

Massachusetts General Hospital  
Boston 02114

JOHN H. KNOWLES, M. D.  
GENERAL DIRECTOR

Dear Joshua

Needless to say my decision  
not to accept the opportunity at  
Stanford was a very difficult one.  
Your letter meant a great deal to  
me with its emphasis on the  
(re-)integration of knowledge and  
your attempts to use the great  
resources of the whole university  
in a more retinal way. The  
Human Biology Program, the Computer  
Facility and the Center are exactly  
the developments which excite me..  
May I say also that I enjoyed our  
discussion in Paul Berg's office -  
it was clear to me that you

KNOWLES John

Have a fine understanding of  
administration and the intricacies of  
human behaviour which make  
administrative work not only worth-  
while but enjoyable! Perhaps I  
ought to come to Stanford as a student!

I appreciated your interest in me  
and your deep commitment to one  
of our country's finest institutions.  
I hope our paths will cross  
again - and I am sorry that we  
will not be working together.

Sincerely -  
John.

MAY 10 1971