put NATO together, it
6 didn't cost the countries any less. They had one group
7 together doing it. And that's what's happened here.

8 We have all our agencies working together, and it
9 doesn't cost less, but we have a very efficient model, so
10 down the line we will save money. But when you start a
11 partnership up, it's going to cost money. That's all I
12 have.

13 MR. SCOTT ALLEN: Thank you. We have one final
14 speaker before we have a chance to dialogue and I hope you
15 will dialogue between yourselves in this wonderful
16 opportunity. Next is Lorraine Teel from the Minnesota
17 AIDS Project, Minneapolis.

18 MS. TEEL: I think as John has explained to you, we
19 do have a good situation in Minnesota. I find, not only
20 from this panel but also found this from other panels to
21 date, the term partnership has been used in a variety of
22 contexts. For the purposes of my time, let me be clear on
23 what the role of partnerships does not mean for an AIDS
24 service organization which is the type of organization I
25 represent.

1 Partnerships in this field may not always involve two
2 or more groups who are equal in power. For example, a
3 partnership between the community of AIDS, the ASO and an
4 advocacy group for the disabled may be better matched than
5 the average partnership between the same ASO and a small
6 nonprofit community center run by and for persons living
7 with AIDS.

8 Second, partnerships are not always developed because
9 both parties are willing. Often partnerships come
10 together because of financial need or due to governmental
11 edict. Certainly in those two examples power becomes an
12 issue.

13 And finally, partnerships are generally informal and
14 have few models with which to pattern themselves, and most
15 often do not have guidelines with which to operate,
16 resolve disputes, evaluate projects, or even terminate the
17 relationship on amicable terms.

18 To make the establishment and usefulness of a
19 partnership in the AIDS community even more troubled and
20 in addition to the points I just mentioned, I see some 11
21 groups with which partnerships may be formed. I think we
22 just reviewed for you some good coalitions. Within those
23 coalitions the following 11 groups exist.

24 First of all, our policy makers. Those legislative,
25 governmental, and self-appointed individuals who come

1 together in an ad hoc or formal basis to recommend and
2 shape policies regarding AIDS in our community.

3 Second of all, the medical communities, including
4 both those in direct patient care and those in research,
5 including clinical trials.

6 Third, community-based organizations who do not have
7 as their primary mission working with persons with AIDS or
8 HIV disease. I think John outlined for you some of those
9 types of organizations, including alcohol and drug
10 treatment programs, shelters for battered women, programs
11 for troubled youth and mental health clinics.

12 Fourth, criminal justice programs, including jails,
13 prisons, and work release facilities. Developing
14 AIDS-related education and treatment programs from these
15 facilities is often problematic. This is true of the
16 major infection routes, sexual activity, and use of IV
17 drugs forbidden by the rules but practiced by the inmates.

18 Fifth, organizations formed by, run by, and dedicated
19 to service for persons living with AIDS. These programs
20 often include those services which are the most practical
21 in terms of meals, home helpers, transportation on a daily
22 basis in which persons living with AIDS can congregate.

23 Sixth, advocacy groups working in the area of equal
24 access and equal rights for gays and lesbians, the
25 disabled, and others who don't fit our mainstream

1 definition. These groups may be lobbying for issues such
2 as access to healthcare, ARCS legislation, or changes of
3 public housing policies.

4 Seventh, due to the unique nature of AIDS, the faith
5 community as has already been outlined for you so well
6 today, has come together and provided care and spiritual
7 support to many.

8 Eighth, because of the elusive nature of the cure for
9 AIDS, and for a variety of other political or personal
10 reasons, the alternative-healthcare community is one in
11 which we can form partnerships and collaborative efforts.
12 Included in this group of practitioners providing
13 alternative care are a few traditional western medicines,
14 acupuncturists, naturopaths, and massage therapists, just
15 to name a few.

16 Ninth, as AIDS and HIV disease become increasingly
17 long-term chronic conditions, other chronic diseases or
18 health-related coalitions and groups will become partners
19 with those of us working with AIDS. For example, cystic
20 fibrosis, MS, MD, cancer societies, and heart and lung
21 associations just to name a few. All have educational
22 programs and volunteer structures which might prove useful
23 to examine and possibly duplicate in part.

24 Ten, many times funding sources are dated as
25 adversarial by many of the groups I just mentioned,

1 regardless of the fact that by virtue of their
2 contractural relationship they are most often those we are
3 in partnership with.

4 Eleventh, I finally come to the realization which
5 outside of the medical and alternative care communities is
6 I feel most in the direct trenches of day-to-day work and
7 that's the AIDS service organization. Having as its
8 primary mission working with persons at risk as well as
9 those already living with HIV disease or AIDS, these
10 groups find themselves either going it alone or striking
11 up partnerships, formal or informal, with any or all of
12 the ten AIDS prevention groups, sort of picking one from
13 here and one from there.

14 These partnerships will most likely involve more
15 differentials, differing organizational structures,
16 religious, political, or philosophical differences, and
17 even have different target populations. They will have in
18 common, however, lessening the rate of HIV infection and
19 improving the quality of care and quality of life of
20 persons living with AIDS.

21 How then can those of us working and living in this
22 field create and improve AIDS partnership? First of all,
23 I think we need to identify the needs in the continuum of
24 service. We can hold community forums regularly, network
25 with persons living with AIDS groups to obtain feedback,

1 conduct surveys with clients and with community
2 representatives, read reports prepared by staticians and
3 trends, pay attention to the gay and lesbian crowds.

4 Bringing working groups together representative of
5 any of the 11 groups identified by the community's unique
6 problem will be helpful for us. If, for example, the
7 problem is access to healthcare, bring together medical
8 representives and advocacy groups and recipients of
9 service. Second, blue-sky solutions. While I hesitate
10 using such a word, I think we have to be careful not to
11 have narrow vision.

12 Third, we can identify key players created in a
13 community partnership. One of the things that John
14 mentioned is that we need to be careful that it involves
15 more than just the executive directors of these
16 organizations. The frontline staff are often the most
17 creative. And fourth, once the need for partnership has
18 been identified, the agencies or programs selected develop
19 a working agreement between the two groups.

20 As John mentioned, The Minnesota AIDS Project and
21 three community-based organizations have solid-based
22 partnerships. Turning Point, and the American Indian,
23 AIDS Passport are coming together to provide case
24 management services and we are beginning to develop that
25 working

1 relationship which I hope will embody all of the points I
2 mentioned earlier in terms of grievances, discussions,
3 terminations, et cetera.

4 Finally, I just wanted to mention what I felt
5 government's role could be in all of this. First, I think
6 it's important to tie funding of projects to
7 organizations and agencies which are able to recognize and
8 implement some of these points.

9 Second, identify from provided models partnerships
10 and finally, community-based organizations who do not have
11 as their primary focus working with AIDS and HIV-positive
12 individuals should be able to demonstrate, in order to get
13 their funding, their collaborative efforts with other
14 organizations that do. Thank you.

15 MR. SCOTT ALLEN: Thank you very much. I'm sure that
16 we'll have a few questions. Larry, do you?

17 MR. KESSLER: I have a question for Ron and John
18 might want to comment on this too. You, Ron, stressed the
19 importance of getting community leaders involved in AIDS
20 at certain levels. I guess I wanted to say, they seem to
21 be involved, at least in New York City. They seem to be
22 involved in saying no, saying no to bleach, saying no to
23 needle exchange programs, saying no to sex education and
24 so on.

25 Do we want more of that or do we want -- how are we

1 going to get the other people that I think you want
2 involved, involved? And perhaps this is an issue that
3 John may want to comment on too because it is going on
4 around the country and we have pockets of existence that
5 are stronger in some ways in communities of power than in
6 the conservative communities of other pressure groups, or
7 at least equal to.

8 MR. JOHNSON: It's a good thing I'm in Seattle. No,
9 I don't think we need more of that. That's not the kind
10 of leadership on this issue that I think we need from
11 communities of color and quite frankly I'm very
12 disappointed in the black issue, in particular in New York
13 City, on bleach distribution and other issues, but also,
14 in general, on the AIDS epidemic.

15 And I think some of the problems that we have in New
16 York City are indicative of the kinds of problems that we
17 have nationwide. When those of us in the Community of
18 AIDS Funding and the New York AIDS Coalition which are
19 city and state coalitions, when we look to city or state
20 legislatures for support on any funding and AIDS policies,
21 nearly all the time those are white legislatures that we
22 go to.

23 Our black and Hispanic legislatures have been
24 remarkably uninvolved in New York City and State in this
25 epidemic, and the kind of leaderships that we have,

1 unfortunately, have been very negative, and that is why I
2 said I was pessimistic to the point of despair.

3 While at the same time I'm certainly hearing some of
4 the things that are happening in other communities that
5 does give lift to my optimism; that I feel it is possible
6 for the leadership in communities of color to recognize
7 the kind of impact that this epidemic is having and to
8 develop some progressive policies. And as I stated in my
9 testimony, to begin to speak to the denial of AIDS, that
10 all too often serves as a barrier in communities of color.

11 So, I think we need leadership, not just negative,
12 saying don't do this, don't do that, but providing some
13 real alternatives in this epidemic. And as I said and I
14 will stress adnauseam, working to educate to break the
15 denial and the stigma.

16 MR. PACHECO: Some of the response that we had early
17 on wasn't so much denial, but it's a question, when you
18 are looking at people of color and AIDS and that is, when
19 the message came out, there was some real resistance,
20 saying, Look, they are blaming us for something else. I
21 have got the highest deaths and the highest unemployment
22 rate and now they are coming in my community and saying
23 now we are the cause of it, we have AIDS. And so there
24 are some people in the community that are thinking, I
25 can't go back out there with another message, and so there

1 was some resistance early on.

2 I think after the community really looked at the
3 effects of what is happening, fortunately, in Minnesota
4 what happened was there was some more open discussion and
5 then you had to get by, Well it's only within the IV drug
6 use community, and certainly the gay and bisexual, and so
7 we had to get even beyond that.

8 And then the organizations that we had to look at who
9 traditionally have been long-time Hispanic organizations
10 now had to get beyond looking at what's in front of them
11 other than looking with narrow vision. Fortunately, in
12 Minnesota we have been able to go beyond that and have had
13 some of the leadership go beyond that and the others have
14 either shut up or gotten out of the way.

15 MS. DIAZ: One brief question for Ron and another one
16 for John. Ron, you had some, I guess, concern in your
17 voice. I don't think you really got to elaborate
18 regarding the compartmentalization of the work of the
19 Black Commission on AIDS and the newly-formed Hispanic
20 Commission on AIDS. Knowing well the history behind those
21 two organizations, could you just elaborate a little more?

22 Because I can see that you probably share some
23 concern that at the same time it would be very positive in
24 bringing leadership together, and also a voice within
25 those communities, particularly within the area of

18 1 advocacy, that perhaps the two, in their zealously to
2 now go at it from two different approaches in New York
3 where there are two main populations that are being
4 affected, Black and Hispanic with HIV. How do you see
5 this being both positive and negative? Just elaborate a
6 little more on that.

7 MR. JOHNSON: Well, certainly especially in the
8 Latino AIDS Commission and it has been in New York City a
9 long-time formation and many political and other cultural
10 debates, arguments, et cetera. But on the whole, I think
11 the formation of the Latino AIDS Commission is a
12 positive-voice move just in the fact that they were able
13 to coalesce and to diverse the Latino community in New
14 York City, Puerto Rican, Dominican, Central American, et
15 cetera. So that was an accomplishment.

16 I'm hopeful that we can take it another step forward
17 and have more cooperation between the Latino Commission
18 and the Black Leadership Commission. So far there has not
19 been that kind of cooperation and, in fact, there is some
20 real opposition where the two commissions, particularly
21 around HIV education targeted to substance abusers, have
22 taken some radically different approaches and we need to
23 somehow find a way to get at that.

24 Unfortunately, I'm more in agreement -- well not
25 unfortunately -- I'm in more agreement with the Latino

1 Commission on this particular subject than I am with the
2 Black Leadership Commission on which I serve. But as I
3 said earlier, I'm very disappointed in some of the kinds
4 of conservative, to say the very least, stance of that
5 commission.

6 And as I stated, it stands as an example of how the
7 leadership can very often feed into the denial and the
8 continued stigmatization around this issue rather than
9 really informing and educating the community.

10 MS. DIAZ: I guess my concern, Ron, is that the
11 leadership, which may be at this time using one opinion or
12 one strategy against another, can really have us just play
13 right into their hands and say, We hear from the Black
14 Commission, a prestigious group that's been in existence
15 for a number of years, this opinion and we hear from the
16 newly formed Latino folks a different message, therefore
17 that gives us an excuse to do nothing or to delay, which
18 is the deadliest form of denial.

19 MR. JOHNSON: Also, I think we have to at some point
20 get into these class issues that are at play here that too
21 often get swept under the cover. There are some very real
22 class issues within the Black community that somehow get
23 smothered over in brotherly and sisterly solidarity which
24 is more false than real. And I think there are these
25 class issues, particularly when we look at how to deal

1 with substance abusers, we get into some real class issues
2 that we are not confronting.

3 MS. DIAZ: John, brief question to you. Are you part
4 of the Northeast Coalition?

5 MR. PACHECO: Midwest Hispanic.

6 MS. DIAZ: Is that funded by the CDC? I would like
7 for you to explain a little bit about that because this is
8 one of the most positive regional consortiums developed
9 that came out of CDC funding and we haven't heard in our
10 testimony people testifying what came from this type of
11 collaborative efforts that was funded by CDC and if you
12 just could comment on that.

13 MR. PACHECO: Sure. The Midwest Hispanic AIDS
14 Coalition which is based in Chicago -- Illinois,
15 Minnesota, Wisconsin, Michigan, Indiana, and I'm not sure
16 if there is another one, but anyway, they, through the
17 money that CDC -- in this case I'm on the board of Midwest
18 Hispanic AIDS Coalition and so each state has a
19 representative elected by the community to go to meet and
20 then the money goes directly to the Midwest Hispanic AIDS
21 which is divided among the different states to provide
22 different partnerships or to look at direct services where
23 there isn't any or in some states there's very limited
24 services.

25 In our case, the money was spent on forming this

1 partnership. We meet quarterly. But an example of the
2 partnership there is that in Minnesota we had moneys set
3 aside for the legislature to conduct a knowledge and
4 behavior survey.

5 And rather than having the existing organizations do
6 the survey themselves -- which in some sense may be
7 tainted here, I'm going to provide the survey as well as
8 provide the service once the survey is completed -- I
9 contracted with Midwest Hispanic AIDS Coalition, who
10 completed this survey in Chicago, one in Detroit, and one
11 in Indiana to come in.

12 We hired some local folks through them and provided
13 the resources but they pretty much conducted the survey.
14 Therefore, they come in with a survey, saying here is what
15 is exactly happening and we in turn can use that to design
16 a lot of our programs and our efforts in a statewide area.

17 So the partnership has worked. One, as a funding
18 source and another as a partner in producing a product
19 which is a knowledge and behavior survey and a third is a
20 regionalized look at how we can collaborate.

21 Another example is when we have our annual -- we have
22 a statewide conference in which all Hispanic agencies
23 close up for two days. They send secretaries, janitors,
24 they send everybody to the state conference on Hispanics
25 and AIDS, and at the same time we have the Midwest

1 Hispanic AIDS Coalition having their board meeting. So
2 I'm using the expertise of these different states without
3 having to pay twice the price and so it's another
4 partnership, but that's another way to maximize resources
5 to get something done.

