

MASSACHUSETTS INSTITUTE OF TECHNOLOGY

CENTER FOR CANCER RESEARCH

77 MASSACHUSETTS AVENUE, CAMBRIDGE, MASSACHUSETTS 02139

September 19, 1980

Dr. Edwin C. Whitehead
Whitehead & Associates Inc.
15 Valley Drive
Greenwich, Connecticut 06830

Dear Jack,

I am very excited about the prospects for W.I. and look forward to moving as rapidly as possible to settle on a site so we can begin to make it a reality. I find myself thinking about little else.

I have contacted M.I.T.'s administration and, as I thought, as soon as next week's inauguration is finished, they want to meet with us. My guess is the week of October 6th but I'll be in touch about specifics.

As I indicated when we spoke on Wednesday, I can get W.I. off the ground in my own laboratory by funding the work of 2 of my best junior associates. There are funds I would seek elsewhere if W.I. were not on its way, but I think it would get things moving if we started funding people as soon as possible who could later become the nucleus of W.I.

My proposal is to put \$120,000 direct costs plus about \$50,000 indirect costs into a program of molecular immunology that we have developed over the last 3 years. The work involves two directions: 1) understanding how antibody-forming cells develop the ability to make one and only type of antibody molecule and 2) why the response of some animals to some antigens is highly restricted while most other responses are highly variable. Both projects are going well (some papers published, more in the works) and both have young scientists firmly in command (Drs. Frederick Alt and Alfred Bothwell). To keep things going, I must provide them with a salary commensurate with that of Assistant Professors (~\$30,000/year with benefits), they must have technical assistant (~\$15,000/year) and they need supply money (~\$30,000).

↳ If you were not around, it will have to be later. I'll see you the 15th

I have only a vague idea how W.I. is set up now and I do not know if it has the necessary funds for this proposal. I should soon understand a little more about such matters. Is it possible for the present W.I. structure, the Foundation which I understand is behind it, or you to provide the funds for this project? Is there anything else you would like to know about it?

Sincerely,

A handwritten signature in dark ink, appearing to read "David Baltimore". The signature is fluid and cursive, with a large loop at the end.

DB/mts

David Baltimore