

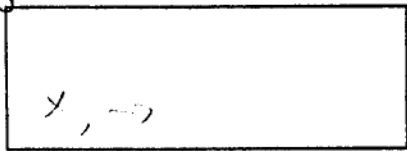
Memo from  
JOSHUA LEDERBERG

To: Prof. W. Gilbert  
Harvard

Space options at R.U.

I have grave doubts whether the "musical chairs" that Norton proposed for Smith Hall is a feasible task within a time-frame that would be useful to you.

I have, renewed, hope, however, about opening up a floor of the Tower Building, if we can get the cooperation of Wayne Bardin and the Pop's Council group. To that end, I am actively working on a bundle of other incentives that might make it reasonable to expect them to offer that cooperation. All this is a most delicate bit of diplomacy; and the worst constraints are 1) TIME before your deadline, and 2) premature



PROFESSOR JOSHUA LEDERBERG  
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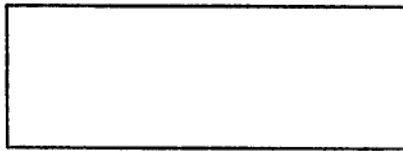
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summary of the task we are taking.

I did want to reaffirm the seriousness of my pledge. I really think that space is the only serious problem. I am pretty sure that we can put together quite an attractive package for you with respect to the other parameters if we can find an answer to your real estate requirements in time.

Sincerely,

Josh.



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