6 MR. DALTON: I want to start by thanking Lorraine and
7 Ron for kind of thinking ahead a little bit about this
8 issue of partnerships and coalitions and helping us figure
9 out how to organize this part of our report. I don't know
10 if Jason Heffner who is the principal staffer that was
11 working with us is in this room, but if not I will suggest
12 to him that he sort of look back at your testimony because
13 you really did help us sort of sort things out.

14 I was struck, Ron, that you did not have a category
15 however, for interracial, inter-ethnic, but rather intra.
16 And I basically go to ask the same question that Eunice
17 did. You might want to invite Catlin Fullwood to come to
18 the city.

19 MR. JOHNSON: I thought of that myself.

20 MR. DALTON: My question is for Randy and for
21 Lorraine. For the first time that I can remember -- I'm
22 getting old -- this Commission or part of this Commission
23 heard people talk about wellness, wellness clinic, talk
24 about alternative or complimentary therapy. And I guess I
25 want to invite you to say a word more about the role of

1 holistics, particular approaches, or folks in the wellness
2 and complimentary therapy in the AIDS epidemic and give us
3 some idea about barriers, if any exist, to helping people
4 who are infected with HIV learn about and take advantage
5 of alternatives to sort of traditional western medicine.

6 MS. TEEL: I think some of the areas that exist are
7 more in our mind than they exist in the identifiable, if
8 you will, patient's mind. And I think particularly in
9 Minnesota in the American Indian communities there's been
10 a lot of work, although there was some discussion this
11 morning with resistance, but with traditional American
12 Indian healing-type things and that is a very, very
13 important part.

14 I think the American Indian community in Minnesota is
15 more accepting of that than the traditional western
16 medical community in Minnesota or even that of the average
17 Joe or Joan down the street, if you will. So I think
18 that's where the barriers exists. The barriers don't
19 exist with the family or with the identified patient.

20 MR. GORBETTE: You know, one thing that we all do as
21 human beings is that we often times just give up our power
22 to doctors and say, Heal us, fix us, make us better. And
23 so we are very much focused on empowerment and giving
24 people as many as choices as possible, and our whole
25 program runs in that direction.

1 And so with that kind of focus, we find that once
2 people are given that permission, they start encountering
3 new kinds of complimentary alternative treatments or
4 therapies and they want to try them. If they have a
5 doctor that is not in denial about it and they are not
6 afraid to, the patient and the doctor talk as one human
7 being to another, then things start to happen.

8 It doesn't always work and requires tremendous
9 amounts of counseling and ongoing support. But we are
10 finding more and more people realize that there is more
11 than just their body, that their spirit and mind and
12 mental issues are involved and if they get the right kind
13 of support, whether it be counseling or training and
14 education or early intervention, prevention education, it
15 works and works well. How to get all that out there? I'm
16 not sure. Because it really means changing what our
17 belief systems are and expanding that process.

18 MR. SCOTT ALLEN: Rene, do you you have a comment?
19 I know that San Francisco has been involved in alternative
20 therapy for a long time.

21 MR. DURAZZO: Yes. I think that issue has drawn just
22 as much opposition and resistance at being incorporated
23 into the overall model of care in the city as in any other
24 place in the country. There are certainly organizations
25 that are promoting in many ways alternative care, but I

1 think that they have a very long way to go in being
2 accepted and validated as part of the continuum of care in
3 San Francisco. It doesn't exist basically. People really
4 have to work hard to seek it out and get the information
5 they want and incorporate that into the machinery,
6 whatever it might be.

7 MR. SCOTT ALLEN: Do you have any other questions?

8 MR. JIM ALLEN: I want to thank you and I'm sure I'm
9 not the only one here that does it for the leadership that
10 you have all shown, because I think if we listen to
11 testimony day after day around the country it becomes very
12 apparent that there is a lot of leadership out there in
13 the United States along this issue but it's not coming
14 necessarily from the top.

15 Ron, I want to go back to that very disturbing issue
16 that you raised that Larry picked up in his first
17 question, and that is the issue of adequate recognition of
18 this problem with HIV infection and AIDS in the minority
19 and racial and ethnic minority population by the
20 leadership, ethnic leadership, in those communities, and
21 what can be done.

22 You had indicated at one point in a statement that
23 you hoped the Commission would be able to do something. I
24 think the Commission will make statements but I don't
25 think that's going to begin to affect the problem. I look

1 at the conferences that have been held that were sponsored
2 first of all by the Centers for Disease Control and last
3 year by the Public Health Service as we attempted to
4 broaden the issue in the planning stage.

5 Now, the response is primarily by the Office of
6 Minority Health, regional conferences for racial and
7 ethnic minority population. The Health Resources and
8 Services Administration, Alcohol and Drug Abuse, Mental
9 Health Administration, Centers for Disease Control, all
10 planning their own types of education and awareness
11 conferences. I think we are going to have a lot more
12 effort on this.

13 But if it's going to be successful and really getting
14 done what you indicated needed to be done in terms of
15 involvement in leadership, I think somehow we need to sit
16 down in some working group before all these conferences
17 and really dig out how we are going to force the
18 identifying leadership not to avoid this problem any
19 longer, and we probably haven't done it very effectively
20 and I don't think the white community can do it. I think
21 we are going to have to work together in another type of
22 partnership to figure out what we are going to do and if
23 you want to respond to that.

24 MR. PACHECO: I think there is an assumption in what
25 you are saying, I don't think the white community can it.

1 But the white community also tends to try and choose the
2 same leaders for all the problems. You don't ask Lee
3 Iacocca what he wants to do about AIDS, you ask him what
4 he wants to do about auto workers and Congress.

5 And so the same white leaders are saying to the
6 Hispanic leaders who have done something on unemployment
7 and discrimination, why aren't you out there on AIDS?
8 Well, that may not be what that person understands or what
9 they're getting out. And so I'm saying it's not for
10 anyone else to choose our leadership, but there has to be
11 the median others that take a serious look to see what
12 they expect out of leadership and it is not always going
13 to be the same as in the past.

14 It may be that, you know, Ron here is the leader to
15 talk to and not maybe somebody else or one of the
16 legislators is. Because all the white folks don't always
17 do the same things under their leadership and I don't
18 think that's a realistic expectation that we want.

19 MR. JIM ALLEN: I think that's a good point and
20 that's the kind of discussion that we need to have that is
21 sort of strategy forming in order to figure out how they
22 are going to get done what needs to be done.

23 MR. SCOTT ALLEN: Can this Commission make that kind
24 of recommendation for this kind of thing to go out?
25 That's a yes? We can go ahead?

1 MR. JOHNSON: But we will also need to have some
2 closed-door conversations, particularly with our political
3 leadership, members in Congress who are there and are
4 active on legislation that has impact on this epidemic,
5 whether it's federal legislation, state, or local
6 legislation, we need to close the doors.

7 We Blacks and Hispanics and other people of color
8 need to close the doors and say to these individuals and
9 legislators, Cut the crap; it's your people; it's your
10 voters; that's your constituency who are being impacted by
11 this epidemic and you have got to take a more forceful
12 role in this, and then we need to then tell them, Or we
13 are going to go to your constituencies on election day to
14 say there may need to be a change in who represents us in
15 the various legislators.

16 MR. GORBETTE: I think this problem goes beyond the
17 legislators, it isn't just an issue of legislators.
18 Because even the agencies that are providing services, for
19 example, to the Latinos and Blacks suffer from homophobia,
20 do not want to jump in with both feet.

21 The money has gone to traditional agencies that have
22 been rooted in the community for many years, and these
23 agencies are no more sympathetic to being aggressive about
24 this issue and are wasting the money than the legislators
25 are in maintaining a posture of denial, and we have to

1 address that problem head-on.

2 And in my community, the Latino community, we suffer
3 greatly because the agencies don't want to expand when
4 they need to expand and they are doing other missions,
5 they are carrying on drug programs, whatever. AIDS is not
6 the priority.

7 MS. TEEL: I would just hope that in those
8 closed-door meetings that the leadership would recognize
9 that in AIDS work women constitute at least 50 percent of
10 those in partnerships and I would hope that at those
11 meetings we are correctly represented.

12 MR. SCOTT ALLEN: Is that a hint? Larry has a
13 question.

14 MR. KESSLER: More of a comment. I'm so glad you,
15 John and Ron, bring up some of these issues, because it's
16 very difficult. As in my real life, I know what happens
17 when the media calls and says, We want black leadership to
18 speak on this, and we'd like that too. And who do they
19 call but the minister in the community who won't square
20 with them on AIDS for an opinion, and trying to get them
21 to call the grandmother or hairdresser who might be a real
22 indigenous leader around this issue is just impossible.

23 So I know we are going to have in the next four or
24 five years a lot of knock-down-drag-out fights, I think,
25 in confronting some of these kinds of issues. But it is

1 going to take place, some of it behind closed doors and
2 some of it is probably going to get messy.

3 And also keep in mind, the media is terribly
4 responsible in wanting to hide a lot of the dispute or the
5 conflict that exists between all the communities involved,
6 and somehow or another we have got to do what we were
7 talking about, help leaders to help lead the media from a
8 different perspective around this issue of leadership
9 around AIDS.

10 Because it's debating all of us and it doesn't serve
11 the purpose, just gives the virus a niche in which to eat
12 away at all our communities. So I'm glad that you
13 mentioned that 500 words with the media and their role in
14 this as well.

15 MR. DALTON: Can I make one more comment? I know you
16 guys want to close on this.

17 MR. SCOTT ALLEN: No, Harlan, you can't. Yes, go
18 ahead.

19 MR. DALTON: We have got an industry in this country
20 that says we have great mass communications and it
21 revolves around marketing, and mass media, PR, and all
22 that sort of thing, and yet it's an industry that we
23 haven't tapped in any kind of positive, connected way to
24 utilize getting a message out to the peer group leaders in
25 this country which might be that hairdresser that you are

1 talking about or a lot of other people that don't
2 necessarily surface or come to the top.

3 There has been no concerted effort that I can tell,
4 where we have utilized those peer groups and we have
5 networked them together and used that industry in a
6 positive way like we do marketing foods. We do that
7 great. We do Taco Bell and McDonald's great but we don't
8 do AIDS great because everyone says it's a healthcare
9 problem, public or private, but it shouldn't be out there
10 in the streets being talked about in any of our worlds.

11 MR. SCOTT ALLEN: That is something that this
12 Commission is very sensitive to, the lack of media and so
13 forth. And we have looked at that, so that's a very good
14 point.

15 MR. DALTON: I guess this has been really useful and
16 terrific and I'm glad that we're having these conferences.
17 And I guess I want to approach that, your point about
18 leadership and seeing who the real leaders are. One
19 point, many times our leaders in the church are women even
20 though they are the ministers to whom the media goes, so
21 that all makes a lot of sense.

22 But we do have other leaders who have been sitting on
23 the sidelines, and I guess my question to John is, do you
24 think there's a role the Commission can play in bringing
25 that closed-door, semiopen-door meeting to fruition in

1 which in particular the Black community -- well, the Black
2 and communities can come together with other leaders like
3 yourself other than people with AIDS in your community
4 that have completed problems, and begin to talk about some
5 of these things?

6 MR. JOHNSON: Very much so. If the Commission either
7 as a whole or select individuals on the Commission could
8 call this type of meeting of Black and Hispanic
9 legislators, I think that could play a significant role in
10 moving this issue forward.

11 MR. GOLDMAN: As long as there is a need. There
12 needs to be substance behind it. Because we have all been
13 meetinged to death forever. I'm sure everyone on this
14 table has been on every commission and government thing
15 and studied everything in their state and still gotten
16 nowhere in a lot of ways.

17 MR. DURAZZO: I just have one comment. I think that
18 in certain respects it might be useful, but I also think
19 that you impose yourself into a, I think, city culture or
20 community culture that may not necessarily -- you really
21 have to tread fairly, and I understand that and exactly
22 what you are proposing to do. I think the strongest -- I
23 think the strongest thing you can do is to consistently
24 restate this problem and the need to address it over and
25 over again in every environment possible. I think that

1 would be most helpful in real terms.

2 MR. SCOTT ALLEN: Thank you very much. This has been
3 very helpful to us. Before we take a 15-minute break I
4 would like again to remind you all that we have a sign-up
5 sheet outside if you would like to make public comments.
6 If you, during the break, could sign-up and you will be
7 given a few minutes at the end of this if you have any
8 concerns regarding the the HIV epidemic.

9 (A recess was taken.)

10 MR. SCOTT ALLEN: I take it you all know who you are
11 but we don't know, because the name plates were damaged by
12 the coffee, by some liquid substance. But if you wouldn't
13 mind, if you would just go through who you all are. And I
14 understand you need to take a flight and so if no one
15 minds, if you would like to be the first one. Please, all
16 introduce yourselves.

17 MR. DALTON: If you don't mind, we have been sitting
18 a lot today, if we stand to hear the testimony, because we
19 hear better standing.

20 MR. MYERS: I'm Adam Myers, Denver Department of
21 Health and Hospitals.

22 MS. CLEMENTS: I'm Maribel Clements, I'm with the
23 Puget Sound Blood Center, Hemophilia Program.

24 MS. LEE: I'm Deborah Lee. I'm with the Association
25 of Asian Pacific Community Health Organizations.

1 MS. VALDEZ: I'm Elizabeth Valdez. I'm with Concilio
2 Latino de Salud, Phoenix, Arizona.

3 MR. MORRISON: And I'm Cliff Morrison with the Robert
4 Wood Johnson Foundation, AIDS Health Services Program.

5 MR. SCOTT ALLEN: We can start and just go down this
6 direction. And let me explain that it's going to be six
7 minutes of testimony, then after that you will hear this,
8 and then it will be one minute for closing. Then we will
9 have dialogue time afterwards.

10 MR. MYERS: I would like to thank you for being
11 invited to address the panel. I'm representing Denver
12 County Hospitals, HRSA Administration Project Grant, which
13 we are a recipient of. I'm an epidemiologist or
14 infectious disease specialist in mononucleosis -- I see
15 some smiles -- I'm an oncologist and I'm involved in this
16 project because I also have some administrative
17 responsibilities for the clinics in Denver and as an
18 oncologist I treat AIDS patients who have AIDS associated
19 diseases.

20 I thought I would start by just giving a brief
21 overview of what our hospice program is in the City of
22 Denver. We are fortunate to have a very well-developed
23 and integrated program with the Public Health Department
24 at the hospital for specialty tertiary care and the
25 primary care headworker who all work under one roof at the

1 Department of Health and Hospitals.

2 So the opportunity to provide services to patients at
3 all levels venturing into the system through either
4 substance treatment services or sexually transmitted
5 disease in a public health arena with primary care work is
6 quite well established.

7 We have a variety of grants that support the program,
8 the most important of which is the 31 City Community
9 Health Program, which is one of the largest in the nation.
10 The Community Health Program has eight clinics and sees
11 about 450,000 patient visits a year.

