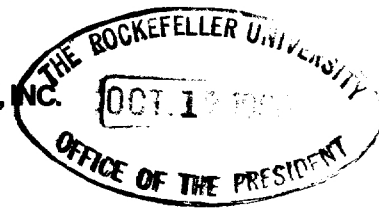


THE NEW YORK TIMES COMPANY FOUNDATION, INC.



FRED M. HECHINGER  
President

October 16, 1980

Mr. Joshua Lederberg  
President  
The Rockefeller University  
1230 York Avenue  
New York, New York 10021

Dear Josh:

Many thanks for your kind invitation to the "Evening at The Rockefeller University." I am embarrassed that I did not acknowledge your letter sooner to tell you that we would be unable to attend the October 14th function. However, we will be delighted to come on December 15th. It sounds like an exciting evening and we very much look forward to it. And, of course, we look forward especially to seeing Margarite and you.

Grace joins me in sending our best.

Cordially,

A handwritten signature in dark ink, appearing to be "F. M. Hechinger", written in a cursive style. The signature is positioned above the printed name.

Fred M. Hechinger

FMH:fk

RVV