

Memo from
JOSHUA LEDERBERG

To: Bill Baker
Bi'll Raub

December 1, 1973

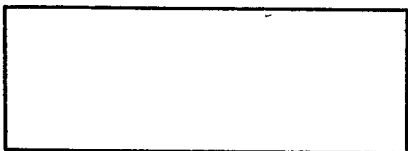
Dear Bills:

I could not let this historic date go by without expressing my appreciation to you (and I am sure to many others in your ambience) for the enormous effort that must have been entailed on your part in helping to frame the implementation of the SUMEX system. I know that our own agonies and efforts all had their counterparts in your office.

The best recompense that we will offer is our determination to make this experiment in the organization of scientific effort work in ways that will approach our respective expectations.

Yours,

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