12 We have been able to develop primary care physician
13 clinics for HIV patients in the healthcare program where
14 now we have approximately 200 patients involved. With the
15 anticipation that as patients are coming into primary care
16 and the level of infectious illness increases, that these
17 physicians will be able to participate in that care and
18 coordinate it through the levels of complexity that
19 usually AIDS patients require through various tertiary
20 services.

21 We also have a number of large public health grants
22 from both CDC and other federal agencies which primarily
23 fund outreach as in counseling types of activities. So
24 that HSRA grant that came through our community, a
25 coalition involving other community-based organizations,

1 was the first service when I came to the city to provide
2 healthcare to patients with AIDS.

3 Our state legislator, our city council is very
4 conservative and the orientation has not been aggressive
5 in supporting AIDS health services in our community, so
6 the hospital system has been stressed significantly by the
7 development of the AIDS epidemic and the impact
8 financially in the consequence to try and sustain services
9 in our community.

10 Perhaps I have heard other precentors discuss
11 resorting to prayer for resources. We didn't have a Hail
12 Mary in Denver but we did have a hailstorm about four
13 weeks ago. That was one of the largest influxes of cash
14 in our community in the last ten years, for reimbursement
15 on the average of about \$360 million. I'm not sure that
16 it provided any resource to AIDS care in our community,
17 but we are looking everywhere we can for resources.

18 I would like to encourage the committees of not
19 necessarily the quantitative need in the community, but
20 the potential for that need to be great. Denver is 24th
21 among the cities as far as incidence of AIDS in the top 27
22 listed.

23 But it's clear that our need will be significantly
24 greater in years to come since epidemiologically we are
25 several years behind other major cities of incidence. And

1 it will be of necessity, I think, in addressing needs in
2 our community to appreciate that to anticipate those
3 numbers will increase as far as demand on services rather
4 than chasing after the services with resources after the
5 fact, that it would be helpful to enable us to plan with
6 support up front so that we would be better able to
7 accomodate the need as develops rather than after the
8 fact.

9 One of the things that we discovered in a recent
10 hearing that was held in combination with the Governor's
11 Cordinating Council on Aids and the HRSA AIDS Executive
12 Committee was the incredible response of the communities
13 to identify what they felt were the need and gaps in
14 services and requested resources to address those needs.

15 There were about 43 organizations represented and one
16 of the disappointments as the project went for the HRSA
17 grant was the realization that those needs were real and
18 important, but the resources available to us because of
19 restrictive funding criteria, especially this year with it
20 being a swing year -- hopefully the Kennedy-Hatch, if it's
21 successfully appropriated -- with the 27 other cities
22 competitively doing -- we are not -- but the resources
23 that were allocated to us are being looked at very
24 critically and the ability for us to support new
25 organizations in the community is quite limited.

1 So we have organizations like AIDS Proxy at Large,
2 Shanti, Gay Lesbian Latino Alliance, et cetera, and
3 Parallel, which is a group that services women who for the
4 most part are in need of -- basically trade their bodies
5 for resources, usually drugs, that we were unable to
6 include and incorporated in spite of the enthusiasm that
7 was generated by revenues of the type of requests of
8 resources that support these organizations.

9 So although our coalition building in our community
10 has been quite successful, we are quite limited as far as
11 running with the ball, effectively bringing resources to
12 these particularly minority organizations because the
13 resources are so limited. So unfortunately, it looks like
14 we've come to them with promises more than resources and
15 hopefully in the future, if we are successful we can be
16 more effective with the tangible assets rather than just
17 words.

18 Of interest, as has been demonstrated by other
19 witnesses, the needs in the community are substantial in
20 housing, nutrition, transportation, day care, legal
21 services. And our HRSA grant, the criteria that were
22 listed for us to consider, in which we could identify to
23 whom we had allocated or how we'd used resources, most of
24 these areas were not included in those criteria for which
25 we can apply moneys.

1 So the resources that the community has identified
2 most as they determined the need to be greatest are not
3 those that fall in the same funding criteria that our grant
4 allows us to consider. Again, we seem to be able to
5 generate interest and enthusiasm and response, but unable
6 to respond to that appropriately. We need resources to
7 help the community meet the needs they have identified.

8 In closure, I think the other items that you have
9 learned today just listening to other witnesses, we need
10 to more aggressively approach the private communities to
11 try to bring alliance together with others in the public
12 sector to more effectively address the need as well as
13 improve linkages between the public and private providers
14 in our community, so that gaps in services don't develop
15 between those two areas. Thank you.

16 MR. SCOTT ALLEN: I know you have to leave for a
17 plane pretty soon. Can you make it through the question
18 time?

19 MR. MYERS: Yes, I think there will be enough time.

20 MS. CLEMENTS: Maribel Clements, from the Hemophilia
21 Program. The Puget Sound Hemophilia Program follows all
22 the patients with inherited bleeding disorders in the State
23 of Washington. I have worked with the program for about
24 14 years now as a combination nurse and counselor.

25 Of the 400 patients in this state, 90 are

1 seropositive for HIV, 30 of those have developed AIDS and
2 16 have died. These numbers seem small compared with some
3 of the other risk groups but for our families and for our
4 program this has been devastating.

5 We went from a disorder that was easy, at least
6 manageable, to one that family members now have possibly
7 terminal illness and in the amount of time that it takes
8 for coordination of care, support, education, has more
9 than doubled.

10 With a grant through the Maternal Child and Health
11 Division, we were able to hire another part-time nurse and
12 part-time counselor. But if it weren't for the help from
13 some of the other agencies, there would be no way that we
14 could provide for the needs of our families.

15 To cross the state it takes at least five hours, and
16 our families are scattered over the whole state, and so I
17 make a lot of use of the other agencies that are involved
18 in HIV, and it's my understanding that that's what I was
19 suppose to address today, how we work together.

20 Here in the Seattle area, our families receive a lot
21 of help from Northwest AIDS Foundation, AIDS Prevention
22 Project, Shanti, Chicken Soup, the various hospice
23 programs, and some of the other agencies as well.

24 In outlying communities, I work through the AIDS case
25 managers in the state health department network. These

1 people know the resources in their own community and have
2 provided invaluable support and cordination of services
3 for our patients that we work with. Now I'm sure that
4 part of the reason things work well here is the way it was
5 set up through the health department which is an existing
6 agency.

7 But from my standpoint as someone that uses services,
8 what I do is go to the meetings that we have for our
9 agencies. I go to the AIDS Central Health Care Providers
10 meetings which involve people in the health department and
11 medical care providers for HIV-infected patients, and also
12 can go to an AIDS case manager meeting which involves
13 people from Northwest AIDS, case managers from the various
14 hospitals, from various other organizations and hospice
15 programs, and also Pediatric AIDS Network Support meetings
16 where, again, really all the agencies that provide care
17 and services for children are represented at this meeting.
18 And I think these frequent in-person contacts make a big
19 difference as far as networking and making use of each
20 other.

21 Now in spite of the fact that all the agencies
22 involved with HIV care do make the best use of the
23 resources, I would like to take a minute to talk about
24 what I see as the unmet needs and because as you can
25 imagine, finances is one of the main things.

1 I work with families from all socioeconomic
2 backgrounds but it seems like all the families runs into
3 difficulty when they have a member that's extremely ill
4 over a long period of time. In the case of a child, one
5 of the parents usually has to quit a job in order to stay
6 home. In the case of a couple, when the spouse, you know,
7 the person that's ill usually has to quite their job and
8 later the spouse has difficulty working because of the
9 care that is needed.

10 And what we have trouble finding is enough resources
11 for the home healthcare nursing. You know, the families
12 in most cases would feel better staying at home. But it's
13 difficult to find not only nursing care but also nursing
14 AIDS care for the families or individuals that maybe don't
15 need full-time nursing care but are too weak or too
16 confused to be left alone. And those are the families
17 I've really had trouble, even working with all the
18 agencies, to help them keep their members at home.

19 The other big need is for respite care and we often
20 talk about this at our Pediatrics AIDS Network meetings.
21 There just aren't enough licensed respite care workers and
22 funding for that. It seems that only people in the
23 Medicaid system can receive funding for respite care. It's
24 not only the families that have children. I see the same
25 where there are spouses caring for husbands.

1 And in one case one of our families, the parents have
2 been caring for one adult child with AIDS for four years
3 and now are caring for another adult child with AIDS. And
4 even using all the resources that are available for home
5 healthcare and so on, hospice, they really cannot get away
6 even for a day.

7 So having more funding for home healthcare and for
8 the respite care I think would make it not only save on the
9 medical care costs but for the family or my families what
10 are used to managing illness at home. It would be much
11 more comfortable and much more natural.

12 MR. SCOTT ALLEN: Deborah Lee.

13 MS. LEE: I was waiting for the buzzer. First, I
14 would like to thank the National Commission on AIDS for
15 inviting me to testify before the working group today. I
16 appreciate the opportunity to share with you information
17 and recommendations on behalf of the Association of the
18 Asian Pacific Community Health Organizations.

19 Although the numbers of Asian-Pacific Islanders who
20 have HIV infection remain low as compared to the White,
21 Black, and Latino communities, HIV transmission is
22 increasing at a rate of 71 percent per year among the many
23 ethnic groups under the umbrella term Asian and Pacific
24 Islanders. Current statistics from the CDC revised
25 surveillance report indicate there are 860 Asian-Pacific

1 Islander people living with AIDS in the U.S.

2 Access to multilingual and multicultural AIDS
3 education and healthcare services is a must. Equally
4 important is accurate and complete healthcare statistics
5 that break down the number of AIDS cases for the
6 Asian-Pacific Islander population, not just nationally,
7 but on local and state levels as well.

8 ACT UP has been in the forefront of AIDS education
9 and outreach efforts, collaborating with various
10 individuals in organizations nationwide. But because of
11 the lack of trained health professionals who are
12 multilingual and who are culturally sensitive, the task of
13 building partnerships is not an easy one.

14 Where do we begin and what do we mean when we speak
15 about being culturally sensitive? Language barriers,
16 understanding traditional customs and religious beliefs,
17 and recognition of intergenerational approaches to outreach
18 are just a few of the items I'm referring to.

19 Last week two health education workers from one of
20 our clinics visited Mrs. Eng who is an elderly Chinese
21 woman living with AIDS. As her nurse, who is a white
22 male, began to discuss the issue of death with her the
23 translator had to suddenly stop the conversation.

24 Although the issue of death is openly discussed among
25 many people living with AIDS, for Mrs. Eng there are many

1 traditional Chinese customs and superstitions around dying
2 that made it very uncomfortable for her to discuss. Death
3 is not easy for anyone to discuss, but coupled with the
4 cultural factors involved it becomes even harder.

5 The following recommendations all emphasize stronger
6 partnerships between both the public and private sector.

7 I would like to make the following recommendations to the
8 Commission at this time.

9 First, that models such as the People of Color
10 Against AIDS Network in Seattle be closely studied and
11 replicated nationwide. Empowering people in our community
12 to fully participate on advisory boards, community
13 outreach, and in strategic key positions which ultimately
14 affect the way AIDS Education and direct services are
15 provided to the community is too often overlooked.

16 Second, that funding for culturally appropriate AIDS
17 training programs and technical assistance be provided for
18 multilingual healthcare professionals, community-based
19 organizations, and AIDS service organizations.

20 Linguistically and culturally appropriated programs are
21 useless if you don't have people who speak your language
22 and understand your culture. Along the same lines,
23 training programs that educate medical practitioners is
24 also extremely important.

25 Finally, that the media and organizations that

1 conceptualize AIDS health education campaigns address
2 issues of racism within their own infrastructures. The
3 modeling and perpetuating by these groups must be
4 eliminated from such campaigns, as it communicates
5 misinformation that Asian and Pacific Islanders do not get
6 AIDS and do not have to be concerned about HIV infection.

7 On the flight here today from San Francisco I read an
8 interesting article about Tommy Lasorda, manager for the
9 L.A. Dodgers -- I have to admit though, I'm a devote
10 Oakland A's fan -- but at one point LaSorta reminisces
11 about his father.

12 He said that and I quote here, Even though he spoke
13 broken English, he had the greatest philosophy of life of
14 any person I met. He taught us by voice to love each
15 other and to stick together. He said, If all five of you
16 get on one end of the rope and pull together, you can pull
17 half the town with you. But if two of you get on one end
18 of the rope and three on the other, you'll pull all day
19 long and not get anywhere.

20 I think that we all need to be on the same side of
21 the rope, pulling together regardless of race, gender,
22 sexual preference, or disabilities. Thank you.

23 MR. SCOTT ALLEN: Elizabeth Valdez.

24 MS. VALDEZ: That's hard to follow. Thank you. I
25 don't know who I represent; I think I'm going to use the

1 Hispanic-Latino hat today. Thank you for inviting me, but
2 I'm most thankful to all the families for all the time
3 that you work.

4 Partnerships and coalition building has taken place
5 in the Hispanic-Latino community on the national and the
6 regional and local levels. It's not true that we do not
7 respond to AIDS. National organizations like National
8 Council of LaRaza, funded by CDC, have begun to develop a
9 step-by-step manual for community-based organizations on
10 how to create coalitions. It's very useful.

11 The intent of National Council of LaRaza was to serve
12 the 300 affiliates. Concilio Latino de Salud today is an
13 affiliate and has got so much help from them. I fully
14 appreciate it.

15 On a regional level, Concilio and another national
16 institutions have gathered data about the knowledge,
17 beliefs, and attitudes in the Southwest, including a
18 survey among the directors, the staff, and the clientele
19 served by 50 community-based organizations serving
20 Hispanics in the Southwest.

21 We have all the data about other factors. The
22 Southwest is among the first of the states with the
23 highest rates from dropouts, the highest rates of teen
24 pregnancy, venereal disease. But still, we don't make data
25 and numbers enough to be qualified to receive funds. We

1 have to wait until more people is infected or dies. And
2 that's a shame. When you are talking about cultural, and
3 I say this with a lot of respect, when you talk about
4 cultural shock, it's a shock for me coming from Mexico and
5 finding this in the United States.

6 What is needed? I do agree with what the rest of the
7 panel has said. But I wanted to go a little further and
8 talk about coalitions that are needed that require all our
9 moneys and support and I'm talking about with respect to
10 the Robert Wood Johnson Foundation. What wondrous
11 efforts. We need a five to ten year plan to be able to
12 deal with this problem in order to successfully identify
13 and reach those that we have not already reached.

14 Except for the white, middle class gay community that
15 has a lot of power and political leadership, Hispanic
16 leadership does not exist for AIDS. It is just nondenial.
17 It's the fact that we have to face so many
18 socioeconomical, cultural, linguistic, and immigration
19 issues that we are overloaded with other situations that
20 have to do with AIDS too.

21 What about, we need coalitions to facilitate to at
22 the same time pull together all these Hispanic leaders,
23 gay men, to be able to act as a role model or at least
24 take the responsibility to take care of lower-income gays
25 and Hispanics.

1 We have to reach for the nongay bisexual men that are
2 engaged in man-to-man sex or in rectal sex. That's one of
3 the main problems we have, that there's a lot of Hispanics
4 that engage in rectal sex that haven't to do anything with
5 sex identity, it's a sex practice. And let's stop
6 identifying AIDS or HIV with sex identity, sexual
7 ignorance.

8 We need coalitions to be able to tell those parents
9 of children, of those grandparents of mothers and children
10 with AIDS, and be able to provide them the support that is
11 needed.

