CARNEGIE COMMISSION

437 Madison Avenue, 27th floor, New York, NY 10022 Phone: (212) 207-6336 FAX: (212) 754-4073 EMAIL: CARNEGIE@ACF1.NYU.EDU

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* Died April 1993 † Through April 1990 ‡ Through January 1993 § Through January 1989

Professor Joshua Lederberg Suite 400 Founder's Hall The Rockefeller University 1230 York Avenue

Joshua Lederberg

New York, New York 10021-6399

August 16, 1993

Dear Josh:

Working to good purpose with you and our teammates of the Carnegie Commission on Science, Technology, and Government has been a richly rewarding experience. The esprit de corps that developed among us was extraordinary. The achievements, and promise, of the Commission would not have been possible without this spirit of fraternity and sense of common objectives. As co-chairmen, it was our privilege to participate in the work as well as in the conception and evolution of the Commission's objectives, policies, and programs during these five years and the preceding gestational period.

Each one of us can take pride and gratification in the achievements and continuing influence of the Commission in helping our country. And it has been especially heartwarming to us to observe the growth and development of the young staff members of our team.

So now, as we have formally disbanded according to plan, we thank you for your friendship and assure you of ours. Each of us has been influenced by our experience together, and we hope all of us will keep in touch in the years ahead.

With warm regards,

Sincerely,

William T. Golden

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