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November 19, 1921

Mr. Fiske,
President.

You may wish to have a bound copy of our report.

The practical uses to which this report can be put are unlimited. It was well received on Thursday at the meeting. But, the Committee and the Association will follow up the report in many ways. A number of health officers have already asked us to get behind them in their local efforts to remedy the situations in their cities. They have waited for the report and now know in what respects their city is deficient as compared with the best practice in other cities. They can use these facts in connection with their appeals for appropriations, etc. The fuller report which will probably run into three or four hundred pages, is well on the way, and we shall finish during the next four or five months. The staff at New Haven and at Johns Hopkins will be put to work on it without any expense to us, and we will, in that way, work out very definite standards as to what the most effective health department should be like and what it should cost for each group of items.

You are right in your statement that we cannot get anywhere without well paid full-time health officers. We are placing great emphasis on that, but the difficulty is that there are not enough well-trained health officers to go around. The schools of Johns Hopkins, New Haven, and, more recently, the one established by the Rockefeller Foundation at Harvard are trying to do this on a large scale.

On every hand, I heard praise for the Company and gratitude to you personally for having made this Committee's work possible through the generous contribution last year.

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Statistician