12 We strongly believe in prevention in the three areas,
13 primary, secondary, and the third of prevention. And the
14 institutions have fragmented the first, second, and third
15 level. We don't have a continuum of prevention. It's not
16 even in our minds, it's not even in our planning process.
17 That, I think, one of the first coalitions we need in a
18 partnership is the partnership among the federal entities
19 in the government.

20 As the third one, I'm suggesting we need a
21 programmatic interrelation. We have the strategic plan,
22 that's very important for is. We have some issues like
23 sexuality. The barrier among Hispanics is that we don't
24 talk about sex -- well, perhaps what's needed to talk
25 about sex. You know, we know a lot about sex but we don't

1 talk about, but of course we are experts in this. There
2 are some misconceptions about that.

3 And suddenly we have median patients, where it's
4 considered -- the Inca people who are asexual, no sex
5 people, nonsex complaints, or we disseminate the sex and
6 we drop all this condom part.

7 We are dealing with human sexuality. We need the
8 time, we need the process to be able to have the gay
9 bisexual community, the IV drug users, the parents, all
10 these people to be able to coalesce. Because, regardless
11 of what we do, ultimately it's a personal decision and the
12 coalition have got to come not just from the federal
13 government or the agencies, the people needs to coalesce
14 and need to facilitate that. Thank you.

15 MR. SCOTT ALLEN: Thank you very much. Cliff
16 Morrison.

17 MR. MORRISON: Thank you. I too thank you for the
18 invitation. However, I must preface my remarks by saying
19 I am not an employee of the Robert Wood Johnson
20 Foundation. I'm an employee of the University of
21 California, San Francisco, the Administrator of the AIDS
22 Health Services Program for the Foundation. I also have
23 to say that my views in this presentation are my own.
24 They no in no way represent the Robert Wood Johnson
25 Foundation or the University of California.

1 I would like to address issues that I only alluded to
2 in the background materials that you have from me. I
3 think that it's important for me, with the experience and
4 the background that I have on a national level the last
5 four years looking at AIDS health service programs and
6 working with a number of communities around the country,
7 that we talk a little bit more candidly about what some of
8 those issues are in terms of coalition building and
9 developing partnerships.

10 I think as I listened to some of the earlier
11 presentations, and particularly with the panel that was
12 before us, and we kept hearing about leadership in the
13 ethnic minority communities or the lack of leadership, I
14 kept being struck by how I hear this everywhere.

15 And yet I consider myself a minority person and in
16 the years that I have had to deal with all of these issues
17 around the country and having been a professional person
18 for over 20 years, I have a lot of difficulty now in
19 knowing that we are almost at the end of this
20 demonstration program and looking at what's going on in
21 terms of coalitions.

22 First of all, I think that we really can't deal with
23 this issue until we look first at what the real problem is
24 here. And I think the major problem is within the
25 healthcare delivery system and I want to address that.

1 I think that we first have to pull back and look at
2 what's going on within the healthcare delivery system in
3 the United States today, and there are some major problems
4 with it, and I don't think that we can really look at
5 partnerships and coalitions unless we actually address
6 some of these issues.

7 HIV is simply a symptom of everything that's wrong in
8 society and in healthcare. Personally, I would like to be
9 able to blame the government, and also I'd like to blame a
10 lot of politicians, and I'd like to blame the States, and
11 I probably will. But I think that first we have to blame
12 ourselves. I mean, I'm part of this system, I'm part of
13 the healthcare delivery system, and I'm a professional
14 person, and I can't sit here and indict my peers without
15 indicting myself.

16 We must first address some of the problems in a very
17 traditional and very rigid and complicated system, our
18 attitudes and how we approach healthcare delivery in the
19 United States today.

20 We simply have not been good role models in the
21 healthcare delivery system and I think that part of the
22 problem is that we operate on a philosophy that is "do as
23 I say and not as I do." And I'm beginning to have a lot
24 of difficulty with that as a professional myself.

25 I think for years that I allowed myself to be

1 brainwashed by it and I think that it's now time that
2 somebody begins to speak up. And I've have heard a number
3 of my peers talk about it and we talk about it in small
4 groups and talk about it between the individuals that are
5 here, but yet we never publicly address many of the
6 issues.

7 We have to change what we we're doing. We have to
8 become better role models, not only for all of the public,
9 but particularly whenever we look at this epidemic and we
10 look at what's going on in the minority communities.

11 First of all, I see AIDS services in comunity-based
12 organizations all around the country reaching out,
13 reaching out to us in the traditional healthcare delivery
14 system, and I see us ignoring them and I see us
15 mistreating them.

16 I feel that we've had to fight from almost day one.
17 We have had to fight a healthcare bureaucracy and we've
18 had to fight professionals at almost every level to be
19 able to accomplish anything.

20 The success of what we're trying to do really depends
21 on the people at the grass roots level, at the community
22 level. And yet as professionals within this traditional
23 healthcare delivery system, we are almost completely
24 unable to talk with them. And the reason why is because
25 we are trying to hold on to so much control. We don't

1 want to see the system change. There is too much money
2 being made by too few people, and the resources are
3 dwindling, and we are going to hang on to this system as
4 long as we can.

5 And I think there's a number of things that we can do
6 that perhaps you as a group can recommend that maybe will
7 start some dialogue for us to start addressing some of
8 these issues. I want to repeat that we have to be role
9 models and the only way we can be role models is we have
10 to be honest with ourselves before we can be honest with
11 anyone else.

12 First of all, we have to educate all healthcare
13 providers, particularly professionals. We have to educate
14 all of us to the issues of gays, African Americans,
15 Hispanic Americans, and Asian Americans and particularly
16 we have to look at the issues of IV drug use in the United
17 States today.

18 The attitude in the healthcare delivery system is one
19 of complete negativity in dealing with these groups and
20 particularly with IV drug users. There is so little
21 incentive among professionals to even deal with that
22 group. I've heard it over and over again. I've heard it
23 again today, how they are always treated last and so we
24 seem to be so insensitive to their needs. That's not
25 going to change until we address it.

1 Presently the system works haphazardly and I believe
2 that's because there's a handful of very dedicated people
3 that are on the front lines, those of us that have managed
4 to elevate ourselves beyond that because it became too
5 difficult to actually go out there and deal with it or
6 we're a bit more fortunate. Maybe it's one of the reasons
7 I have survived for eight years in doing this.

8 If we allow the whole issue of mainstreaming to occur
9 at this point in time we are going to destroy probably
10 most everything that we have been able to accomplish so
11 far because the system wants us to maintain it. And if we
12 allow mainstreaming to occur at this point in time, I
13 think we should also know that if we allow it to occur at
14 this time that all of these issues are going to be buried
15 and we're not going to deal with them.

16 There are some wonderful examples, however, and I
17 think that we should look at the AIDS Health Services
18 Program and some of its projects as well as the HRSA
19 Demonstration Program. Seattle has been a wonderful model
20 I think for all of us. There are other models as well.

21 But I also want us to look at involving and educating
22 the public. The system will not work until we have an
23 informed and involved public. We have to form different
24 relationships with the media to assist us as well. And as
25 I did mention in my background material, I do want to

1 emphasize the need for case management.

2 I know that was addressed this morning, however,
3 there are some major problems with that. Consistently,
4 the healthcare delivery system is its rigidity does not
5 support case management. Very few of us actually
6 understand what it is. I think I probably know six
7 professional people who really know what case management
8 is.

9 I think that you as a group could possibly recommend
10 that a national task force be developed to look at case
11 management. Case management could help us with a lot of
12 issues, particularly in terms of building partnerships and
13 coordination. We need to define nationally and
14 standardize the definition for case management, outline
15 the components and the role of case managers.

16 At the same time we need to develop a flexible model
17 that we can use. Right now, all around the country
18 everybody is defining case management differently and most
19 of us are not doing it very successfully. There is a lot
20 that I could say about this issue but I really want to
21 stop at this point.

22 I would like to finish by saying that I address this
23 this particular way because I feel that it is important as
24 I have come to the end of this program and know that I
25 will be looking for a job, that I want to be part of the

1 solution and not part of the problem. Thank you.

2 MR. SCOTT ALLEN: Thank you. Any questions? Larry.

3 MR. KESSLER: Statement and question for Dr. Myers.
4 First of all, I'd like to congratulate you and the folks
5 at Denver General for your schools in Boston but if he's
6 not happy with it, send him back right away, okay?

7 Secondly, for the record, I think it might be
8 interesting if you could tell us how many people were
9 killed by the hailstorm.

10 MR. MYERS: I don't think there was anybody killed.
11 I think a lot of cars were.

12 MR. KESSLER: And \$360 million or so came from the
13 state or city --

14 MR. MYERS: Insurance carriers.

15 MR. KESSLER: Did the state put up any relief or
16 emergency funds?

17 MR. MYERS: Not that I know of.

18 MR. KESSLER: I was just trying to -- I think you
19 know where I was going.

20 MR. SCOTT ALLEN: Gee, where? Do you have another
21 question? Eunice.

22 MS. DIAZ: I would like to ask Deborah -- thank you
23 for your testimony. I wanted you to share with the group
24 something that I know your agency has done which is a
25 really valuable tool for the education of multiethnic

1 groups within the Asian-Pacific community and that was a
2 production of a multilingual video. In fact, I think this
3 is the only type that I have seen that addresses -- how
4 many is it, six?

5 MS. LEE: It's produced in six different languages.

6 MS. DIAZ: Tell us about the difficulties in going
7 about that.

8 MS. LEE: We are a national group of community health
9 centers across the nation that provide services to
10 predominantly immigrants and refugees and we are funded by
11 the CDC as well as the OMH for two AIDS projects.

12 Through the CDC we developed the first national AIDS
13 health education video for Asian-Pacific Islanders in six
14 different languages, English, Tagalog, Chinese,
15 Vietnamese, Korean, and Samoan. It was recently approved,
16 but there was much -- there were a lot of problems
17 surrounding the bureaucracy of having the government
18 approve it.

19 However, it has been distributed internationally as
20 well as nationally across the U.S., and I think that the
21 impact that it will have in terms of educating our
22 community will be pretty positive.

23 MS. DIAZ: How long did it take you to get it
24 approved once you finished it?

25 MS. LEE: Once it was completed, because of some

1 bureaurcratic BS that went on, it took almost a year to
2 have the video approved, whereby we lost, I think, a lot
3 of momentum that was generated from massive media
4 campaigns and marketing strategies. However, I think that
5 with the support of the community we were able to recoup
6 on a lot of those costs.

7 MS. DIAZ: Did you ever receive a satisfactory
8 response as to why it took a year?

9 MS. LEE: No.

10 MR. SCOTT ALLEN: Any other questions?

11 MR. DALTON: Deborah or Debbie -- or Miss Lee, I had
12 to smile when you mentioned you had read an interesting
13 article on the airplane, because my choice was either to
14 read our briefing book or to see pretty women, and I don't
15 quite remember what choice I made.

16 But I read your piece in the briefing book and I just
17 wanted to say it was just wonderfully textured and nuanced
18 and helped me understand. It was a concrete way of saying
19 what I may or may not have understood otherwise.

20 If you are going to say something nice about Tommy
21 Lasorda, I can at least say something nice about that.
22 and I appreciate your testimony.

23 This is to Ms. Valdez. In many respects I think the
24 line I would take away is with respect to the need to have
25 a partnership within the federal government as one of our

1 first priorities. I have become very frustrated to the
2 extent the federal government doesn't talk to itself
3 around the issue of AIDS or anything else, and I think
4 that needs to be reflected in a report or anything else
5 that we do. I appreciate that as well as the rest of your
6 testimony.

7 Cliff, I appreciate your tossing what you put in the
8 briefing book and speaking from the heart today. It has
9 reminded me a little bit of testimony that Janis Boris
10 gave us to in Dallas in which he also suggested that one
11 of the barriers to doing something about AIDS might be
12 those of us in the business, in the AIDS district. Though
13 typically, the people like yourself who are most sensitive
14 to this are the people who in some way meet the problem.
15 It's hard to hear what you have to say.

16 MR. MORRISON: It's hard to say but I appreciate
17 your comment.

18 MR. DALTON: Do I have a question here? Dr. Myers, I
19 recently passed through Denver and I recently had occasion
20 to think about oncologists and I'm sort of -- because of a
21 friend of mine who was until last Saturday under the care
22 of one, but I must say you made me appreciate how well
23 with AIDS one can be.

24 And somewhere I guess I have a question here.
25 Maribel, you stressed the need for respit care workers and

1 I believe there's one of those things that's terribly
2 important but somehow doesn't tend to get funding or
3 focused on.

4 But something you said confused me. You said there
5 aren't enough licensed respit care workers, and I guess I
6 was wondering whether the emphasis of licensing is only
7 because one can get reimbursed for licensed respit care
8 workers or is there something in respit care that you
9 think requires a certain kind of professional training?

10 MS. CLEMENTS: At least in this, and this is
11 something we discussed in our Pediatric AIDS Network
12 meetings and people from the Department of Social and
13 Health Services where they are responsible for the
14 licensing, and foster homes have to be licensed, and
15 again, the same with day care centers and so on that you
16 use. And I suppose it's a matter of reimbursement, but
17 it's a matter of having to list the people you go to as
18 well.

19 And I think because of the liability and so on, most
20 people won't just put their name up to do this unless it's
21 through some organization that is an umbrella for them.
22 In discussing it, they said we could possibly get respit
23 care homes licensed as day care, and it's easier to get
24 them licensed that way, and probably be licensed in that
25 manner as a respit care facility.

1 But again, since there's not a way to pay for it, it
2 really is only through DSHS. None of the insurance
3 programs pay for them and the families are usually to
4 strapped at that point to be able to for pay it
5 themselves. And so until there is money to pay for it,
6 they won't be getting more people licensed.

7 MR. JIM ALLEN: For Dr. Myers, listening to your
8 testimony and I'm reading over the handout that you gave
9 also, it certainly gives one a sense that these are
10 services that are badly needed that ought to be in place
11 for a wide variety of patient populations other than HIV
12 infections and AIDS, and I think it draws on what others
13 have said throughout today and you did earlier in terms of
14 the healthcare system in the country and what we do and
15 don't have.

16 My question really is, looking at your funding now,
17 is this year-by-year funding? Where are you going to be
18 in two years with that project? What is the state paying
19 on this project? It's listed as a demonstration project,
20 and obviously that clearly implies that at some point,
21 once whenever the demonstration that one is supposed to be
22 demonstrating has been demonstrated is going to be phased
23 out, what do you see coming out of this and what are your
24 concerns and what might the Commission look for or others
25 do to put in place the continuing long-term-type

1 organizations that we need in order not to have to spend
2 all of our concerns, all of our anxieties, over funding in
3 the future, but providing the services that are badly
4 needed?

5 MR. MYERS: We are most hopeful that the
6 demonstration project will be continued, as have the
7 initial grant recipients expected that their continuation
8 or competitive application will be considered beyond the
9 three years.

10 Right now our hope would be that by performance, by
11 being effective, by providing service, by bringing
12 community-based organizations into a coalition where their
13 performances also improve through our coordination and
14 collaboration with them, that we will enjoy greater
15 support from the state. But, obviously it's a bit more
16 than realistic I suspect, particularly in Colorado. I
17 don't see what other resources would be forthcoming
18 because of the general demands and the continuation of
19 practice and expense of care.

