

SCHOOL OF MEDICINE  
STANFORD UNIVERSITY, STANFORD, CALIFORNIA 94305

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JOSEPH D. GRANT PROFESSOR  
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Dear Alan:

Thank you for your nostalgic note of January 29. Yes, of course, with respect to Arrowsmith although it is hard to see the McGurk Institute as an attractive model from an organizational standpoint! But of course it is exactly the tradition of the Institute which is the most attractive aspect of Rockefeller and I think there is a very strong concensus to trying to preserve that against a variety of pressures.

I hope that your letter denotes a stampede of people who would want to embrace that tradition by voting with their feet.

Yours sincerely,



JL/gel

Garen, A.