20 I would like to endorse, likewise, what Cliff had to
21 say, as far as the rigidity of the system and it's
22 inability to really accommodate and encourage local
23 creativity and innovation, and I realize that there need
24 to be criteria for which resources are allocated and
25 accountability for the way in which it is spent and

1 applied, and we need to look toward agencies that have
2 credibility and performance histories, et cetera, et
3 cetera.

4 But what that does is to restrict, and I think that
5 now is the case as it perpetuates the whole theme, moving
6 from the top down. We know what everyone needs and we
7 will be the ones determining how these resources are
8 allocated. And it limits the community's specific
9 flexibility and creativity and innovative programs that
10 really reflect what that community needs based on what the
11 direct opposition is, how these community organizations
12 are approaching the needs that have been identified. As I
13 said, I think we are beginning to encounter that type of
14 problem.

15 Latino groups that are now fairly fledgling in
16 getting organized in Denver, their main approach to
17 serving the community is an outreach education which is
18 not a criteria for the AIDS Service Demonstration Project.
19 But no one else will respect that need. Somewhere there
20 has to be support for that to get developed and organized
21 so they can become more into the service mode.

22 And the executive director has indicated to the staff
23 the need to be less nitpicking about criteria specifics as
24 to the elitist in the way in which the grants are awarded,
25 be more flexible, encourage the recipients to be more

1 creative and innovative. Likewise, I think if the
2 Commission in your report encouraged this type of
3 flexibility in the community, specific flexibility, it
4 would perhaps enable us to be more effective in what we
5 are trying to do.

6 MR. SCOTT ALLEN: I'm sure we've had this
7 conversation before. Not only in demonstrations being
8 phased out but it also can be incorporated into the
9 regular budget; is that correct? I may ask Joe when he
10 comes up. But that is also an alternative, is to be
11 incorporated right into the regular budget, which we
12 haven't had much discussion on, so hopefully we will have
13 some in the near future though. Thank you very much for
14 sharing your thoughts.

15 I believe our next panel is Kristine Gebbie, King
16 Holmes, and Joe O'Neill. Six minutes for testimony and
17 when you hear the little beep you have one minute left to
18 conclude your remarks, and then we'll have some dialogue
19 after.

20 MS. GEBBIE: Thank you for the opportunity to speak
21 this afternoon and for your coming to the West Coast, and
22 I guess also the opportunity to be on the other side of a
23 very familiar looking table based on my recent
24 experiences.

25 Not having heard the presentations today I don't -- I

1 would like to avoid being too repetitious. It's my
2 understanding that you are interested in issues around
3 coalitions, coalition building, and how groups come
4 together to provide services, and perhaps what some issues
5 around that are.

6 I summarized the kind of coalitions that need to come
7 together. First, as those that are involved connecting
8 individuals with the system. However we do what we do, we
9 have got to get individuals, people either who are already
10 ill or becoming ill, connected with the system to get
11 these services. And in order to do that, we need
12 connections that are private-private, public-public, and
13 then public-private, is the technology I throw at this.

14 Private-private means getting groups that span
15 communities of color, communitiies of infected and
16 affected people, communities of providers, and the long
17 list of other kinds of communities connected with each
18 other at the local community level.

19 We need public-public relationships. We need state
20 agencies working with state agencies, perhaps in ways they
21 haven't before. A example in this state is the work that
22 the Department of Health and the Department of Social and
23 Health Services has done to provide the Medicaid Way
24 Program, a clear collaboration of programs.

25 We also need collaboration for the state to the local

1 and local to the state level. Again, in this state two
2 good examples are the development of the AIDS NETS which
3 are multicounty regions that coordinate and organize
4 services at a substate level and the systems available of
5 state and local partnerships to provide case management.
6 And I would affirm what was said by previous witnesses,
7 that we need to understand that term.

8 At a recent meeting on rural AIDS that I had an
9 opportunity to attend, I think we produced five
10 definitions of case management in three and-a-half minutes
11 and then disagreed firmly about everyone of them. So we
12 have got a long way to go there.

13 And then finally, public-private connections, in
14 which the most notable example in this state is use of
15 public funds. Using state or the local government to
16 provide services that are actually delivered by local and
17 private service agencies of various kinds.

18 Another connection that didn't quite fit that
19 technology but needs to be mentioned is that of the
20 academic and service areas. And this state is
21 particularly a good example of some outstanding research
22 development activities available at the state university.
23 Their role as both educational providers and in the
24 development of new models and services has been
25 outstanding. And my perception as a relative newcomer to

1 the state is one reason they found it worked well because
2 they have been in direct contact with the service
3 providers at the local level and been in constant
4 communication with them.

5 The point I want to underscore -- I think I'm getting
6 close to the end of my time -- is that no part of this is
7 to be excluded, that it doesn't happen simultaneously, and
8 part of what we need is a backbone to hold it together.
9 My own perception is you will not be suprised that state
10 and local health agencies and official governmental
11 agencies are a large part of that backbone and the reason
12 for that is their permanence; they don't evaporate.

13 Sometimes their missionships, sometimes their money
14 goes up and down, but they are there by law and that is an
15 important part of the continuation. And to the extent the
16 services around this disease have sprung up in agencies or
17 groups that don't have that permanence, we run the risk of
18 their money drying up, their mission evaporating, their
19 key leader moving out of town, and services getting into
20 disarray.

21 Not that government is the perfect answer at all, by
22 far from it. It's got a lot of problems, but I think we
23 need to find ways to build that backbone now so we can
24 support and strengthen the services at the local levels
25 and private sector. A lot of that is more than just

1 money. It is a lot of activities, meetings, exchanges of
2 papers. You can fill a room with the paper that has
3 flowed around this state and the State of Oregon where I
4 came from nine months ago.

5 One of the dollar issues that I wanted to underscore
6 is that I think we need to look very closely at the
7 mechanism we use to make those dollars flow. I'm going to
8 use a federal-state example and federal-local example, but
9 I think the state government has done it too.

10 And that is, in our rush to be responsive to this
11 epidemic we used the technique of pilot projects and
12 demonstration projects as our way of getting money out
13 there. And I think you have already heard and will
14 probably hear again, the problem with that is that people
15 grabbed that money because it was money and did not
16 anticipate and understand what being a demonstration
17 project means.

18 It has two burdens. One, that you do research, which
19 is hard to do on a tight budget and hard to do in more
20 isolated areas; and two, that it goes away after you
21 demonstrate your point. It's that last piece that's most
22 troublesome to me.

23 In many of these cases we really didn't have a point
24 to demonstrate. We knew from the beginning we needed
25 coordinated services; we knew from the beginning we needed

1 to integrate public and private; we knew from the
2 beginning that case management would work. And the
3 subterfuge of using demonstration projects to prove a
4 point hasn't done much for us and it now leaves a number
5 of excellent programs on the verge of abandonment as that
6 money goes away.

7 We have got to re-examine that technique. It was a
8 good device, but it was not defined. Administrations that
9 might not have been responsive, congresses that didn't
10 have good budgets, state legislators that were nervous
11 about money, local governments that didn't want to take on
12 a new device, any number of those, but it may well have
13 done a disservice as we get to the next point in the
14 epidemic.

15 The process we put in place as we move out of this
16 will have to be one that respects differences. In all of
17 what I have said, I want to underscore the idiosyncratic
18 nature of every town, of every county, of every state.
19 And whatever we recommend, whatever we have to recommend,
20 we must be very careful and cautious about prescribing
21 universal solutions because there is no universal solution
22 in the exact day-to-day experiences that will work in
23 every community.

24 This state has undergone some amazing changes over a
25 three or four year period in where the structure is

1 centered and who is doing what. I think that's mirrored
2 in every other state and every locality and I think we
3 need that flexibility as we build the backbone of support
4 for all of these partnerships that are needed.

5 MR. O'NEILL: Thank you. I think I first need to
6 thank the Commission for inviting me to come here to
7 speak, particularly for inviting me to come to Seattle
8 which was my home for the four years prior to joining the
9 Public Health Service and moving to Washington D.C. I
10 found that in the short time I have been back here I have
11 become a rare and popular person in Seattle in that I was
12 a Californian who has actually moved away from the area
13 rather than to here.

14 Seattle has great warmth and meaning for me for many
15 reasons, none the least of which that this is the city in
16 which I learned to become a physician and learned to care
17 for HIV-infected and AIDS patients.

18 I owe much of my training and much of my education, I
19 say, first to my patients, to my teachers, people like Dr.
20 King Holmes and also to people like Pam Ryan who is the
21 case manager at Harborview who wasn't able to speak here
22 today.

23 I was a member of the Seattle community. I treated
24 patients at the Harborview HIV Community Clinic; I
25 attended patients at Rosehedge House; I volunteered as an

1 HIV testing counselor at the AIDS Prevention Project. In
2 short, I was a small cog in a well-oiled machine which you
3 have heard described earlier throughout the day. I now
4 find myself a much smaller cog in a much larger machine
5 back in Washington.

6 I'd like to tell you a brief story before I go on to
7 make a few points about what I see to be issues that have
8 to do with federal partnerships with communities. My
9 closest friend from medical school died from AIDS several
10 months ago. Somewhere about a year ago he said to me, You
11 know, you would think that someone who is going blind,
12 someone who is dying, could do something with the last few
13 months of his life other than fight with insurance
14 companies.

15 His wanting to not leave his elderly parents with
16 medical bills that they felt obligated to pay was every
17 bit as big of a problem to him as trying to balance the
18 correct combination of antivirals.

19 He did not get his wish. I think he tired out well
20 before the insurance company did. And he was a physician;
21 he had advocates; he was straight; he was white; he didn't
22 abuse drugs; he had a primary care physician. If anybody
23 should have been able to have the path to death smooth, it
24 would have been him, and his was a very tough one.

25 The issue that I wanted to bring up and to discuss in

1 the context of federal community partnerships are what
2 about those people in this country with HIV disease who
3 don't have the advantages that he had.

4 One of my patients who lives in inner-city Baltimore
5 has three children, 34 T cells, and no home. If the
6 social issues became such a bad dream for my friend from
7 medical school, imagine what a nightmare they are for her.
8 I'm sure that you have heard enough testimony in the years
9 that you have been together that I don't need to dwell on
10 this point.

11 What I do want to do is to emphasize several points
12 about this epidemic that I think are pertinent and then to
13 go on and describe an example of the federal community
14 partnership that I think is important and well worth
15 attention.

16 My points are, first, that this disease is becoming
17 more complex socially as it affects third-world
18 communities in this country in greater and greater
19 numbers, and this social complexity is further exacerbated
20 as we expand the borders of our medical knowledge.

21 Second, I think this should be fairly obvious by now,
22 these complexities can only be addressed with the full
23 participation and direction from affected communities.

24 Finally, I believe one of the most effective means of
25 assuring and supporting affected community involvement in

1 this epidemic is through the utilization of existing
2 primary healthcare systems. There are many examples of
3 federal and community partnerships that have been forced
4 as we face this disease. I will speak briefly of HRSA
5 since that is the agency in my employment which I know the
6 best.

7 We have sought out members of affected communities as
8 advisers, as consultants and reviewers at both the agency
9 level and its programmatic levels. I think this has been
10 a good faith effort on our agencies part and I think it
11 has had great import and development of our programs.

12 Dr. Valdez, who just spoke on the panel before, will
13 be coming back next week to act as a consultant on one of
14 our grant reviews for the express purpose of including her
15 insight into the process that we go through in order to
16 distribute moneys and grants in the program which I will
17 be discussing in a moment.

18 University and service demonstration projects of
19 significant resources have been directed to the
20 development and maintenance of community-based coalitions
21 in nearly every major city in the United States.

22 One of the most important of the federal programs
23 which is at heart, one of the oldest examples of federal
24 support of community-based healthcare activities, are the
25 migrant community healthcare programs which were developed

1 and delivered through the assistance of HRSA. These are
2 not new HIV-related community-based programs. These are,
3 rather, programs which have a long tradition of
4 community-directed healthcare which are now struggling to
5 respond to the HIV crisis.

6 Migrant health centers serve approximately 500,000
7 seasonal farm workers annually through 105 centers at over
8 400 delivery sites. Community health centers serve 5.3
9 million individuals through 525 grantees over nearly 2,000
10 individual delivery sites.

11 These facilities are diverse but they have some
12 important things in common. Most importantly, these are
13 community based. Board of directors of these facilities
14 are by and large users of the provided services. This
15 ensures a degree of regional understanding and cultural
16 sensitivity that would otherwise be elusive. These
17 centers are providers of comprehensive primary healthcare.

18 These centers are located in underserved areas. They
19 serve minorities; in 1988, 31 percent of the users were
20 Black, 28 percent were Hispanics. They serve poor people;
21 60 percent of the users have income below poverty level,
22 and another 25 percent have incomes between 100 and 200
23 percent of the poverty level.

24 Given these statistics, it should not be surprising
25 that centers are also seeing HIV disease. It is

1 estimated, for example, that 10 percent of all
2 HIV-positive patients in New York, 12 percent of such
3 patients in Maryland, and 18 percent of such patients in
4 Pennsylvania are seen in these community health centers.

5 In some migrant communities, health centers should be
6 recognized for what they are. And these are federally
7 supported systems of community-based primary care that
8 people at risk for HIV use.

9 Our offices in the Bureau of Health Care Delivery and
10 Assistance are at the moment in the process of awarding
11 over \$10 million in grants to community-based primary
12 healthcare facilities such as these for the purposes of
13 expanding the capabilities for providing prevention
14 treatment and case management for HIV. We have received
15 129 applications for nearly \$50 million worth of
16 assistance.

17 These have been some of my simple recommendations out
18 of many that I could make. When you think about the
19 increasing complexity of management of this disease, and
20 by this I mean both medical and social management, when
21 you think about the face of AIDS, when you think about
22 underserved minority communities, when you think about
23 women, and you think about rural communities, and you
24 think about federal and community partnerships, think
25 about the community health centers and their role. We are

1 in the affected communities.

2 Community health centers have been in these
3 communities for many years. Community health centers are
4 directed by members of affected communities and people at
5 risk for HIV go to these centers.

6 I believe these centers are one place, one of many,
7 where we should continue to go to look for community-based
8 solutions to the complex demand of this epidemic. Thank
9 you.

10 MR. HOLMES: Thank you. I think for governmental
11 agencies, including public universities, to foster
12 partnerships and coalitions, one of the most critical
13 steps is for the governmental agencies and universities to
14 establish appropriate mechanisms for coordinating the role
15 of areas within their own institutions.

16 And as director of the University of Washington's
17 Center for AIDS and Sexually Transmitted Diseases, I have
18 been working with the World Health Organization on a
19 sabbatical this past year, chairing a task force that has
20 presented a consensus during the past two weeks on
21 combining AIDS and sexually transmitted disease programs
22 on national and local levels.

23 I think this is an example of a very critical area of
24 coordination and I'd like to spend a brief time describing
25 that to you, because I suspect you probably haven't been

1 offered that message before. If you have, you can stop
2 me.

3 The task force of WHO defined levels of coordination
4 as ranging from the lowest level of sharing information,
5 to intermediate levels of joint planning, to highest
6 levels of sexual combined programs under single
7 management. And they defined integration as programs
8 which extend their activities into the existing health and
9 nonhealth sectors using other infrastructures. This has
10 been termed mainstreaming here and elsewhere.

11 The task force, the background on that meeting that I
12 participated in occurred at the WHO at Lyon, in
13 Switzerland, where all the European national AIDS program
14 managers gathered to say where are we going and what are
15 our problems. And they concluded that the resources were
16 drying up, there was loss of interest. It was true that
17 the AIDS programs had personalized and were trying to do
18 too much all by themselves and that they needed to be
19 mainstreamed and to establish partnerships with other
20 programs.

21 I think that the issue of combining AIDS and STD
22 programs is perhaps the most critical and most important.
23 The consensus meeting that was held at the WHO with 50
24 participants from countries around the world three weeks
25 ago concluded the AIDS and STD program should be combined.

1 The rationale was that AIDS is a venereal disease,
2 that the same method of transmission exists and therefore
3 the same primary intervention strategies are used for
4 preventing AIDS and these diseases. The same risk groups
5 are involved and benefit from the services that have been
6 heretofore mentioned.

7 STD clinical services offer direct access to people
8 who are at highest risk for STDs and HIV. STDs are
9 implicated as risk factors for such transmission of HIV.
10 Therefore, control of STDs is found to be the primary
11 medical intervention for preventing transmission sexually
12 of HIV.

13 The benefits of combining were judged to be, number
14 one, cost-effectiveness; number two, the era for resources
15 are inadequate and both programs suffer, and combining
16 leaves a critical mass that can improve power in the
17 comprehensiveness of services; and third, the strategies
18 for controlling HIV and STD are complimentary strategies.

19 It was felt that the combination should address eight
20 program areas at least, and these include program planning
21 and management, clinical and social services, laboratory
22 services, health promotion, and IAT training, surveillance,
23 evaluation, and research.

24 I'll just pick three of these. Clinical and social
25 services, using clinics for delivery of HIV services. To

1 what extent STD clinics provide primary care for
2 HIV-infection of indigent patients was something we've had
3 a chance to talk about in the past.

4 Regarding training, we at the University of
5 Washington had separate training programs for STD and for
6 HIV, funded separately and functioned separately.
7 Concerning research at the NIH, the primary agency for
8 AIDS research is NIAID. There are two separate branches,
9 one for STD research and one for AIDS research and they
10 are not combined. The AIDS research branch has ten times
11 as much funding as that which supports STD research.

12 The CDC has another division of STD-HIV prevention
13 and there are also other programs within the CDC,
14 including the AIDS program. I think there is some
15 confusion about what is the primary research
16 responsibility of the AIDS program and the STD-HIV
17 prevention.

18 There are cautions about combining them. There are
19 some aspects of the program that are separate. The area
20 of overlap is primary prevention and secondary prevention,
21 providing services for STDs and HIVs. But if you look at
22 these two overlapping circles, the separate areas are
23 within AIDS, primarily the IV drug use associated with HIV
24 and the opportunistic infection. In the STD area, it's
25 STD that primarily affects women and children, such as

1 infertility and cervical cancer and so on.

2 But the size of the separate components is really
3 related to the effectiveness of combining for that center
4 part of preventing. The less you combine to prevent, the
5 bigger the areas that are separate. It's sort of a catch
6 22. If you combine things which are separate, they look
7 different and if you don't, they wind up working together.

8 The U.S. approach has been that we had a large and
9 well-organized national STD program at the CDC before the
10 onset of the HIV epidemic. But initially, a separate AIDS
11 task force was set up to rapidly address the problem and
12 to develop innovative approaches, and many countries did
13 this. But as the AIDS program matured, AIDS prevention
14 was brought back into a close combination with STDs at the
15 national level. This does not happen at state and local
16 levels to anything like the same extent.

17 And the second factor is that clinical services for
18 STD programs have not been strengthened at local levels
19 like they have been to some extent at the national level.

20 For example, we surveyed 23 clinics last year, STD
21 clinics, and found that over the last few years 19 of them
22 had had significant increases of waiting times to be seen
23 and were turning people away from the clinic earlier and
24 earlier. At 11:00 they were closing their doors because
25 the clinics were full. They can't do what needs to be

1 done for taking care of AIDS patients or for dealing with
2 HIV.

3 Seattle-King County, just to conclude, had one of the
4 strongest STD control programs in the United States at the
5 onset of the AIDS epidemic with 30 full-time faculty at
6 the University of Washington working on STD research. The
7 STD program was a closely collaborated program between the
8 University of Washington and the Health Department with
9 the STD clinic actually being based in one of the teaching
10 hospitals.

11 When AIDS came along, the AIDS program was initially
12 developed within the STD program and with strong
13 involvement of the epidemic community. The participation
14 evolved primarily with the Health Department playing the
15 lead of involving community coalitions. The University
16 was very slow in becoming involved in the involvement of
17 community coalitions. I think this is typical and it's an
18 area that we should be doing better at from the academic
19 standpoint.

20 The Center for AIDS-STD at the University is
21 responsible for coordinating research training and
22 clinical services within the University and with external
23 agencies and it's a concept that seems to work reasonably
24 well.

25 I'll just summarize by saying that the role of

1 government agencies needs supporting networks and
2 coordinating involves -- initially coordinating
3 internally. And I would stress the consensus for
4 combining STD and AIDS programs and for integrating them
5 with related programs, such as the family planning and
6 others by formal mechanisms. Thank you.

7 MR. SCOTT ALLEN: Questions?

8 MR. GOLDMAN: I have a few, if I may. First of all,
9 as you know, I appreciate your comments and your thoughts,
10 particularly those by Dr. O'Neill. This involves all of
11 us and involves all of us by the passing of those of our
12 dear friends. Hopefully they will move us to continue on
13 in the fight against this disease.

14 I would like to thank Dr. Holmes for his hospitality
15 and his lovely, lovely lake view And we appreciate your
16 hospitality.

17 I have a question to Kristine Gebbie. You emphasized
18 in your -- I thought you mentioned in your presentation
19 the need for willingness to be flexible in terms of the
20 different kinds of ways that structures exist across the
21 country.

22 And hearing a lot of the testimony today and in the
23 past, there are a few themes that to one member of this
24 Commission seems to come through relatively consistently
25 as to where things work well and where they don't work

1 well.

2 And two of these things that worked, number one,
3 planning seems to be an intricate part of where things
4 work well. Where things are planned, they work well; when
5 things are not planned, they are less likely to work well.
6 The second aspect is that really central role that I see
7 of the state and local health cooperatives, I think you
8 talked about in terms of being a backbone.

9 In some cases it becomes a lead agency. In other
10 cases it's function perhaps is being an umbrella kind of
11 thing, and in another fashion it really forms nothing more
12 than a backbone and there are other agencies who really
13 take the weight in doing so. And those things seem to be
14 relatively universal in terms of where things work well
15 and where things don't work well, to my perspective.

16 The concern I have is, what do you do in your
17 communities where state and local health departments,
18 largely as a result of perhaps reflecting what they
19 believe are political needs of their community, refuse to
20 participate? What do you do with communities in which
21 the -- and it's interesting to talk about STD clinics and
22 things like that, but, you know, there are some
23 communities in which that situation couldn't even get
24 funded because of the hostility toward funding dealing
25 with issues of AIDS-HIV infection in the community.

1 And how do we deal with the people, with the poor
2 people who live in those communities, who have to face, to
3 face, Gee don't fund that, don't operate that. But that
4 ends up making it even more painful for the poor people
5 who live in those communities who then have to suffer the
6 loss of funding from failure of those communities to deal
7 with it.

8 MS. GEBBIE: There are a couple of things we can do
9 and I appreciate an opportunity to comment on them,
10 because it is extremely true that across this country
11 there are both states and local governments who have not
12 been responsive to this epidemic or as responsive in a
13 timely manner as we want.

14 I don't know, at this point in the epidemic they
15 still have their head completely in the sand and they are
16 struggling against a lot of factors. One is the lack of
17 support funding or just to be there for STD or other kinds
18 of things. But I think we have to deal with a couple of
19 things.

20 One of them is to find platforms for criticism of
21 them to be done constructively, so that there are ways for
22 a community to talk about whether their health department
23 is being helpful or a hindrance. That can lead to
24 progress rather than just yelling and screaming and
25 shouting in the dark.

1 And I don't know whether that means a federal
2 critical role of somebody coming along and critiquing or
3 requirement of hearings at the state level or state health
4 department perhaps being a little braver than we sometimes
5 are about criticizing the condition of local health
6 departments that aren't quite measuring up to the mark and
7 taking some heat for being critical. So I think that's a
8 part of it.

9 I think the mechanism that is available in some
10 states that works well and could also be structured
11 between the federal and state government with some
12 crafting, is that of giving the official agency
13 essentially the right of first refusal on the role of
14 coordinator and backbone, but with a very clear way to go
15 around it when they aren't there.

16 I know about that structure from the State of Oregon
17 so I use that as an example. The statute is very clear
18 that the local health department is the provider, is the
19 recipient of state support for local public health
20 services.

21 But, if in the eyes of the state they are failing to
22 meet that mandate, there's a minimum set standard, the
23 state clearly has the right to take the money back from
24 them and give it to any local contractor that can deliver
25 the services for contract, to the neighboring health

1 department to do it.

2 That, in essence, has some of the effect of my first
3 suggestion. The threat that you might not get the money
4 because you are not living up to the contract gives an
5 interest to the local government to say, "Why not" to the
6 local health department, go to the local commission and
7 say, I know you don't really like taking care of poor
8 people or I know you didn't want to talk about HIV because
9 it's a messy condition, but we will lose funding if we
10 fail to do that and we will not be delivering to our
11 constituency. And that's a very powerful tool for getting
12 that going.

13 I think the other powerful tool for holding people
14 accountable is the state equivalent of a commission. They
15 exist, I think now in every state or nearly every state.
16 In this state it's the Governor's Council on HIV-AIDS.
17 There is a different name for it everywhere, but where it
18 includes all aspects of HIV-affected communities,
19 providers, infected persons, their families, official
20 agencies. It provides a platform for that criticism to go
21 on and for people to respond. I hope that's not too long
22 an answer.

23 MR. GOLDMAN: If either of you two would like to
24 comment on that? Thank you.

25 MR. DALTON: I have a question. Well, first I want

1 to thank Kristine Gebbie for the work, for your efforts
2 with our predecessor commission. One of the nicest things
3 about being on this Commission is that none of us has had
4 to spend time educating our fellow Commissioners about
5 AIDS, and we are among the beneficiaries of your efforts,
6 so I say thank you.

7 King Holmes, I actually find myself very troubled by
8 your testimony, although I appreciate your taking time to
9 make your point and lay it out in some detail. I kept
10 hearing in the back of my mind, in fact, Kristine Gebbie
11 was saying we need to understand that each state is
12 different, each community, each -- well, each state, each
13 community. And what I heard from you was the universal
14 kind of solution to the issue of mainstreaming versus
15 nonmainstreaming, particularly in the context of HIV and
16 sexually transmitted diseases.

17 I also heard Cliff Morrison, who is gone now, but him
18 saying at one point in his testimony that at the moment he
19 was against mainstreaming AIDS, that may be the ideal
20 solution down the line but not now. We never got a chance
21 to ask him why.

22 I know that I personally have sort of struggled with
23 mainstreaming versus not and maybe the answer is that it
24 is one of those things that is community by community,
25 taking into account lots of other factors.

1 Now, specifically combining STD programs and HIV
2 programs, this wouldn't work with testimony from our
3 panels in our cities from folks who describe the actual
4 on-the-ground operation of STD programs in ways that would
5 not be wanting to enfold HIV into them because the kind of
6 counseling that exists in many STD programs is
7 perfunctionary at best -- not everywhere, which I guess
8 that's my point.

9 But sometimes personnel who are employed in some of
10 our STD programs are closely settled in, whereas a lot of
11 folks have been left to drown in HIV, that may be tired,
12 may be burned-out, but they tend to be creative, highly
13 motivated.

14 And so I guess what you were suggesting was universal
15 in a liberal sense, that is a consensus from the World
16 Health Organization, and I just wonder about taking that
17 and replicating it in King County and in whatever county
18 Dallas is in. Can you respond to that?

19 MR. HOLMES: Well I'll try to respond to that. I
20 think that the issue of mainstreaming, first of all, is
21 one that represents a consensus that was reached among the
22 European participants in that meeting in Lyon, and to
23 speak to that a little bit more, there was a feeling that
24 people working in the AIDS field were confronting a number
25 of problems, increasingly diminishing resources, they were

1 burning-out, they were fatigued, they were exhausted, and
2 at the same time they were experiencing hostility from
3 other programs that felt they couldn't participate, wanted
4 to participate but were not given an opportunity to
5 participate.

6 And it was really a strong consensus of AIDS program
7 managers that participated there, that the obvious
8 solution to those problems was to mainstream; that they
9 were right in the beginning to set up programs that were
10 vertical because they needed to develop quickly and
11 urgently core programs with core administrative structures
12 that could administer budgets and design programs and not
13 see the money filtered away.

14 But once those superstructures for AIDS programs were
15 set up, they began to realize that without the
16 mainstreaming and integrating with the other programs,
17 they didn't have a program. And this was particularly
18 true as the diversity of the patient population affected
19 increased the mainstreaming.

20 The issue of having a uniform model, time constraints
21 really don't allow me to go into the options for
22 approaching this. We recognize that there are political
23 and economic constraints on the level of coordination or
24 integration that can be achieved from community to
25 community.

1 At the meeting that I described on mobile strategies
2 for coordinating or combining and getting an STD program
3 at WHO two weeks ago, there were 50 participants there,
4 including three from the U.S., two from CDC and one from
5 NIH. And the consensus was that models needed to be
6 developed according to what the community could accomodate
7 but that the ideal model was one that was a combined model
8 that didn't limit AIDS control activity, so those that
9 were taken were taken on with a different STD structure
10 but to use it to the maximum extent possible.

11 And where there are clinics that are substandard, for
12 example, or people who don't use STD services but use
13 other services in the community, for treatment for STDs,
14 that defines the STD services for those communities, and
15 we need to be apprised of this and recognize that's where
16 those patients are going. We need to work with that
17 system to use it to accomplish and improve prevention and
18 services for HIV.

19 MR. DALTON: Let me just follow-up briefly. I heard
20 what you said about the European countries being quite
21 clear about the need for mainstreaming. It occurs to me
22 that the mainstreaming question might look a little
23 different in a country in which there is national
24 healthcare.

25 It also might well turn on the kind of structures

1 that one has for picking up programs that were specialized
2 and making them mainstream, that is, their effect with
3 AIDS, that the mainstream here ought to be copied. But
4 I'm not convinced that if we were to mainstream, what
5 we've learned today could necessarily be replicated. So
6 again, I guess that those are kinds of institutions at
7 both the national level and somewhat the more local level.

8 And I guess the final point I wanted to make was that
9 during your testimony it seemed to me that the advantages
10 that you talk about all seemed to have to do with AIDS
11 viewed as a biomedical phenomenon, and yet we all know
12 that AIDS is every bit as much a social phenomenon as
13 biomedical phenomenon.

14 And it seems to me that AIDS is very different from
15 other STDs, even if it's transmitted much the same way and
16 even if some of the populations are the same. I think
17 socially it's very different and that has something to do
18 with the debate about mainstreaming versus
19 nonmainstreaming.

20 MR. HOLMES: I don't want to dominate the dialogue
21 here and maybe we could talk about it about further
22 afterwards, but I think some of the benefits of combining
23 or coordinating these two very specific areas actually
24 lend themselves very much to the social and behavioral
25 approaches rather than the biomedical approach.

1 For example, let's take health promotion in IVD. Do
2 we focus on messages that deal specifically with HIV which
3 is for some groups in the country a very rare disease but
4 a very fearsome disease, or do we deal with a more
5 balanced health promotion message that argues that there
6 are certain risks, for example, for women, infertility and
7 cervical cancer, that may be much more realistic and
8 common addresses for them for which they may need to
9 decide on their own behavioral approaches.

10 MS. GEBBIE: Let me just suggest, in considering how
11 to interpret answers to this question it's important to
12 keep separate the level of integration at the more
13 abstract program planning, design interpretation level and
14 what actually happens at a point where an infected or
15 potentially infected person walks in the door.

16 One of the dangers that I have observed is having
17 people who think about doing research on and plan for
18 services to HIV-infected persons, if they are all by
19 themselves, failing to take advantage of lessons well
20 learned, to take advantage of systems well in place like
21 migrant health centers, university research centers and a
22 number of other people. Because many people going into
23 HIV-AIDS have never been a part of a system before and
24 they don't know the richness that could be there despite
25 the problems. And that mainstreaming, if you will, at

1 that level is absolutely critical where the service
2 delivery level where for a whole lot of reasons you might
3 have any number of combinations in various places, and I
4 see those as two different issues.

5 MR. SCOTT ALLEN: Eunice, you have a question?

6 MS. DIAZ: I have two, I guess, for Joe.

7 Specifically with the HRSA demonstration projects, the
8 initial group is 13; is that correct?

9 MR. O'NEILL: Yes. With the initial group section it
10 was four. You mean the HRSA demonstration, right?

11 MS. DIAZ: Yes. Four. And now it's how many?

12 MR. O'NEILL: Up to about 27.

13 MS. DIAZ: For those that have been evaluated, I know
14 that there was an initial evaluation of the effectiveness
15 in reaching the expected program goals of building
16 community coalitions and I'm talking about the ones that
17 were in partnership with the RWJ funding. What in general
18 terms has been found with these projects? Did they do
19 what was expected they would do in the communities?

20 Because it kind of troubles me, everywhere we go we
21 keep hearing the same thing. Now we are left with this
22 gap that Dr. Gebbie talked about. They are there, the
23 vacuum is there just because a demonstration is a
24 demonstration and the demonstration will soon be over,
25 even with the new flock of projects.

1 So if in fact they did accomplish what they expected
2 to accomplish, is the fact that we are left with that
3 vacuum now, is what to do just a natural outcome or did
4 the coalitions become that strong that they are in fact
5 taking on the new wave of challenges, how to develop
6 services that work within the systems or mainstream them
7 or whatever else needs to be done.

8 MR. O'NEILL: I think that's probably the question
9 that could be answered literally in 27 different ways.
10 That evaluation of that program was done -- solid
11 evaluation of that program was done in Region four, which
12 would be New York, Los Angeles, Miami, and San Francisco.

13 This was really a process-oriented evaluation which
14 traced the development of the coalition, the effect of
15 it's money as it passed through the communities, and I
16 think one of the things that we learned from that was that
17 yes, in fact, there were, you know, strong -- that this
18 money as we have heard throughout the day, this money has
19 had the -- whatever money was available, has the effect of
20 being able to bind people together. And I think that has
21 been the evaluation from the original force, that did in
22 fact occur.

23 MS. DIAZ: It occurred while the money was there.

24 MR. O'NEILL: Right. And all the places are still --
25 the money is still there as we speak right now.

1 MS. DIAZ: But basically beyond that, will there be
2 enough though to retain that kind of coalition building
3 and networking with the different institutions once the
4 money is not there?

5 MR. O'NEILL: You are asking me a question that I
6 have a difficult time answering. In other words, to look
7 into the future and see what will happen to these
8 coalitions should the money not be available from the
9 federal or the state or other sources to hold these
10 coalitions together.

11 I think the intent was never to bind these coalitions
12 together for all time but was to help people pull together
13 and form coalitions that would at some point no longer
14 require this glue. I don't have a good answer for you,
15 frankly, to tell you whether -- I have no date or no
16 information to be able to tell you that in fact is going
17 to happen.

18 MS. DIAZ: Thank you.

19 MR. KESSLER: I guess I want to share some of the
20 same fears that Harlan has about mainstreaming of STD
21 services. Because it seems to me that here in America
22 that maybe mainstreaming is sort of your lowest common
23 rung of services that often are overlooked. Especially if
24 you compare to a place like Sweden that has a 17-year
25 track record of upholding its real value of putting money

1 into it and making it work.

2 Separate from that, I'm just constantly going back
3 and forth over the issue of mainstreaming. I guess if we
4 are talking about mainstreaming and comparing
5 mainstreaming with the Department of Transportation, with
6 the licensing of drivers set up in other states, we would
7 have a better law; it's more comprehensive and efficient
8 and actually gets more people in a rather efficient way to
9 deliver what people ask for at a fashionable and
10 reasonable cost.

11 The other concern I have in terms of the STD
12 mainstream issue is our inability in this country to talk
13 about sex, let alone talk about healthcare systems and so
14 on. And I'm wondering if we don't put ourselves in a new
15 bind at a whole new level. Even though we've had a couple
16 of sessions vis-a-vis AIDS, we don't talk about STD much
17 better. We sort of whisper about that and make it very
18 difficult to get services.

19 A final point, on what I have just been witnessing
20 going on in my own state where we have an STD epidemic,
21 where one out of seventeen teenagers has an STD and the
22 state can't now for six months decide what to do about it
23 because it involves controversial intervention.

24 So, whatever consensus was reached in Geneva or the
25 Switzerland meeting, I think we need to view with some

1 caution and concern about how that would apply in the 50
2 states here in America and whether or not we would be
3 setting ourselves back to 1940 or creating a whole new way
4 to bury AIDS once and for all.

5 MR. HOLMES: Well I think we need to proceed with
6 concern and caution. I certainly agree with you there. I
7 was just reading for the second time the book, "No Magic
8 Bullet" and I was thinking as you were talking about the
9 difficulties we have about speaking openly about sex and
10 sexual behavior and STD, how familiar that sounds to what
11 was being said in the turn of the century in 1910 to 1920.

12 Hopefully we have progressed beyond that and we
13 certainly need to if we are going to deal with AIDS as a
14 sexually transmitted disease. I think that we should
15 think about the implications of not coordinating AIDS
16 control with STD control and strengthening the STD
17 programs to deal with HIV infection.

18 There are 4,000 STD clinics in the country. In some
19 communities like this one, they see a very large
20 proportion of young adults who are engaging in sexual
21 behaviors that place them at risk as far as STD as well as
22 for HIV.

23 In many of the clinics in this country, as you have
24 both pointed out, when patients come in, they do not get a
25 meaningful consult; they do not have opportunity for

2
1 talking about HIV risk, for example; they are not given
2 any of the information or health education; they are not
3 tested for or can be tested for the commonly sexually
4 transmitted disease, chlamydia infection, which has been
5 implicated as a host factor for sexual transmission of HIV
6 to women. It's been said that the largest attributable
7 risk or risk factors for sexual transmission of HIV to
8 women is chlamydia infection.

9 If we don't improve those services and give them the
10 specific responses for dealing with HIV infection more
11 effectively, then we are, I think, neglecting one of the
12 most important behavioral and biomedical approaches to
13 controlling this epidemic.

14 So I don't argue that we have got an ideal system
15 that we jump into willy-nilly and begin using it. I'm
16 arguing we have to look at it carefully and strengthen it
17 where it's necessary, to address this and deal with HIV
18 infection.

19 MR. KESSLER: My only other comment and I guess I
20 would take the role of Dr. Rogers and say that we have got
21 to be very careful about buying into the notion that there
22 are no more resources, that we can't develop the resources
23 that are necessary.

24 And I know we hear it and I know I'm bound up by it
25 at times, my own agency and so on, but it does seem that

1 we need to go back to the drawingboard and really look at
2 what's important in terms of funding, and the priority of
3 this nation needs to be the health of its citizens and the
4 future for the country. We are talking about the future
5 here, I think, in large part.

6 MR. SCOTT ALLEN: Jim had a question.

7 MR. JIM ALLEN: I really have a comment more than a
8 question. My comment is to enjoin the debate hear and
9 provide or encourage an angle on it perhaps rather than
10 building this tension back and forth. I think the model
11 that you very briefly presented is extremely exciting and
12 I look forward -- my question is, what is the next step or
13 what are the next steps? How will it be flushed out and
14 so on? And I will let you answer that in a minute, let me
15 finish my comment.

16 I'm not sure that it necessarily is the absolute and
17 final answer in one important place immediately,
18 universally in the United States today. I'm thrilled,
19 however, to see the question examined. Because, in fact,
20 CDC through their Center for Prevention Services has in
21 effect in terms of the sexual transmission of HIV already
22 put the two together in board case conviction. And we did
23 it without examining the controversy, without examining
24 the question adequately.

25 And I hope what has happened during your sabbatical,

1 Dr. Holmes, is that you had a chance to look at how it's
2 worked, what the problems have been, what the benefits
3 are, and can help shed some light on this. Because I
4 think it does need to be examined carefully.

5 I think the concern that's been expressed this
6 afternoon clearly indicates that it needs a lot of further
7 examination within the light of our own stages, the
8 epidemic, where we are with the disease in the United
9 States with the resources that we have got. We need to
10 look at it very carefully because it's not a single model
11 that can be quickly put in place elsewhere.

12 And I think as you clearly pointed out, that we
13 cannot ignore the nonsexual transmission of HIV,
14 particularly IV drug associated, which also interestingly
15 does get tied up also in the sexual transmission in that
16 you have the view of exchange of sex for drugs, and all of
17 the social issues that go along with that.

18 And I think, Dr. Gebbie, your points in terms of the
19 healthcare models are also extremely important, where we
20 go for prevention. It's not necessarily where we go for
21 the early diagnosis, intervention, treatment, and the rest
22 of the services. And we can't exempt all of the
23 healthcare practitioners in our country from being
24 involved. Everyone has to be involved with assessing
25 risks, with appropriate early diagnosis or recommending

1 diagnosis and certainly with education.

2 So we have got to not ignore the very many faces of
3 this epidemic and all that needs to be done, and I find
4 your model very exciting, and I hope we will have a chance
5 to learn more about that in the future.

6 MR. HOLMES: I would be glad to give you all the
7 chance you need. The consensus meeting at WHO did lead to
8 a consensus statement that is about ready to be finished
9 in a report that will be five pages long that summarizes
10 the specific steps that could be undertaken and each of
11 those program areas that I outlined.

12 I think for this country, as you pointed out, we have
13 already combined the HIV and AIDS prevention programs or
14 the STD and HIV prevention programs at CDC in one
15 division, which does not include the surveillance area or
16 some of the research areas but includes the major
17 responsibility for STD control and development of many of
18 the services that you are interested in here.

19 But I think the next step is to begin to look down
20 the line and find out how we can more effectively use the
21 existing STD structure which probably is the second
22 strongest in the world, the United States after the United
23 Kingdom, and where we need to modify that system to use it
24 more effectively.

25 MR. JIM ALLEN: I would just make one other comment

1 and that was that earlier we talked about the need to
2 carefully define what we meant by case management. I think
3 we need to equally as well define what we mean by
4 mainstreaming. And you did provide a very brief
5 definition, but I think each one of us conceptually have
6 our own idea of what it is, and before we use jargon terms
7 like that we need very carefully to define what we mean in
8 each context.

9 MS. DIAZ: Another question for Joe. You talked
10 about the community health centers and migrant health
11 centers to meet the needs of that population. I'm
12 particularly happy to hear that in terms of the numbers of
13 people of color that utilize these facilities as the one
14 point of access to preventive care.

15 Without a great influx of dollars or resources, are
16 the community health centers and migrant health centers
17 ready to provide a comprehensive AIDS care to the
18 populations you have described without additional
19 resources? In other words, the budgets that are there
20 now?

21 MR. O'NEILL: I think some have been doing a
22 tremendous job. I think an example is right here in
23 Seattle, The Pike Place Market Clinic, for example, that
24 without any additional funding are doing a tremendous job
25 of providing care to HIV-infected patients.

1 I think there are other -- as you know there are
2 three demonstration sites that we are jointly funding with
3 the Centers for Disease Control, and Dr. Valdez would be
4 pleased to hear that there is at least one coalition
5 between HRSA and CDC working on that level in this area.
6 These are all centers that are -- one is in Liberty City,
7 which is part of Miami, one is South Bronx, and one in New
8 York, all very highly dense areas and places, and which
9 have been in many cases due to the real heroism of one or
10 two people who have been out there struggling and doing
11 the really tremendous job with no additional resources.

12 But being able to supply them with an additional
13 half-million dollars a year per clinic, they have been
14 able to expand their services, hire case managers, hire
15 additional staff in some cases, do more outreach, increase
16 prevention activities.

17 So in answer to your question, there are many centers
18 that are doing this, there are many centers that aren't.
19 There are centers where additional amounts of money would
20 be tremendously helpful to them and that's the purpose of
21 the \$10.16 million that will be distributed over the next
22 couple of months to 330 centers, what we call "look alike
23 centers," that may not be necessarily federal centers but
24 operate in a similar kind of community-based way, to try
25 to assist these places to expand.

1 MS. DIAZ: DO you feel we have moved anywhere since
2 you left this side of the table?

3 MS. GEBBIE: I think we have moved. I think anybody
4 that's watched the epidemic goes from high to low very
5 fast because you don't have to look very far to find some
6 success stories of services and programs that are very
7 good, some combinations of funding that are pretty stable
8 and some real progress, some much better support.

4
9 But you can also have down days and it can be very
10 frustrating. We still have a disconnected system. We
11 still suffer this epidemic from being part of a
12 disconnected system for health and illness, and as long as
13 that exists we will have a very difficult time getting
14 anywhere. And the ups and downs of this is just not
15 federal funding they get, but it's Medicaid reimbursement,
16 and the system, and definition when there are programs for
17 HIV infection, the programs and waivers and so on, when
18 they are in a state directory and people forthrightly lack
19 education to search these out.

20 There is much spottedness very clearly across the
21 country, including drivers licensing, the waiting lines
22 vary across the county and will continue to. Long answer.
23 To get back to the short one, yes, we have made progress
24 and I'm pleased at that.

25 MR. SCOTT ALLEN: I have a question. I'm concerned

1 about public health being the backbone and so forth. I
2 come from Dallas, Texas, where Texas is not one of your
3 most progressive states in the HIV epidemic. In fact,
4 there are symptoms of hostility, especially in the
5 legislature and so forth who rule the public health.

6 And also in Dallas we have some very good folks, that
7 are focusing on Dallas public health, that I respect a
8 great deal but their hands are tied fighting county
9 commissioners and the difficulty there.

10 And there is a big concern when you have folks that
11 are so insensitive, such as our county commissioners --
12 there are some that are very good -- but I'm just very
13 concerned of placing the emphasis and structure at this
14 time without the tremendous education that needs to go
15 along with our political entities.

16 MS. GEBBIE: It's a reality with which I can't
17 quarrel. Some of us are very concerned about the private
18 sector because there are people of the private sector that
19 are really insensitive and have problems. There isn't a
20 perfect answer and that's why I think that we need a
21 bailout or an option for any community to work around
22 efficient structures.

23 But over the longhaul, if we want systems that
24 survive and are held together, something permanent has to
25 be there. And my impression is, and as I said, I

1 understand that that's biased and how I earn my living and
2 have done so for the last 12 years in official agencies,
3 is that governmental tie, you know, that direct access to
4 tax dollars that gives us some glue that can be very
5 helpful over time. It only works if the community is
6 there expecting the government will be responsive.

7 MR. SCOTT ALLEN: But we have a state that turns away
8 from us, from human service, and has ignored the tragedy
9 of the people. But another issue is the demonstration
10 money. You mentioned in your testimony that it was never
11 intended to go beyond this point. And just one
12 clarification, there are demonstration grants I understand
13 that do get incorporated into the regular budgets and so
14 therefore is incorporated, so that has taken place at some
15 point. But if it's not going to take place, what is your
16 recommendation for funding?

17 MS. GEBBIE: I think we need to lean more towards
18 some core funding that is more long-term that is federal.
19 I think one function with the federal government is to
20 even out the disparity out across the country, even out
21 disparity across tax bases and the mechanism of funding,
22 and so I think some ongoing federal funding is
23 appropriate.

24 And one of the solutions to this issue is to get
25 somehow a system that pays for illness care no matter

1 where you live, no matter what disease you get, and that
2 will be a good solution to a large chunk of the problem.

3 I think states also need to look beyond the point of
4 funding. As I said, states and local government have been
5 just as much a party to this process of playing games with
6 demonstration projects as has the federal government,
7 although it's been mostly federal money we have played the
8 game with.

9 Whether we go in for demonstration projects, we will
10 still need them. We probably ought to be more honest
11 about them and figure out some more appropriate mechanism
12 for talking about the pick-up process. I have been a
13 party to other demonstration projects, grants or start-up
14 grants, in which from the beginning you had to talk about
15 your pick-up process. None of us talked about it and none
16 of us should be suprised when it is running out, but a lot
17 of people are acting like they are suprised.

18 MR. SCOTT ALLEN: It's not suprise, it's concern.

19 MS. GEBBIE:. If it's the AZT program, it was a
20 one-time shot.

21 MR. SCOTT ALLEN: Right.

22 MR. GOLDMAN: In part reply to you and in part
23 continuing what Kristine was talking about.

24 Notwithstanding, at least from my observations, a terrific
25 job today, as I think one witness talked about the

1 efforts, you know, five people on one side pulling as
2 opposed to having three people pulling on one side and two
3 on the other side.

4 Probably a good portion of the efforts and actions of
5 AIDS Arms in Dallas have been fighting with the Health
6 Department rather than supported by it. And I don't think
7 anybody is saying that that AIDS Arms don't do the job, it
8 does and it does do it best.

9 Clearly, if the people are given the same level and
10 degree of efforts, the cooperation of the health
11 department, for example, as here in Seattle where it is
12 energetic with the efforts of the Northwest AIDS
13 Foundation and one-on-one equals three and funds their
14 efforts rather than what happened in Dallas. And maybe
15 Seattle is a better place to have AIDS and HIV infection
16 than Dallas is in any event, because of the effectiveness
17 of a system. The public health department is doing a
18 wonderful job and it sounds like there are some really
19 good folks there.

20 MS. GEBBIE: I wanted to jump in with another point
21 for the private sector. I have talked about that
22 partnership as well. And private groups can do more to
23 badger legislature and county councils and city councils
24 that are official agencies. It's real hard to sell your
25 position knowing your boss is against it, and you can't go

1 out and do it differently knowing that the boss will say,
2 Thank you very much and there's the door. And people who
3 are dedicated to their job walk that line with difficulty.

4 This community has benefited, and I mean the whole
5 State of Washington has benefited, from the private groups
6 that stood up to the state legislature several years ago
7 and said, State government isn't working, you need to make
8 state government work and they built a state government
9 structure through AIDS that provided the creation of the
10 Department of Health which I now run. That got the
11 backbone in there for those private groups that have been
12 there since the beginning, a process of bottoms-up or
13 sideways or something, that rests in private lobbying and
14 we need that across the country.

15 MR. O'NEILL: I was just going to say, when we were
16 talking very much about distribution of HRSA resources,
17 essentially I think one of the things that we really need
18 to look at is we talked about where resources should go
19 and in the context of talking about the STD clinics. And
20 really, I think a question that we have to look at is
21 where we as a society get the most impact from money that
22 was spent. And I don't have an answer to this question.
23 I don't think anyone has.

24 But a question was raised, I think, and it's been my
25 experience that HIV-infected patients are in tremendous

1 need of what I would call a primary care system or a
2 primary care provider. I think as we are faced with the
3 questions about if we have a limited amount of funding,
4 where do we get best effect from that money; and it may be
5 from taking what is the STD clinic that is not a primary
6 care system and turning it into a primary care system,
7 that may in fact be the best way to do it or it may not.

8 I think when we look at this question, and I think
9 that there are many issues to be decided as we look at one
10 system versus another, what the actual needs are, and
11 there are economies that are involved here, that we need
12 to be paying very close attention to as we look at
13 different models, which type of system we may want to
14 expand to meet those needs.

15 MR. SCOTT ALLEN: Any final questions? This was very
16 fruitful dialogue here and we certainly appreciate it.
17 There is much to ponder. Thank you very much for your
18 testimony. We shall take it to heart. Thank you and we
19 now have this time for the opening comments from the
20 public.

21 The first person is Barbara Wise from here in
22 Seattle. And three minutes I assume --

23 MR. PRICE: It's Price.

24 MR. SCOTT ALLEN: Price. And Russel Price, you
25 folks.

1 MR. PRICE: My wife is more accustomed to speaking
2 than I am and so I would like, rather than to fill the
3 transcript with a stream of expletives, to relinquish my
4 three minutes to her. And if you want some information,
5 you can turn off your little timer and let her say what
6 she has to say.

7 MR. SCOTT ALLEN: We have a three-minute limit here.
8 If you want to share it that's fine and if you want to
9 submit anything in writing after the time limit --

10 MS. PRICE: If we are to submit something in writing,
11 how would we get that to you?

12 MR. SCOTT ALLEN: Our Address is the National Council
13 on AIDS, 1730 K Street Northwest, 8th Floor, Washington
14 D.C. 20006

15 MS. PRICE: The first thing, I want to say that I'm
16 not a member of ACT UP and I feel very appalled that this
17 meeting was not advertised in our local lesbian gay
18 newspaper. The only announcement we had was an article in
19 the Post Intelligencer this morning and I got a call -- I
20 don't get the morning paper -- I got a call from a woman
21 that I do talks for, at 8:00 this morning telling me that
22 this meeting was occurring today.

23 I did not get here until after lunch because I had
24 some other things to take care of. One thing I would like
25 to say is that I agree with all of the things the people

1 that have been speaking are saying.

2 However, I am a person living with AIDS; my husband
3 is a person living with AIDS; our families are living with
4 AIDS. And I guess the first thing I want to say is that
5 to live with AIDS you have to have money, okay? You have
6 to wait five months to get social security disability.

7 In the meantime, AIDS is supposed to be considered
8 a -- I can't think of the word -- you are supposed to be
9 disabled, automatically disabled, if you have AIDS, and if
10 your doctor says you have it then you are supposed to get
11 SSI.

12 I was not able to get SSI until the social security
13 department declared me disabled nine months after I left
14 my job because I had become disabled from AIDS. And then
15 on top of that, my husband got sick in December and we
16 were told that \$696 a month is too much money for us to
17 make in order to qualify for financial assistance, medical
18 assistance without spend-down, and food stamps.

19 I have a family of four to support. The support
20 level for a family of four is \$683 a month. My rent is
21 \$650 a month. Because I make more than -- more than \$683
22 a month -- I also receive money from my children for
23 social security, that money is used to work what we call a
24 spend-down -- my spend-down for six months was \$2,020 or
25 something that I had to come up with out of my own pocket,

1 out of less than \$1,000 of income.

2 I'm very fortunate. I have a co-op plan in the City
3 of Seattle. I worked for the City of Seattle for five
4 years. However, in the last six months they have tried
5 twice to get me off of their insurance rolls so that it's
6 not costing them so much money for their other employees.
7 They have notified me with less than 15 days notice that I
8 have my insurance premium going up, and that they have new
9 rules that I have to follow with the 29-month extension
10 now.

11 They notified me with less than 20 days, less than 20
12 days notice that I have to submit my disability letter
13 within 60 days of my disability notification, which I was
14 going to fight back in January. I received this letter on
15 July 7. So I'm a little upset.

16 The other thing is that social security disability,
17 social security retirement, military, and veterans'
18 benefits are considered unearned income. While my husband
19 was working he was making between \$800 and \$900 a month.
20 We were able to receive between grants for both of us
21 between \$100 and \$150 a month and they helped us with food
22 and rent.

23 If he made under \$835 a month we were able to receive
24 food stamps. We received medical coupons with no
25 spend-down. And I think that is appalling. That if you

1 get sick and you're put on disability benefits that you
2 pay into -- I paid for over 20 years. My parents paid.
3 He's paid. He's self-employed, he had to pay double --
4 and yet we can't get medical without a spend-down.

5 The State of Washington is the best state in the
6 United States to have AIDS because they have the Omnibus
7 bill. They have the insurance continuation program. They
8 have the AZT and POCANW and Aclavir programs that they pay
9 for the medications for people who can't afford to pay for
10 it.

11 And I think that the United States as a whole has to
12 take stock and reprioritize their healthcare systems,
13 their educational systems, the systems by which we place
14 our moral values -- I have got all these little notes
15 here.

16 And I guess what I'm trying to really say is that --
17 one of my final things I want to say is that we have a
18 cast system. Okay? AIDS was recognized in the United
19 States in the gay white male population. When it became
20 apparent that people of color were being affected, these
21 people were ignored. When it became apparent that women
22 and children were affected, we were ignored as usual.

23 Healthcare for women in the United States and all
24 over the world, we are second-class citizens. Dogs get
25 better research and care than infected women and children

1 do. It's appalling.

2 And I guess another thing I want to say is that AIDS
3 is not a selective disease. It's going to hit everywhere
4 and everyone. And the systems that are in place are
5 working temporarily right now, but unless you guys get in
6 gear and get this thing together, people are just going to
7 die because they are going to kill themselves because of
8 their financial situation. They are going to die because
9 they are not able to get medical care.

10 And we are not going to lay here and just let it
11 happen. You are not dealing with uneducated people
12 anymore. You are dealing with people who have college
13 educations, who know how the system works, who have been
14 put into the position of having to learn how the social
15 and health systems work. And we are appalled that our
16 people, our poor people, have been put through this
17 tragedy. It is disgusting. And it's not acceptable, not
18 to me or to anybody else I know.

19 And I wish that there were more people with AIDS in
20 this room right now because they could tell you the same
21 thing. And I go to support group meetings and I go to
22 meetings for things, but I have a family to take care of
23 too, so I'm not too politically active but I intend on
24 becoming more politically active.

25 I have been doing AIDS education work for a year

1 and-a-half. We need to do something. It needs to be done
2 quickly, needs to be analyzed quickly and has to happen
3 soon.

4 MR. SCOTT ALLEN: We appreciate what you are saying.
5 Reality is never far from us and we are extremely
6 sensitive to your plight. We hear it and it always helps
7 to hear it again. It's unfortunate to hear it again but
8 we thank you for sharing this with us.

9 MS. OSBORN: Let me ask you -- you were eloquent and
10 this is always quite helpful to use. We are a group of
11 citizens trying to make the voices of people in your
12 circumstances louder than the other ones would be. And so
13 we can't promise to do what you have asked because we
14 aren't in a position to do other than to communicate, but
15 hearing from someone who speaks as beautifully as you have
16 about the reality of that is something that is very
17 meaningful to us and I wish you would take the opportunity
18 to write to us as well, because I think your testimony is
19 most useful, and thanks to both of you for taking the time
20 to talk to us,

21 MS. PRICE: Thank you very much for listening.

22 MR. SCOTT ALLEN: Lisbeth Jardine.

23 MS. JARDINE: I likewise didn't hear about this
24 meeting until I heard it on the radio. In this discussion
25 of -- maybe I better give a little bit of background. I

1 was an AIDS working group coordinator at the University of
2 Texas School of Public Health and coordinated several
3 research projects and provided technical support to the
4 Texas Legislature Task Force on AIDS. My education is --
5 I'm a native of Seattle by the way.

6 And I -- my academic education is a Masters Degree in
7 History and Philosophy of the Health Sciences from the
8 University of California, San Francisco. My thesis
9 research was sort of an ideological analysis of
10 alternative medicine and established medicine. I, in that
11 thesis, more or less come out against the alternative
12 therapies of medicine.

13 I heard some things in this meeting about alternative
14 therapies and since the AIDS epidemic happened when I was
15 between the time I was writing my thesis, I have looked at
16 and heard about some of the alternative treatment that
17 people in desperation have resorted to.

18 It's caused me to rethink my own feelings about how I
19 rejected the alternative therapies. But I still think
20 what I am hearing is too much of a dumping on bad and big
21 science. What I think is at the root of more of the AIDS
22 hysteria in this country is ignorance of the very basic
23 concepts of science. And that goes across the whole range
24 of legislators and religious fundamental groups.

25 When I try to describe some of my efforts in AIDS

1 education as I'm trying to get employed, I couch the terms
2 of what we really have to do is deal with these
3 alternative belief systems and the theories of disease
4 causation and to join this a little bit -- I know I have a
5 short time to say this -- with the social and the
6 partnership theme and the social impact of AIDS.

7 I would urge the Commission to speak strongly on the
8 need for basic science education at a very early stage in
9 the American educational system. I'll just leave it at
10 that. I could say is a lot more, but --

11 MR. SCOTT ALLEN: Thank you. I want to thank you all
12 for your dedication to the cause. Many of you have been
13 here all day long as we have, and it's been very helpful
14 too for us to see your dedication, your concern, and your
15 being here; it means a lot to us as we go about our tasks.
16 This concludes our session for this day.

17 * * * * *

18 (Whereupon the proceedings
19 concluded at the hour of
20 6:23 p.m.)
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CERTIFICATE

STATE OF WASHINGTON)

County of King)

I, the undersigned Notary Public in and for the State of Washington, do hereby certify;

That the annexed and foregoing transcript of proceedings was taken stenographically before me and reduced to typewriting under my direction;

I further certify that all objections made at the time of said examination to my qualifications or the manner of taking such proceedings or to the conduct of any party have been noted by me upon each deposition;

I further certify that I am not a relative or an employee or attorney or counsel of any of the parties to said action, or a relative or employee of any such attorney or counsel, and that I am not financially interested in the said action or the outcome thereof;

I further certify that the transcript of proceedings as transcribed is a transcript of the testimony to the best of my ability.

IN WITNESS WHEREOF, I have hereunto set my hand and affirmed my official seal this 20th day of August 1990.

Notary Public in and for the State of Washington, residing at Seattle, Washington. My Commission expires 4-19-92.

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